



WHITEHORSE

# Proposed Budget 2026/27



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# Mayor and CEO's introduction

We are pleased to present the 2026/27 Budget. This Budget is a key document in progressing the priorities of this Council term and continuing to deliver on the aspirations outlined in the Whitehorse 2040 Community Vision and the Integrated Council Plan 2025–2029.

Building on the foundations established in the first year of the Council Plan, the 2026/27 Budget supports the delivery of key strategic actions that strengthen community safety, enhance the use of Council assets, improve walking and cycling connectivity, and deliver inclusive community infrastructure. It also focuses on supporting local business activity and advocating for the needs of residents and traders as the city continues to grow and change, including through significant State Government projects. Together, these initiatives contribute to a safe, connected and resilient city while responding to the evolving needs of the Whitehorse community.

Council continues to be financially responsible and recognises the contributions of its ratepayers. For 2026/27, rates will be capped at 2.75 per cent, in line with the Victorian Government's rate cap.

This Budget has been developed in a challenging and evolving economic environment, based on the best information available at the time of preparation. Since then, global events have contributed to renewed inflationary pressures and increased volatility in fuel prices, construction costs and supply chains.



**Cr Kirsten Langford**  
Mayor



**Simon McMillan**  
CEO

We know these pressures don't just affect Council - they are being felt by households, local businesses and community organisations across our municipality. They also impact the cost of delivering the services, facilities and infrastructure our community relies on every day.

Through strong governance and responsible financial management, Council remains well-placed to respond to these challenges. We are actively monitoring economic conditions and assessing where needed, so we can continue delivering essential services while maintaining investment in the infrastructure that supports our growing and diverse community.

We are committed to responding thoughtfully and responsibly as conditions evolve, working alongside our community to understand emerging needs and priorities.

We look forward to continuing this partnership as we deliver the initiatives and priorities set out in this Budget over the year ahead.

**Cr Kirsten Langford**

**Simon McMillan**



# Executive Budget Summary

## 2026/27 Budget

The 2026/27 Budget outlines the services, initiatives and the extensive Capital Works Program that Council plans to deliver in 2026/27 and the funding and resources required. It also includes continued investment in changes that the organisation requires to meet the evolving and growing needs and expectations of its community.

## Key Statistics

	Forecast 2025/26 \$'000	Budget 2026/27 \$'000	Change %
<b>Comprehensive Income Statement</b>			
<b>Total underlying revenue</b> (excludes operating/capital grants, contributions, waste service charge income (cost recovery) )	201,611	209,297	3.81%
<b>Total underlying expenditure</b> (excludes depreciation, finance costs, amortisation, waste service charge expenditure (cost recovery) )	162,067	165,559	2.15%
<b>Account result - surplus / (deficit) *</b>	<b>14,051</b>	<b>33,932</b>	
<b>Capital Works program</b>			
<b>Total Capital Works Program funded from:</b>	<b>56,196</b>	<b>84,678</b>	
<i>Council operations (rate-funded)</i>	31,128	41,613	
<i>External grants and contributions</i>	10,660	23,143	
<i>Asset sales</i>	2,825	443	
<i>Reserves</i>	11,583	19,479	

\*The Account result above includes all income and expenditure items in the comprehensive income statement (including underlying income and expenditure noted above). Refer to the Section 5 – Financial Statements.

A projected average rate increase of 2.75% per cent in line with the Victorian Government’s Fair Go Rates System will help fund our extensive Capital Works Program and ensure ongoing delivery of Council’s high-quality services and programs.

The key components of the Budget 2026/27 are highlighted in the following.



# Executive Budget Summary



## Operational Budget

The operational budget provides \$194 million for the delivery of services to the community including:

- \$27.52 million Kerbside and Public Waste Services
- \$17.93 million Parks and Natural Environment (maintenance of sports fields, parks and gardens)
- \$16.15 million Leisure and Recreation Services
- \$13.44 million City Services (maintenance of footpaths, drains and roads, sustainability and depot operations)
- \$12.98 million Health and Family Services
- \$11.73 million Whitehorse Recycling and Waste Centre (waste transfer station)
- \$10.79 million Community Safety (community laws, parking, school crossings and emergency management)
- \$9.93 million City Planning and Development
- \$9.11 million Arts and Cultural Services
- \$6.68 million Libraries
- \$6.67 million Engineering
- \$5.74 million Project Delivery and Assets
- \$2.36 million Community Engagement and Development
- \$1.29 million Investment and Economic Development
- \$1.05 million Positive Ageing
- \$0.32 million Advocacy

## Capital Works Program

The \$85 million Capital Works Program includes:

- \$42.17 million for land, buildings and building improvements
- \$11.80 million for recreational, leisure and community facilities
- \$9.79 million for roads and off-street car parks
- \$6.40 million for plant and equipment
- \$5.47 million for footpaths and cycleways
- \$5.59 million for parks, open space and streetscapes
- \$3.45 million for drainage improvements

Key highlights of the 2026/27 Capital Works Program include \$14.18 million to continue the construction of the Box Hill City Oval major redevelopment, \$13.68 million in pavilion upgrades, and \$8.00 million provision for land acquisitions.



# Executive Budget Summary



## Initiatives

Other significant operational initiatives for 2026/27 include:

- continuation of the Strategic Property Program to improve the utilisation and management of Council's property portfolio, which will inform Council decisions and enable new partnerships and shared services;
- adoption and implementation of the Whitehorse Community Safety Plan, which outlines how Council and Victoria Police will help to address community safety concerns and create a safe environment;
- continued upgrades of pedestrian and cycling paths across the municipality including Nelson Road Safety Improvements, Gawler Chain Pedestrian Crossing Improvements and shared path (cycling and pedestrian) connections from the Box Hill to Ringwood Shared Use Path and Whitehorse Road;
- completion of the Box Hill City Oval re-development, the aim of which is to provide contemporary, inclusive facilities that support participation of all genders and abilities;
- establishment of a business precinct program for new and emerging trader associations;
- continued advocacy for community needs on the implementation of the Suburban Rail Loop precinct structure planning and State Government activity centres program processes to ensure that the future needs of our community are considered;
- working with the State Government to monitor and provide strong support for businesses, employees and customers displaced and impacted during the Suburban Rail Loop development;
- continued focus on review, planning and continuous improvement in service delivery; and
- continued investment in technology and systems that enable efficient, safe and reliable service delivery and drive customer experience improvements.

More information about the Major Initiatives and other initiatives for 2026/27 that support the delivery of actions in the Community Vision and Council Plan are provided in Section 3 & 4 of this document. These include a mix of operational and capital initiatives and cover a range of service areas.



# Where Council spends your rates

The following chart provides an indication of how Council allocates its expenditure across the diverse range of services that it delivers. It shows how much is allocated to each service area for every \$100 that Council spends in 2026/27.

*The below service areas include an allocation of internal services expenditure*



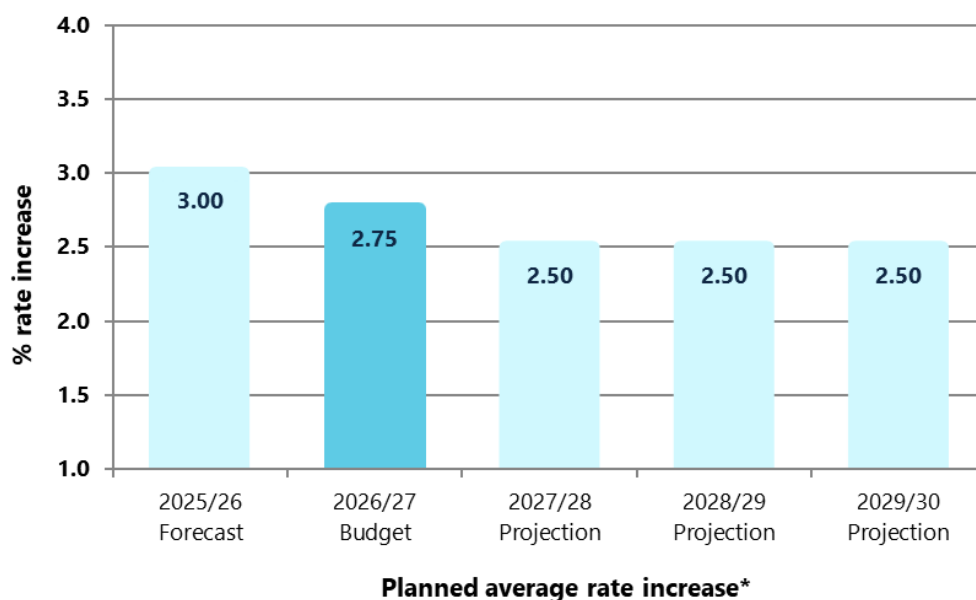
# Summary of Financial Position



The summary provides key information about the rate increase, operating result, capital works, net cost of strategic directions from Council Plan and financial sustainability of Council. The following graphs include: 2025/26 Forecast actual, 2026/27 Budget and the next 3 years' budget. Further detail is found within the Budget report.

Please refer to Budget Analysis section for further detail and commentary on significant variances.

## Rate percentage increases



\* Note: the planned average rate increase excludes supplementary rates and interest on overdue rates and is subject to future year rate cap determinations by the Victorian Minister for Local Government.

In 2026/27, rates will increase by 2.75%. Total rates and charges (including waste service charge) will increase to \$159.69 million (2025/26 forecast \$154.84 million) including \$1.00 million generated from supplementary rates on new and redeveloped properties. Refer to Section 6.2.1 Rates and charges for more information.

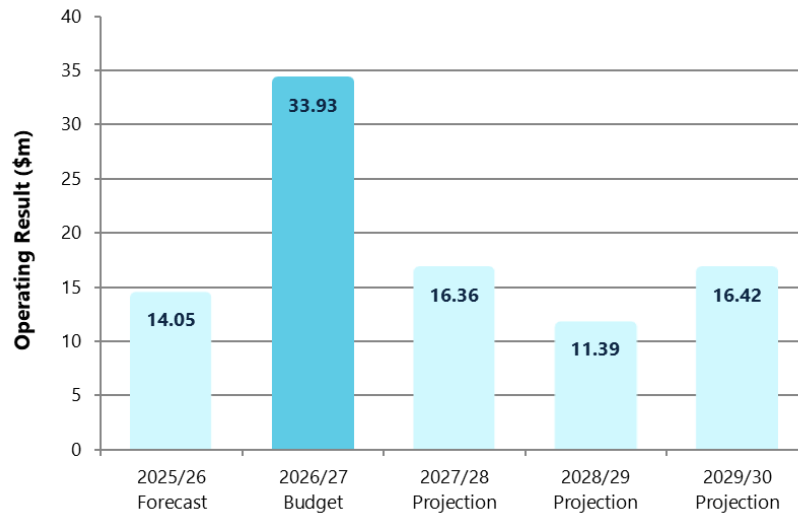
Future rate increases are estimated using the Department of Treasury and Finance forecast of the Consumer Price Index. However, this does not commit Council to any predetermined increase. The Financial Plan is reviewed annually as part of Council's budget deliberations and future rate increases will be considered in light of prevailing economic conditions, community needs and the rate cap set by the Victorian Minister for Local Government.



# Summary of Financial Position

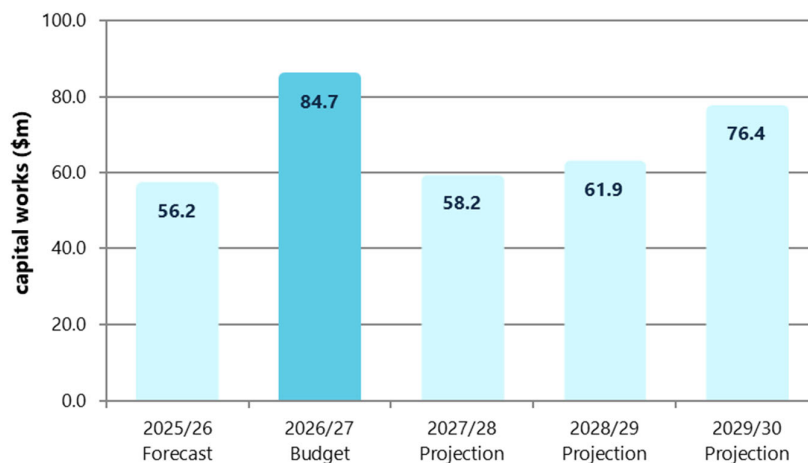


## Operating result



The expected operating result for 2026/27 is a surplus of \$33.93 million, an increase of \$19.88 million compared to the forecast surplus of \$14.05 million for 2025/26. This increase is primarily related to an increase in capital grant income in 2026/27 and accounting adjustments related to the write down of assets in 2025/26. The operating result and future years can vary depending upon operating initiatives and projects planned, and the level of capital grants received.

## Capital works



# Summary of Financial Position

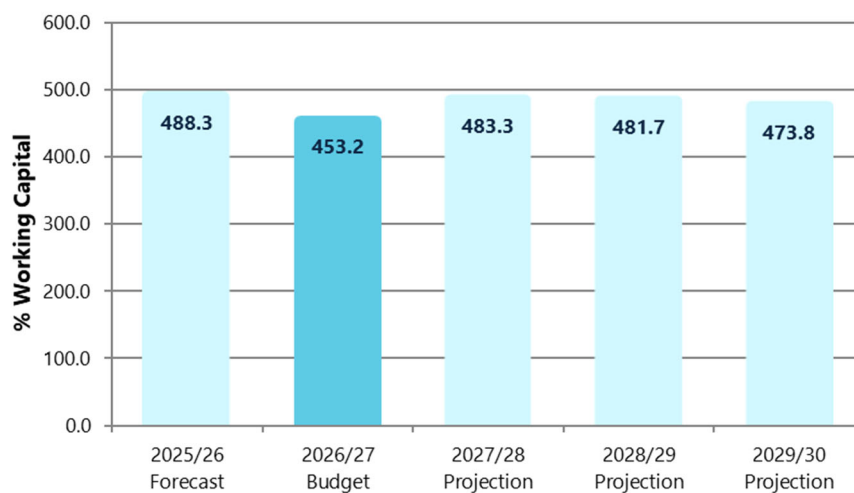


The 2026/27 Capital Works Program is budgeted to be \$84.68 million, which includes \$64.26 million to renew and upgrade the city’s existing \$4.54 billion community assets and \$20.42 million for new and expanded assets.

Of this total capital budget, \$19.48 million will be funded from reserves and \$23.14 million from external grants and contributions.

Refer to Section 5 of the Budgeted Statements for Capital Works and Section 10 for the Analysis of Capital Works Statement.

## Financial Position (working capital)



The working capital is expected to slightly decrease compared with the 2025/26 forecast. Forecast projections remain sound and changes in working capital over the four years reflect the planned Capital Works Program and includes Council initiatives over the period. Over time, Council has established statutory and discretionary reserves through careful planning and ongoing management. These funds are set aside to cover short-term commitments and to support longer-term objectives.

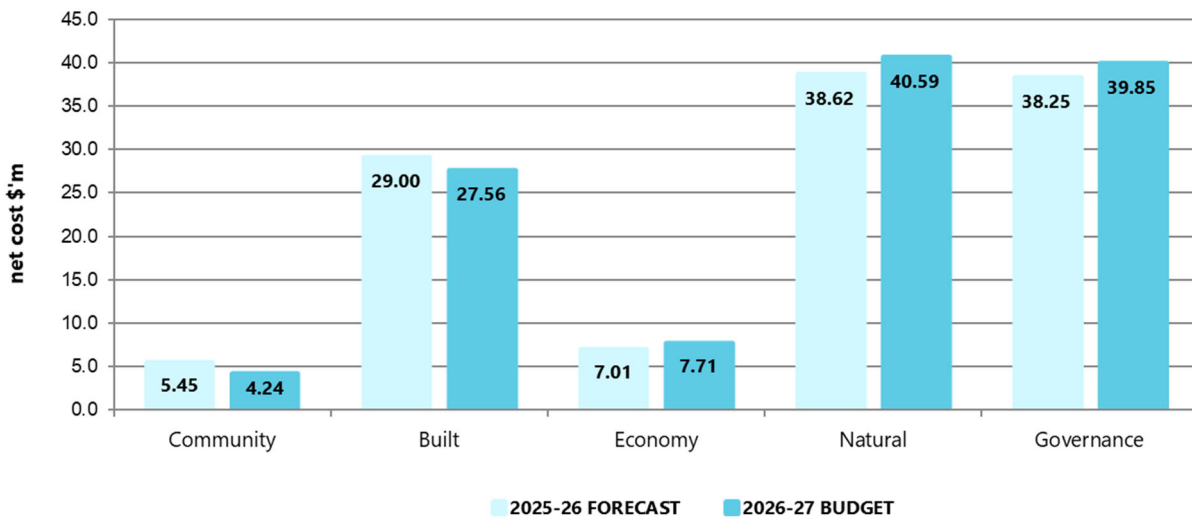
Refer to Section 5 of the Financial Statements for budgeted Balance Sheet and Section 7 for an analysis of Council’s financial position including working capital.



# Summary of Financial Position



## Net cost of services by strategic directions



The Budget includes a range of services and initiatives that will contribute to achieving the strategic objectives specified in the Council Plan. The above graph shows the level of funding allocated in the 2026/27 Budget to achieve each strategic direction as set out in the *Council Plan 2025-2029*. The services that contribute to these directions are set out in Section 4.



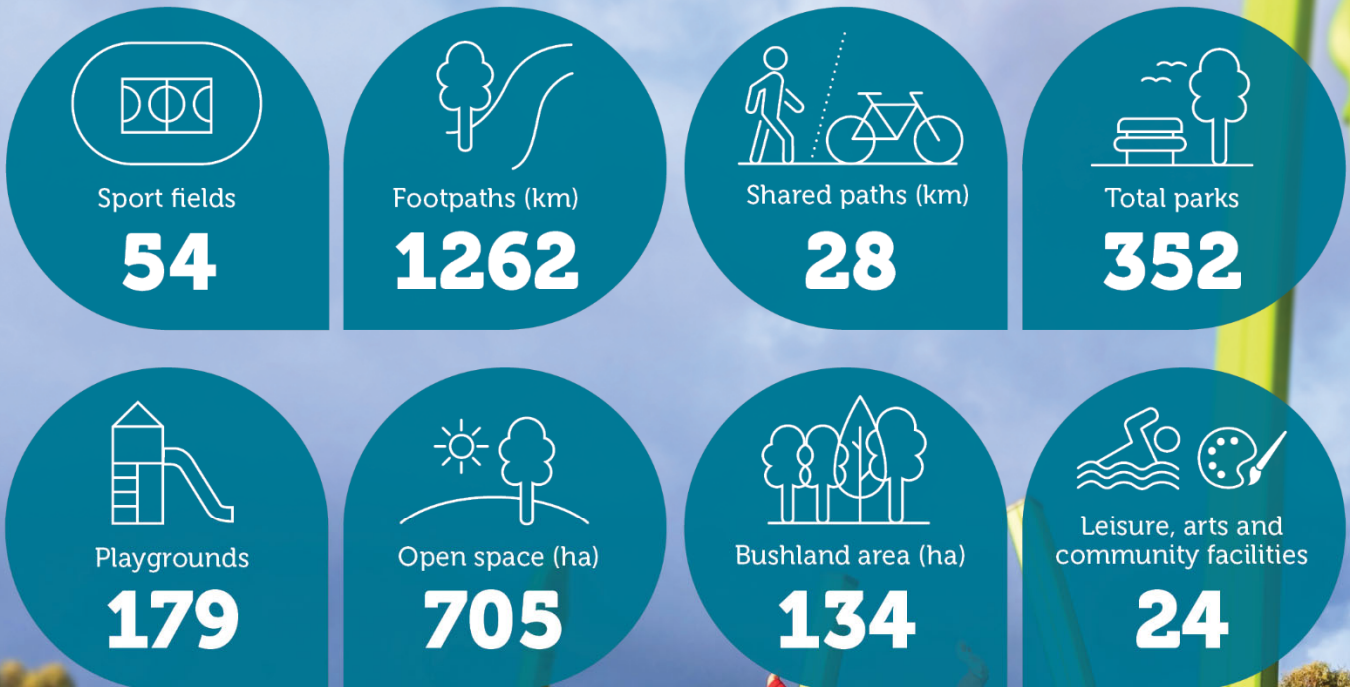
## Where are we

**Nestled just 15 kilometres east of Melbourne’s central business district, the City of Whitehorse spans 64 square kilometres of vibrant urban landscape. Our thriving municipality is home to more than 185,200 residents, creating a dynamic community at the doorstep of Victoria’s capital.**

Whitehorse boasts one of Melbourne’s most culturally diverse communities, with nearly half of its residents (44.9%) born overseas according to the 2021 census. The multicultural character of Whitehorse is evident in everyday life, with 44.3% of residents speaking languages other than English. Walking through Whitehorse, you might hear conversations in Mandarin, Cantonese, Greek, Vietnamese or Hindi, which are the city’s most common languages.

Whitehorse City Council delivers high-quality services, including community services, environmental initiatives, customer service, health and wellbeing services, as well as planning and building activities.

Council manages more than 705 hectares of open space, creating an urban oasis within metropolitan Melbourne. Residents enjoy access to bushland reserves, well-maintained parks, formal gardens, and an extensive network of recreational trails. Council’s commitment to preserving tree-lined streetscapes has fostered a pleasant urban environment where nature and city life coexist.



# Our community – population overview



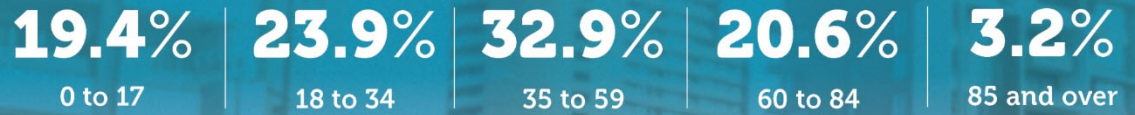
## Top 5 Place of birth



## Top 5 Languages spoken at home



## Age (years)



**185,256**  
Population\*



**523**  
Aboriginal and Torres Strait Islander peoples



**27.7%**  
attending an education institution



**41.7%**  
of people aged 15 and over have a bachelor or higher degree qualification

\*Data from ABS, June 2025



### Top 5 Industry types

<b>14.6%</b> Health Care and Social Assistance	<b>11.7%</b> Professional, Scientific and Technical Services	<b>10.3%</b> Education and Training	<b>9.6%</b> Retail Trade	<b>6.8%</b> Accommodation and Food Services
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### Family composition – households by type

<b>33.1%</b> Couples with children	<b>24.4%</b> Lone person	<b>23.8%</b> Couples without children	<b>9.7%</b> One-parent families	<b>4.6%</b> Group household	<b>4.4%</b> Not Classified
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### Housing tenure

<b>34.8%</b> Fully owned	<b>30.8%</b> Mortgage	<b>26%</b> Renting – private	<b>2.2%</b> Renting – social housing	<b>0.2%</b> Renting – not stated	<b>2.3%</b> Other tenure type	<b>3.7%</b> Not stated
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Whitehorse is home to one of Melbourne's most culturally diverse communities.



**\$1841**  
median weekly income



**19,243**  
local businesses operating



**84,600**  
local jobs in 2023

**26.7%**  
people live and work in the area  
**69.5%**  
people live in the area, but work outside

## Health and wellbeing



**14.9%**

people have a self-reported disability



**14.9%**

of people have high to very high levels of psychological distress



**17.9%**

of people are obese in Whitehorse



**33.1%**

of adults usually spend 8 or more hours sitting on an average weekday



**7.7%**

of people experienced food insecurity in the last year



**32.6%**

renters in housing stress in Whitehorse



**12.2%**

of people in Whitehorse smoke tobacco or vape



**837.5**

incidents of family violence per 100,000 of the population



Data is from the Victorian Population Health Survey 2023, Australian Urban Observatory, 2021, Victorian Population Health Survey 2023 and the Crime Statistics Agency, June 2024.

# Who we are

## Whitehorse City Council



Kingsley Ward  
**Mayor Cr Kirsten Langford**  
Kirsten.Langford@whitehorse.vic.gov.au



Cootamundra Ward  
**Deputy Mayor Cr Kieran Simpson**  
Kieran.Simpson@whitehorse.vic.gov.au



Eley Ward  
**Cr Daniel Griffiths**  
Daniel.Griffiths@whitehorse.vic.gov.au



Elgar Ward  
**Cr Blair Barker**  
Blair.Barker@whitehorse.vic.gov.au



Lake Ward  
**Cr Hayley Weller**  
Hayley.Weller@whitehorse.vic.gov.au



Mahoneys Ward  
**Cr Jason Martin**  
Jason.Martin@whitehorse.vic.gov.au



Simpson Ward  
**Cr Prue Cutts**  
Prue.Cutts@whitehorse.vic.gov.au



Sparks Ward  
**Cr Peter Allan**  
Peter.Allan@whitehorse.vic.gov.au



Terrara Ward  
**Cr Jarrod Gunn**  
Jarrod.Gunn@whitehorse.vic.gov.au



Walker Ward  
**Cr Ben Stennett**  
Ben.Stennett@whitehorse.vic.gov.au

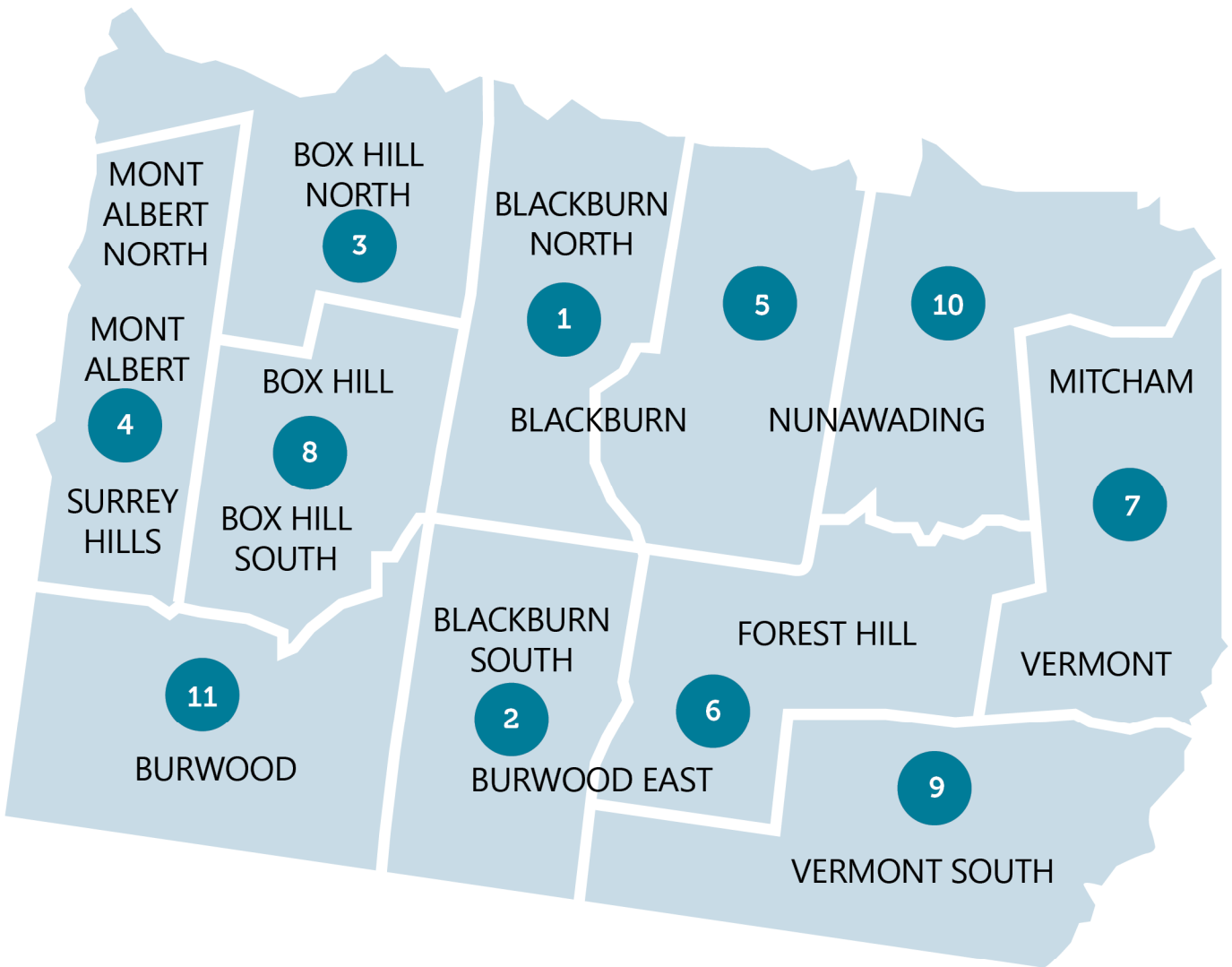


Wattle Ward  
**Cr Andrew Davenport**  
Andrew.Davenport@whitehorse.vic.gov.au

# 11 Wards

- 1 Cootamundra Ward
- 2 Eley Ward
- 3 Elgar Ward
- 4 Kingsley Ward
- 5 Lake Ward
- 6 Mahoneys Ward
- 7 Simpson Ward
- 8 Sparks Ward
- 9 Terrara Ward
- 10 Walker Ward
- 11 Wattle Ward

The City of Whitehorse is divided into 11 wards consisting of 1 elected representative for each ward.



# Budget Reports



This part includes the following reports and statements in accordance with the *Local Government Act 2020* and the Local Government Model Financial Report.

1. Budget Influences
2. Budget Assumptions
3. Integrated Strategic Planning Framework
4. Services and Initiatives
5. Financial statements



# Budget Influences



## External Influences

In preparing the Budget 2026/27, a number of external influences have been taken into consideration because they are likely to impact significantly on the services delivered by Council in the Budget period. These include:

- The Budget has been developed in a challenging and evolving economic environment, based on the best information available at the time of its preparation. Since then, ongoing global economic uncertainty has contributed to renewed inflationary pressures and increased volatility in fuel prices, construction costs and supply chains. These conditions place additional pressure on the cost of delivering services and infrastructure for our community. Market uncertainty may also affect investment returns and superannuation liabilities, which remain sensitive to fluctuations in financial performance. Given the current level of uncertainty, the full impact of these pressures cannot yet be determined. Council is actively monitoring and assessing emerging conditions and will continue to consider and apply appropriate strategies over time to manage cost pressures, mitigate financial risks and support long-term financial sustainability
  - The average rates will increase by 2.75% in 2026/27, in line with the cap set by the Victorian State Government - Fair Go Rates System.
  - The cost of providing waste and recycling services continue to rise due to proposed waste levy increases and mandatory State Government requirements associated with the transition to a four-bin waste system (garbage, recycling, glass and organics).
- Council continues to advocate against the introduction of a mandatory kerbside glass bin recycling service in its current form. The budget plus 3 years does not include provision for transition and implementation costs for a glass bin service. Council will continue cross-council advocacy and engagement with the State Government, noting the absence of a released business case or finalised Service Standards and ongoing uncertainty regarding the financial and environmental impacts.
- The waste service charge for kerbside and public waste will decrease by 1.1% in 2026/27. This decrease reflects a higher allocation to waste service costs in the 2025/26 budget than was ultimately required. The difference has been incorporated into the 2026/27 charge, helping to ease the impact on ratepayers.



# Budget Influences

- Changes in the insurance market, including fluctuations in premiums, availability of coverage, and insurer profitability, are placing upward pressure on insurance costs.
- Two Victorian Government Big Build Projects taking place in Whitehorse – the Suburban Rail Loop (SRL) and North East Link (NEL) – represent both challenges and opportunities. The SRL, including planned stations in Burwood and Box Hill, along with the NEL, once up and running, would create employment, business and community hubs that would benefit Melbourne’s eastern region.

However, these developments come with certain risks. These projects will largely be delivered beyond direct control of Council. Wide-ranging impacts need to be considered and managed by Council, with the most significant being provision of open space within the city, and population densification.

- Supplementary rates are additional rates received after the budget is adopted each year, for the part of the year when a property value increases in value (e.g. due to improvements made or change in land class), or new residents become assessable. Supplementary rates income is based on historical and forecast data and is set at anticipated levels.
- Council’s ability to generate earnings on cash and investments is expected to increase compared to 2025/26, with an average interest rate on investments of 4.35% assumed for the upcoming financial year.

- Impact from market competition, particularly in relation to other childcare centres and leisure facilities in the local region.
- Cost shifting by other levels of government. Cost shifting occurs where local government provides a service to the community on behalf of the Victorian or Federal Governments. Over time, the funds received by Council do not increase in line with real cost increases, resulting in a further reliance on internally generated revenue to meet service delivery expectations. Examples of services that are subject to cost shifting include school crossing supervision and library services.
- Changing demographics as a result of an ageing and increasingly culturally diverse population has resulted in the need for Council to develop facilities that are accessible and adaptable to intergenerational, diverse and multicultural community users.
- Community expectations that Council will respond to environmental sustainability by planning for the effects of climate change, education and awareness of the benefits of trees and natural bushland and supporting the community in protecting and enhancing our natural assets and open spaces.

# Budget Influences



## Internal Influences

As well as external influences, there are also several internal influences expected to have an impact that have been taken into consideration when setting the Budget for 2026/27. These include the following:

- The cost of maintaining Council's infrastructure assets. The challenge is balancing the demand for new infrastructure while maintaining or upgrading existing assets to ensure that infrastructure assets are provided to support services that are appropriate, accessible, responsive and sustainable to the community. Given the significant value of Council's asset base, renewal investment forms a major component of the capital works budget.
- Employee costs are mainly driven by Council's renewed Enterprise Agreement which came into effect on 13 August 2025. The 2026/27 Budget allows for an increase in line with the 2026/27 rate cap.
- Council has an ongoing obligation to fund any investment shortfalls in the Defined Benefits Scheme. The last call on local government was in the 2012/2013 financial year. In the current global economic environment, heightened market volatility increases uncertainty around future investment performance; however, actuarial assessments indicate that funding ratios are currently at levels where additional calls are not required. Council officers continue to monitor actuarial positions and market conditions closely.
- A sustained focus on commercial negotiations and cost management will continue to support the organisation's response to inflationary pressures. Work to uplift contract management practices is progressing, including the re-design and deployment of the Contract Management System to strengthen governance, visibility and commercial discipline. These initiatives support informed decision-making and cost control and will continue into 2026/27 and beyond, including through the establishment of the new Commercial function for Council.
- The budget includes continuous improvement activities in 2026/27, which supports efficient and sustainable service delivery across the organisation. Activities include an ongoing program of service reviews, shared services arrangements, digital enablement, and service improvement initiatives. This work supports sound financial management and cost discipline, including through the identification and implementation of efficiency opportunities and cost avoidance measures over time.



# Budget Assumptions



## Long term financial planning strategy

Council's long-term planning strategy is focused on creating a sustainable financial environment to enable Council to continue to provide the community with high quality services and infrastructure into the medium and long term. The Financial Plan is reviewed each year and formally published every four years, in line with the Local Government Act 2020.

### Financial Plan

The Financial Plan is a continuation of Council's responsible financial program and aims to:

- Balance the community's needs and ensuring that Council continues to be financially sustainable in the long term
- Increase Council's commitment to sustainable asset renewal and maintenance of the community's assets
- Maintain a strong cash position for financial sustainability
- Achieve efficiencies through targeted savings and an ongoing commitment to contain costs
- Include rate and fee increases that are both manageable and sustainable; and
- Provide a framework to deliver balanced budgets and work toward achieving sustainable annual underlying surpluses.

All elements of the financial plan have been developed in alignment with established financial parameters, the budget principles endorsed in the annual budget development process, and the Integrated Planning Framework as required under the Local Government Act.

### Financial Parameters

The following parameters support the objectives of the Financial Plan and guide Council's financial strategy over the next decade:

- Maintain a minimum unrestricted cash balance of \$50 million (escalated annually) over the 10-year plan to ensure liquidity, meet short-term obligations, and support long-term financial sustainability.
- Aim to maintain a low financial sustainability risk rating (green) under VAGO's indicators, acknowledging that some indicators may reflect medium risk (amber) at times over the 10-year period. Council remains committed to sound financial management, responsible budgeting, and strategic planning to support service delivery and infrastructure investment within acceptable risk levels.
- Ensure average underlying expenditure remains below average underlying revenue growth across the 10-year horizon, supporting long-term financial sustainability.



# Budget Assumptions



## Economic Assumptions

The assumptions underpinning the 2026/27 (and the next 3 years') Budget are:

- A forward plan average rate increase of 2.50% (2.75% in 2026/27) per annum in line with predicted CPI increases, subject to future year rate caps as announced by the Minister for Local Government.
- State and Federal government grant funding increases of up to 2.50% per annum.
- Fees and charges overall revenue increase in line with estimated CPI increases.
- Increases based on forecast CPI have been allowed to cover annual EBA increases.
- The forward plan allows for CPI-linked increases, while also accounting for expenditure growth alongside corresponding income growth. It is underpinned by a return to long-term CPI estimates, with materials and services cost increases forecast at 2.50% per annum.
- An extensive Capital Works Program over the next 10 years, including a sustainable level of funding for the renewal and maintenance of the community's assets.



# Budget Assumptions



## Budget principles

The following principles were established to guide the 2026/27 Budget process:

- Pursue operational expenditure growth (excluding depreciation and amortisation, waste service charge) to be less than underlying revenue growth.
- Focus on continuous improvement, innovation, cost saving & avoidance and commercial endeavours (that augment service delivery).
- Officer and councillor initiatives that contribute to operating expenditure being above the rate cap requires council approval, due consideration of a funding source, and be considered in the context of maintaining Councils long-term sustainability and the Council Plan & Vision.
- Priority will be given to the renewal of existing community infrastructure.
- Major community infrastructure projects require a Council-approved business case that explicitly considers Council's funding capacity and funding sourcing. Advocacy to achieve matched or supporting funding to form part of the funding mix. These projects must also be considered in the context of the whole capital program and maintaining Council's long-term sustainability.

The principles have been applied with reference to, and in the context of, achieving and maintaining Council's financial sustainability.



# Integrated Strategic Planning and Reporting Framework



## Council's approach

The *Local Government Act 2020* ('the Act') requires Council to take an integrated approach to planning and reporting under a principles-based approach. The principles-based legislation is designed to support Council with an adaptive response based on the local needs of the community; social, economic, environmental and cultural context; and the capacity of Council.

Part 4 of the Act requires councils to prepare the following:

- a Community Vision (for at least the next 10 financial years);
- a Council Plan (for at least the next 4 financial years);
- a Financial Plan (for at least the next 10 financial years);
- an Asset Plan (for at least the next 10 financial years);
- a Revenue and Rating Plan (for at least the next 4 financial years);
- a Budget (for the next 4 financial years);
- a Quarterly Budget Report;
- an Annual Report (for each financial year); and
- financial policies.

The Act also requires councils to prepare:

- a Workforce Plan (including projected staffing requirements for at least 4 years).

Integrated planning and reporting play a critical role in ensuring the goals and aspirations outlined in the Whitehorse 2040 Community Vision and the four-year Council Plan are reflected in our planning.

The Budget is a rolling four-year plan that outlines the financial and non-financial resources that Council requires to achieve the strategic objectives described in the Council Plan.

The legislative timeframes for development, review and adoption of the elements of the Integrated Strategic Planning and Reporting Framework (ISPRF) and the time horizons for each element vary. However, there are also many linkages, including the central importance of community engagement. It is therefore vital to recognise the relationships and degrees of integration between different elements. To aid this process, visual representations of the ISPRF have been developed.





# Integrated Strategic Planning and Reporting Framework

The following figure demonstrates how each element of the integrated framework might inform or be informed by other parts of the framework.

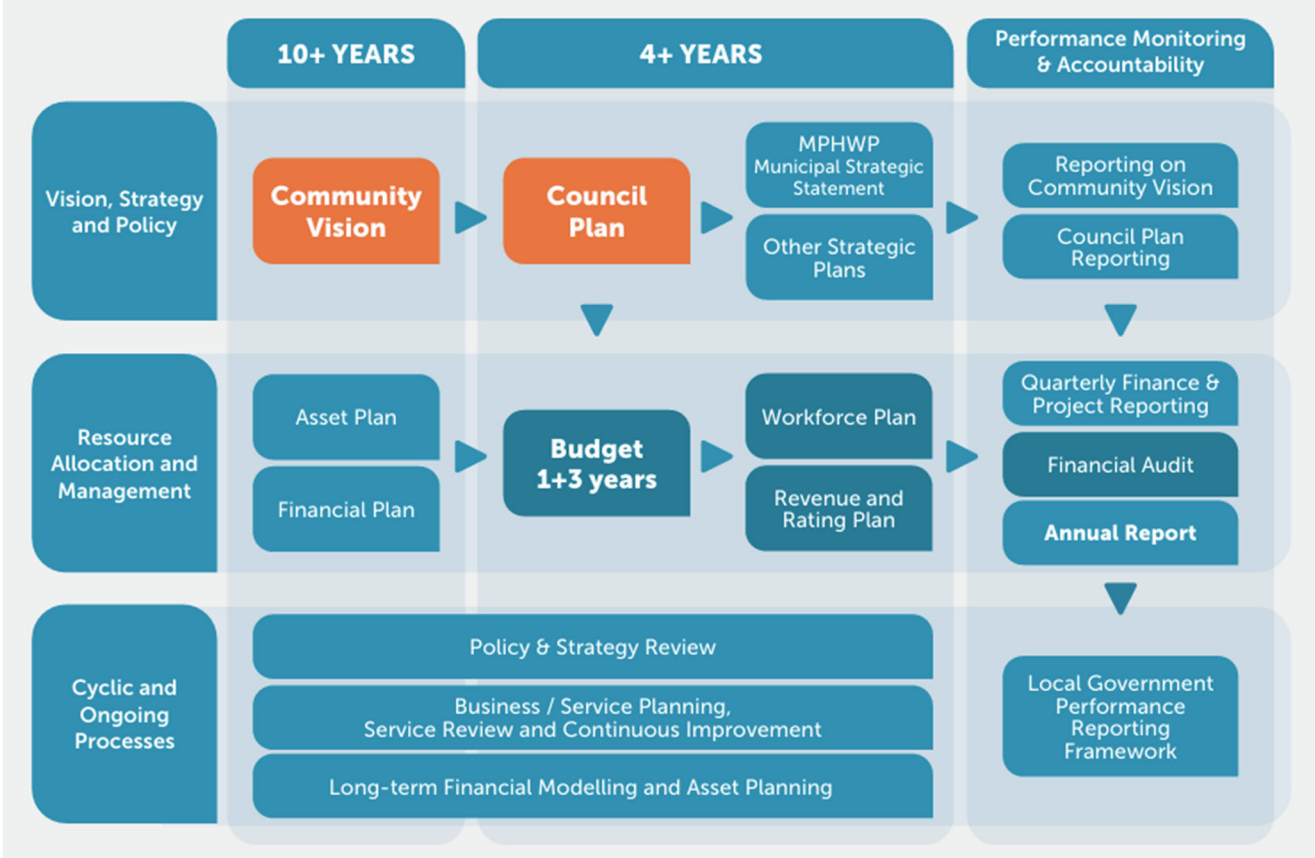


Figure: Integrated Strategic Planning & Reporting Framework

## Key Planning Considerations

Although councils have a legal obligation to provide some services - such as animal management, local roads, food safety and statutory planning—most council services are not legally mandated, including some services closely associated with councils, such as libraries, building permits and sporting facilities. Further, over time, the needs and expectations of communities can change. Therefore, councils need to have robust processes for service planning and review to ensure all services continue to provide value for money and are in line with community expectations. In doing so, councils should engage with communities to determine how to prioritise resources and balance service provision against other responsibilities such as asset maintenance and capital works.





# Community Engagement

The Local Government Act 2020 defines how we engage with our community on the development of key strategic documents, including our Community Vision, Council Plan, Financial Plan, Asset Plan and Annual Budget.

Throughout 2024, Council conducted the Shaping Whitehorse community engagement program to inform the development of these key strategic documents, and the feedback received helped us shape not only the Integrated Council Plan 2025-2029, but also a number of other key strategic documents including the budget and long term financial plan.

As per the Act, community engagement on the 2026/27 Budget has been conducted in accordance with Council's Community Engagement Policy. Whitehorse's Community Engagement Policy is a formal expression of Council's commitment to engaging with the Whitehorse community. It outlines Council's position, role and commitment to ensure community engagement is integrated into Council activities.

Council is committed to working in partnership with the community to deliver on our key focus areas and other important initiatives. We actively engage with residents regularly to ensure they are well-informed, represented, and meaningfully involved in decision making processes. This includes consultation through the Your Say Whitehorse platform, as well as ongoing opportunities to connect with Councillors and Council staff through requests, meetings and community presentations.

Council will continue to implement strategies and actions that reflect community priorities, responsibly manage resources, and monitor progress towards achieving our strategic objectives.





# Community Engagement

## How we used community feedback

The 2026/27 Budget has been informed by multiple community engagement activities, including the 2024 Shaping Whitehorse community engagement program and consultation on the 2025/26 Budget.

Community feedback received highlighted several consistent themes, with the strongest focus on infrastructure priorities, open space and overall liveability. Many submissions emphasised the importance of well-maintained parks, increased green space, and more accessible walking and cycling connections, often alongside concerns about the balance of investment between organised sport and broader community use.

Additional themes included transport and connectivity, community safety, and the need for inclusive services that support diverse groups within the community.

Overall, the feedback reflected a strong preference for practical, everyday improvements that enhance accessibility, wellbeing and the usability of local spaces.

Key projects funded within the 2026/27 Budget that relate directly to these priority areas are detailed in Section 4 - Council's Annual Action Plan under the Strategic Direction to which they most closely align.



# Whitehorse Community Vision 2040

Whitehorse is a resilient community where everyone belongs. We are dynamic. We learn, grow and thrive.



## Our Vision Statement

**“Whitehorse is a resilient community where everyone belongs. We are active citizens who value our natural environment, history and diversity. We embrace sustainability and innovation. We are dynamic. We learn, grow and thrive.”**

The Whitehorse 2040 Community Vision was originally developed by the community in 2021 – people who work, live, study or own a business across Whitehorse – to reflect the community’s aspirations and priorities for the next 20 years. The Vision was developed with the Shaping Whitehorse Community Panel. The extensive process comprised a broad community engagement. The results of this went to a deliberative panel that demographically represented the community of Whitehorse.

Our 2024 Shaping Whitehorse community engagement showed Council that the community felt that the Vision still represented the aspirations for the future, with an overwhelming majority of responses (74%) indicating it did.

The overarching Vision Statement is underpinned by themes and key priorities to achieve our desired long-term future:

- **Theme 1: Diverse and Inclusive Community**
- **Theme 2: Movement and Public Spaces**
- **Theme 3: Innovation and Creativity**
- **Theme 4: Employment, Education and Skill Development**
- **Theme 5: Sustainable Climate and Environmental Care**
- **Theme 6: Whitehorse is an Empowered and Collaborative Community**
- **Theme 7: Health and Wellbeing**

When creating the Integrated Council Plan 2025-2029, we made sure to connect the Whitehorse 2040 Community Vision to our new Strategic Directions. This helps both the Council and the community clearly see how we are working together to achieve the Vision.

**WHITEHORSE 2040**  
**COMMUNITY VISION**

# Council Plan 2025–2029 – Our priorities

Whitehorse City Council’s Council Plan 2025-2029 fulfils the legislative requirements under section 90 of the Local Government Act 2020. It integrates the Municipal Public Health and Wellbeing Plan under section 26 of the Public Health and Wellbeing Act 2008 (Vic), subject to the Secretary of Health’s approval under section 27 of the Public Health and Wellbeing Act 2008 (Vic). Our detailed plan below describes the Objectives, Strategies and Major Initiatives we are aiming to deliver over the next 4 years in response to the Community Vision.

## Plan on a page

The table below provides a high-level summary of the 5 Strategic Directions and Objectives of Council for the next 4 years. The sections following the table explain each objective in more detail.



**Strategic Directions**    **Objectives** – In 4 years, we aspire to have:

	<p><b>Community</b></p> <ul style="list-style-type: none"> <li>▪ An involved and connected community ♡</li> <li>▪ A community that fosters social inclusion, cohesion and respect</li> <li>▪ A healthy and active community ♡</li> <li>▪ A community where people feel safe</li> </ul>
	<p><b>Built</b></p> <ul style="list-style-type: none"> <li>▪ Safe and accessible public places</li> <li>▪ Community facilities and shared spaces that are well used</li> <li>▪ Sustainable planning and infrastructure to respond to population change</li> <li>▪ A desirable and well-presented City</li> </ul>
	<p><b>Economy</b></p> <ul style="list-style-type: none"> <li>▪ A thriving local economy</li> <li>▪ Local businesses supported through change</li> <li>▪ Diverse education, employment and volunteering opportunities</li> <li>▪ A City that attracts investment and jobs</li> </ul>
	<p><b>Natural</b></p> <ul style="list-style-type: none"> <li>▪ Enhanced and protected natural and green spaces</li> <li>▪ An environmentally sustainable and climate resilient City ♡</li> <li>▪ A Council that responsibly and sustainably manages waste</li> </ul>
	<p><b>Governance</b></p> <ul style="list-style-type: none"> <li>▪ An open, transparent, accountable and responsible Council</li> <li>▪ A Council that delivers core services that are fit for purpose and good value</li> <li>▪ A Council that actively engages with the community for genuine feedback and input</li> <li>▪ A Council that is well governed, efficient and financially sustainable</li> </ul>

♡ Denotes a linkage to the Municipal Public Health and Wellbeing focus areas



# Council Plan 2025-2029 - Our Priorities

## Health and Wellbeing

At Whitehorse City Council, we care about the health and wellbeing of our community. Previous Municipal Public Health and Wellbeing Plans (MPHWP) were created as a standalone document, however this time around it is incorporated into our Council Plan, ensuring that public health and wellbeing remain a priority in everything we do.

Our Whitehorse Integrated Council Plan 2025-2029 reflects our dedication to enhancing community health and wellbeing. By integrating the MPHWP with the Council Plan, we strengthen our commitment to working alongside our community and key stakeholders to support a healthier, happier Whitehorse. This will provide a more adaptable and responsive platform for Council to take action and plan the annual budget, whilst keeping track of progress toward long-term strategic directions and Community Vision.

The MPHWP actions have been developed to align with 5 key strategies outlined in our Integrated Council Plan 2025-2026:

- Strategy 1: Foster social connections and a sense of belonging
- Strategy 2: Support community initiatives to promote health and prevent disease
- Strategy 3: Prevent and respond to family violence (including elder abuse)
- Strategy 4: Partner to enhance mental health and build resilience
- Strategy 5: Partner with the community to achieve positive environmental and health outcomes that reduce climate change impacts

The MPHWP Actions profiled in our Integrated Council Plan 2025-2029 and Annual Budget will focus on highlighting initiatives delivered in partnership with community and health service providers. Any linkage through the Integrated Council Plan strategic hierarchy will be indicated with a heart icon ♥.

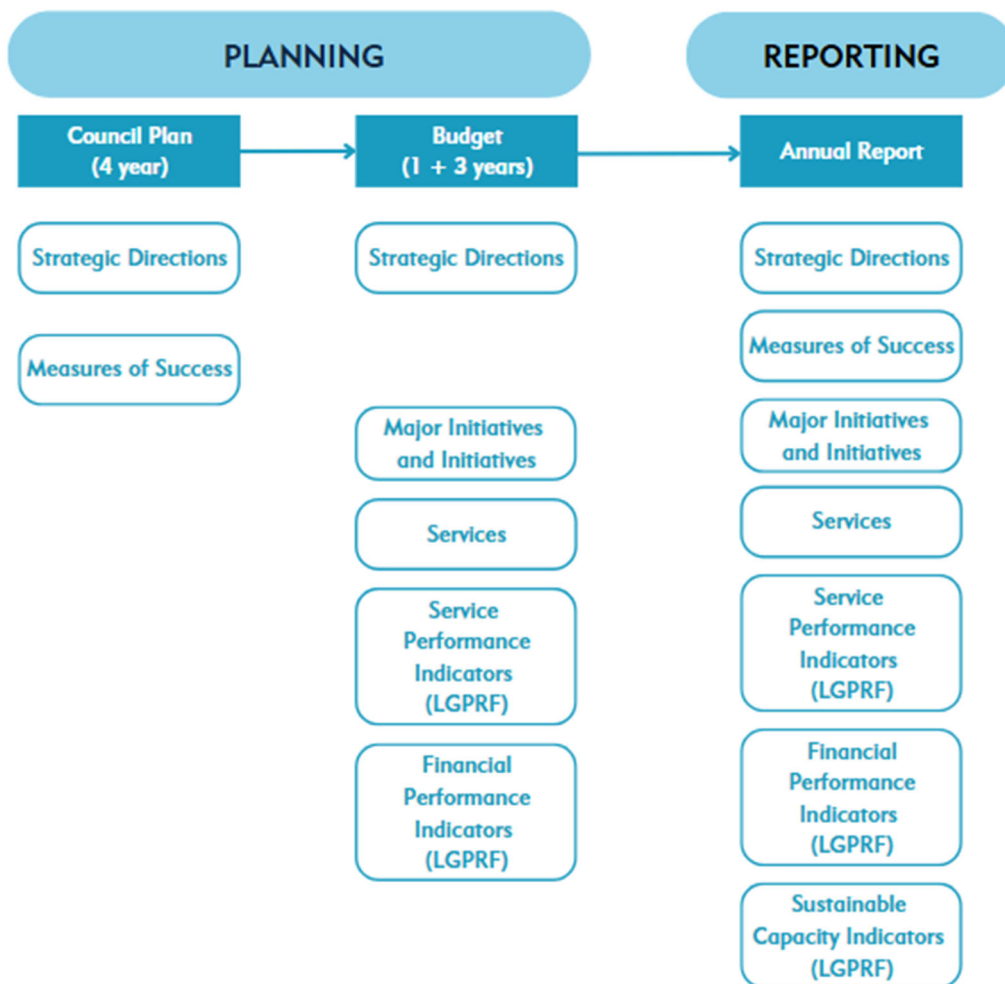




# Services and Initiatives

This section provides a description of services and initiatives to be funded in the Budget for the 2026/27 year and how these will contribute to achieving the strategic directions specified in the Whitehorse 2040 Community Vision and the Integrated Council Plan 2025–2029. It also describes the mandatory Local Government Performance Reporting Framework service performance outcome indicators for key areas of Council’s operations.

Council is required by legislation to identify major initiatives, initiatives and service performance outcome indicators in the Budget and report against them in the Annual Report to support transparency and accountability. The relationship between these accountability requirements in the Council Plan, the Budget and the Annual Report is depicted below.



There is not always a one-to-one relationship between initiatives or services and Council’s strategic direction. One initiative/service is likely to contribute to the delivery of several strategic directions. To make this document easier to read, initiatives and services have been included under the strategic direction they have the strongest alignment to in terms of outcomes.



# Integrated Council Plan Action Plan 2026/27 (Year 2)

The Integrated Council Plan 2025 – 2029, including the Municipal Public Health and Wellbeing Plan (MPHWP), is a shared roadmap for the future and guides our work over the 4-year Council term. This integrated approach recognises the strong connection between Council’s strategic priorities and the health and wellbeing of the community. It sets the direction for Council as we respond to change and continue building a resilient and future ready organisation.

Each year, Council prepares an annual action plan outlining the key initiatives that will deliver the objectives of the Integrated Council Plan and respond to the evolving needs of our community.

The Year 2, Integrated Council Plan Action Plan 2026/27 should be read alongside the Integrated Council Plan 2025 – 2029.

Actions that relate to the Municipal Public Health & Wellbeing Plan are identified with a heart (♥) symbol.

Actions with this icon (MI) identify a Major Initiative listed in the Integrated Council Plan 2025 – 2029 and the Budget 2026/27.





# Strategic Direction 1

## Community

Community is about making sure people can easily meet and connect with others and feel they belong. It's about being active, having fun, making people feel welcome and respected.

We foster these connections through recognising our shared experiences and unique differences. Our community thrives when people feel safe, healthy and valued. Through partnerships and thoughtful initiatives, we build connection, promote wellbeing, and create the foundation for a city where everyone can participate, contribute and find their place.

### Year 2 Integrated Council Plan Actions 2026/27:

#### **Deliver the inaugural Whitehorse Acquisitive Art Prize Project**

- The Whitehorse Acquisitive Art Prize is a new opportunity open to all Victorian artists, for art inspired by the natural environment. An expert judging panel will select the winning artwork which will be acquired into the Whitehorse Art Collection, with an exhibition of finalists held at Artspace in 2026. This new platform creates opportunities for artist exposure and acquisition, while elevating public understanding and appreciation of the Whitehorse Art Collection as a rich cultural asset for the community.

#### **Deliver an Intergenerational Social Connections Program whereby young and older people come together to work on shared interests, encouraging social support and meaningful connections ♥**

- A partnership program whereby young and older people come together to work on shared interests, social or environmental issues, encouraging social support and meaningful connections.  
Year 1 of 3 year initiative

#### **Implement Year 2 of the Community Funding Accelerator Program Pilot to increase education on grants for community (\$54k)**

- Implement Year 2 of the pilot program to increase education and uptake of grants for the Whitehorse community. This will include identifying grant opportunities and targeting eligible organisations, a broad community communications campaign, and running training sessions on grant-writing for community members.

#### **Engage with the newly established Multicultural Advisory Committee to provide culturally diverse perspectives to help shape and improve Council's services, policies and plans**

- The newly established Multicultural Advisory Committee will assist Council to identify enablers to social and cultural and inclusion and create solutions that reduce potential barriers and ways to celebrate our multicultural community.



# Strategic Direction 1

## Community

### **Deliver targeted initiatives in priority locations and for priority population groups to strengthen local food systems and improve access to fresh, nutritious food** ♥

- Using the mapping and data gathering insights gained in its first year around priority locations and population groups, the North Eastern Local Food System Collective will tailor interventions to where it's needed most. This action builds on and scales the foundational work that has been developed and delivered in recent years through the North Eastern Public Health Unit's (NEPHU) inaugural Population Health Catchment Plan.

Partnering with NEPHU, Deakin University Student Union, Burwood Neighbourhood House and healthAbility.

Year 2 of 3 year initiative

### **Deliver local initiatives in support of the National Dementia Action Plan 2024-2034 to reduce the stigma, minimise risks and support carers** ♥

- The recent launch of the National Dementia Action Plan 2024-34 outlines eight priorities to address dementia in Australia. Priority Two (tackling stigma, improve awareness and promote inclusivity) and Priority Three (empower individual and communities to minimise risk) and Priority Six (support carers of people living with dementia) are the most pertinent for local government.

Partnering with healthAbility, Eastern Health, Eastern Community Legal Centre and Dementia Australia.

Year 2 of 4 year initiative

### **Contribute to the planning and achievement of Together for Equality and Respect Strategy priority initiatives to implement collaborative projects relevant to the Whitehorse community** ♥

- Contribute to the planning and development of an evaluation framework for collective impact by the Eastern Metropolitan Region (EMR) Together for Equality and Respect (TFER) Partnership over the period 2025-2029. Implement collaborative projects relevant to the Whitehorse community annually.

Partnering with FVREE, Women's Health East, AMES, Migrant Information Centre and Eastern Health.

Year 2 of 4 year initiative



# Strategic Direction 1

## Community

### **Deliver initiatives to counter ageism and prevent elder abuse** ♥

- Working in partnership with community agencies to deliver a range of educational and awareness raising initiatives in line with World Elder Abuse Awareness Day and Ageism Awareness Day, and connecting people to appropriate services. Partnering with Eastern Community Legal Centre, Seniors Rights Victoria COTA and Eastern Elder Abuse Network.

Year 2 of 4 initiative

### **Pilot a Mental Health Champions program to increase the capacity of community members to identify and respond to others facing mental wellbeing challenges** ♥

- This multi-year project builds on the scoping and researching phase in Year 1 into a Pilot Stage in Year 2. A Mental Health Champions program in Whitehorse aims to increase the capacity of community members to identify and respond to others facing mental wellbeing challenges.

Partnering with healthAbility, Women's Health East, Whitehorse Manningham Libraries, and Eastern Health.

Year 2 of 2 year initiative

### **Adopt and implement key priorities of the Whitehorse Community Safety Plan (\$75k)**

- Council's Community Safety Plan is a strategic document outlining how Council and Victoria Police will address safety concerns. The Plan will be adopted early in 2026/27 and officers will commence implementation of key priorities. **MI**

### **Work with Victoria Police to implement mobile community safety CCTV trailers to address safety concerns, reduce crime and create a safe environment.**

- Council has secured funding for two mobile CCTV trailers in December 2025, which will be used by police to support crime prevention and reduce criminal activity across Whitehorse. The trailers are expected to be operational by Victoria Police by March 2026. **MI**

*Projects are funded via the 2026/27 Operational Budget, unless denoted as part of the 2026/27 Capital Works Program. Specified amounts reflect once-off 2026/27 budget allocations, otherwise initiative will be funded via existing operational budget.*



# Strategic Direction 1 Community



Service area		Actual 2024/25 \$'000	Forecast 2025/26 \$'000	Budget 2026/27 \$'000
<b>Creative Whitehorse</b>	<i>Rev</i>	4,669	4,854	5,197
This service provides a diverse and ongoing program of arts, cultural and heritage events as well as access to the Whitehorse Art Collection, meeting room hire and function services.	<i>Exp</i>	(7,299)	(7,847)	(7,981)
	<i>NET</i>	<b>(2,630)</b>	<b>(2,993)</b>	<b>(2,784)</b>
The service also manages many arts and cultural facilities within the municipality, including The Round Performing Arts Centre, Box Hill Community Arts Centre, and Box Hill Town Hall & Community Halls.				
<b>Events</b>	<i>Rev</i>	41	59	41
This program develops and delivers Council festivals and events that encourage community participation and connection.	<i>Exp</i>	(848)	(1,043)	(911)
	<i>NET</i>	<b>(807)</b>	<b>(984)</b>	<b>(870)</b>
<b>Family Services</b>	<i>Rev</i>	10,019	10,074	10,222
This service provides centre-based childcare at Whitehorse Early Learning Services (WELS), integrated kindergarten, Kindergarten facility lease management, maternal and child health, playgroup and toy library group support and youth support services.	<i>Exp</i>	(13,022)	(13,092)	(12,985)
	<i>NET</i>	<b>(3,003)</b>	<b>(3,018)</b>	<b>(2,763)</b>
<b>Positive Ageing</b>	<i>Rev</i>	14	14	-
This service focuses on fostering an inclusive community where residents have access to essential information, social opportunities, and support services cultivate an environment where residents can maintain a high quality of life, actively engage in diverse activities, and establish meaningful connections as they age. It also works in partnership with other service providers and community organisations to reduce social isolation and help make Whitehorse a great place to live as people age.	<i>Exp</i>	(1,008)	(1,219)	(1,051)
	<i>NET</i>	<b>(994)</b>	<b>(1,205)</b>	<b>(1,051)</b>
<b>Community Strengthening</b>	<i>Rev</i>	11	11	13
This service focuses on the development and implementation of policies, strategies, and initiatives to respond to community wellbeing issues to promote social inclusion particularly for those population groups that experience disadvantage and inequity. It also provides community grants to local not-for-profit groups and organisations and promotes our volunteering programs.	<i>Exp</i>	(1,911)	(1,986)	(2,046)
	<i>NET</i>	<b>(1,900)</b>	<b>(1,975)</b>	<b>(2,033)</b>
<b>Community Safety</b>	<i>Rev</i>	15,679	15,173	15,845
This service delivers regulatory functions including domestic animal management, school crossing supervision, Council's local law framework and managing parking controls across the municipality.	<i>Exp</i>	(11,509)	(10,447)	(10,582)
	<i>NET</i>	<b>4,170</b>	<b>4,726</b>	<b>5,263</b>

## Strategic Direction 2 Built



The spaces we create shape how we live, move, and interact. Our built environment reflects our values of accessibility, safety, and sustainability. Through thoughtful design, we craft public spaces that invite activity and connection while providing infrastructure that makes daily movement easier for everyone. We focus on doing the basics well, like fixing roads, filling potholes, and maintaining footpaths, while preserving important open spaces where everyone can feel safe.

We look beyond today, planning for growing populations and changing needs, creating versatile facilities that serve multiple purposes, are highly used and adapt over time. The character of our neighbourhoods, the functionality of our shared spaces, and the resilience of our infrastructure all contribute to a city that works for its people now and into the future.

### Year 2 Integrated Council Plan Actions 2026/27:

#### **Continue upgrades of pedestrian and cycling paths across the municipality to encourage active transport uptake by the Community (\$1.24 million Capital Works)**

- Design and implement pedestrian and cycling path improvements including Nelson Road Safety Improvements, Gawler Chain Pedestrian Crossing Improvements and shared path (cycling and pedestrian) connections from the Box Hill to Ringwood Shared Use Path and Whitehorse Rd.

#### **Establish a Community Outreach Program to maximise off-peak access to Aqualink facilities, improve equity of participation, and enhance community activation across the municipality**

- Aqualink facilities continue to experience strong participation, with peak periods operating at or near capacity due to sustained membership growth and record attendance. As is the norm for large aquatic and leisure centres, utilisation patterns vary across the day and week, resulting in surplus capacity during off-peak times.

#### **Pursue the purchase of new open space in line with the Whitehorse Open Space Strategy. (\$8.0 million Capital Works)**

- The Open Space Strategy 2025 proposes to create new open spaces in locations where there are either significant gaps in the existing open space network, or where there is forecast to be moderate to significant change. The expansion to existing open spaces will address existing gaps in the open space network by establishing additional entry points into them will improve permeability from the surrounding street network and broaden out their walking catchments, making them accessible to more people. **MI**

# Strategic Direction 2

## Built



### **Continue development of Council's Housing Strategy to ensure currency and alignment with the Plan for Victoria (\$200k)**

Continue the review of the 2014 Whitehorse Housing Strategy to ensure currency and alignment with the Plan for Victoria, and implementation of housing targets by local government. Year 2 will continue the development prior to adoption in year 3.

### **Continue to advocate for community needs on the implementation of the Suburban Rail Loop precinct structure planning & State Government activity centres program processes to ensure that the future needs of our community are considered**

- Council needs to ensure that the future needs of our community are considered and advocated for during the implementation of Suburban Rail Loop Structure Planning process. **MI**

### **Deliver Council's stormwater management program (\$583k capital works)**

- The existing gully within a section of Bellbird Dell bushland reserve has become dry and eroded. The project includes redirecting stormwater, adding moisture to soils and rehabilitating the vegetation in the area to encourage vegetation growth and regenerate the natural bushland.

### **Implement streetscape improvements across the municipality to provide a desirable and well-maintained City**

- Implement streetscape improvements as determined in the 2026/27 capital works program.

### **Graffiti Service Initiative**

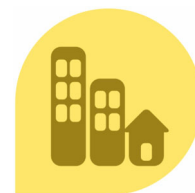
- Introduce a dedicated graffiti removal role to support a strategic, programmed approach to maintaining high-exposure locations. This initiative reduces reliance on community reports, improves response times, and reinforces a strong standard of urban presentation.

*Projects are funded via the 2026/27 Operational Budget, unless denoted as part of the 2026/27 Capital Works Program. Specified amounts reflect once-off 2026/27 budget allocations, otherwise initiative will be funded via existing operational budget.*



# Strategic Direction 2

## Built



Service area		Actual 2024/25 \$'000	Forecast 2025/26 \$'000	Budget 2026/27 \$'000
<b>Leisure Facilities</b>	Rev	13,944	15,507	16,777
This service provides a range of leisure facilities including Morack Golf Course, Aqualink Box Hill and Aqualink Nunawading, Sportlink and Nunawading Community Hub.	Exp	(13,153)	(13,470)	(14,328)
<i>The 2025-26 Forecast and 2026-27 Budget reflect anticipated improvements in aquatics and membership income resulting from the optimisation of Council's Leisure Facilities.</i>	NET	<b>791</b>	<b>2,037</b>	<b>2,449</b>
<b>Leisure &amp; Recreation Management</b>	Rev	722	761	665
This program represents costs relating to the overall management of the Leisure and Recreation Services Department including administration and project support, and the facilitation of planning and policy for parks, open space and recreation resources throughout Whitehorse.	Exp	(2,937)	(2,441)	(2,113)
	NET	<b>(2,215)</b>	<b>(1,680)</b>	<b>(1,448)</b>
<b>City Services</b>	Rev	118	156	138
Services are provided for the ongoing maintenance and cleanliness of Council's civil infrastructure including roads, footpaths, kerb and channel, stormwater assets, roadside furniture, bridges and path structures. This includes the services of street sweeping, public litter bin collection, removal of dumped rubbish and graffiti, and the provision of an after-hours emergency response service.	Exp	(9,094)	(9,655)	(10,209)
	NET	<b>(8,976)</b>	<b>(9,499)</b>	<b>(10,071)</b>
<b>Planning</b>	Rev	3,580	4,059	4,196
This service provides statutory and strategic land use planning functions, ensuring compliance of land use and developments under the Whitehorse Planning Scheme and administration of the Whitehorse Development Contributions Plan.	Exp	(7,707)	(10,620)	(9,925)
	NET	<b>(4,127)</b>	<b>(6,561)</b>	<b>(5,729)</b>
<b>Facilities Maintenance</b>	Rev	-	1	-
This service provides reactive and preventative maintenance and minor capital renewal of Council's many buildings and structures. It also includes scheduled inspections and maintenance to satisfy Building Code Essential Safety Measures Regulations.	Exp	(3,954)	(3,554)	(3,487)
	NET	<b>(3,954)</b>	<b>(3,553)</b>	<b>(3,487)</b>
<b>Engineering Services</b>	Rev	2,845	2,972	2,728
This service provides strategic traffic and sustainable transport planning and traffic investigations and reports; capital works project scoping; civil asset protection; drainage and other civil approvals for developments.	Exp	(5,672)	(5,808)	(5,210)
	NET	<b>(2,827)</b>	<b>(2,836)</b>	<b>(2,482)</b>
<b>Assets, Building Projects and Capital Works</b>	Rev	56	90	62
This service is responsible for the development, monitoring and performance reporting of Council's Capital Works Program, the managing of design, construction and overall project management of capital building projects and the planning and implementation of strategic asset management initiatives across the organisation including Council's Asset Management System.	Exp	(3,237)	(2,384)	(2,301)
	NET	<b>(3,181)</b>	<b>(2,294)</b>	<b>(2,239)</b>

# Strategic Direction 2 Built



Service area		Actual 2024/25 \$'000	Forecast 2025/26 \$'000	Budget 2026/27 \$'000
<b>Fleet &amp; Workshop</b>	<i>Rev</i>	-	1	1
Services are provided to manage Council's fleet of vehicles, plant and equipment items including the operation of a workshop and overall management of the functions of the Operations Centre.	<i>Exp</i>	(2,237)	(2,098)	(2,169)
	<b>NET</b>	<b>(2,237)</b>	<b>(2,097)</b>	<b>(2,168)</b>
	<b>Public Street Lighting</b>	<i>Rev</i>	-	1
This service provides street lighting throughout Whitehorse.	<i>Exp</i>	(1,201)	(1,265)	(1,375)
	<b>NET</b>	<b>(1,201)</b>	<b>(1,264)</b>	<b>(1,244)</b>
	<b>Property &amp; Leasing</b>	<i>Rev</i>	503	1,036
This service manages Council properties and conducts property valuations.	<i>Exp</i>	(1,581)	(1,653)	(1,682)
	<b>NET</b>	<b>(1,078)</b>	<b>(617)</b>	<b>(510)</b>
	<b>Major Projects</b>	<i>Rev</i>	-	-
This service is responsible for the facilitation and project management of major projects.	<i>Exp</i>	(796)	(299)	(290)
	<b>NET</b>	<b>(796)</b>	<b>(299)</b>	<b>(290)</b>
	<b>Emergency Management</b>	<i>Rev</i>	-	-
This service implements Council's responsibilities as detailed in the Emergency Management Act 2013, the Municipal Emergency Management Plan and Business Continuity Policy.	<i>Exp</i>	(293)	(332)	(337)
	<b>NET</b>	<b>(293)</b>	<b>(332)</b>	<b>(337)</b>

# Strategic Direction 3

## Economy




A thriving economy creates opportunity, fosters innovation, and builds prosperity. Local businesses and industry form the backbone of our economic landscape: they create jobs, provide essential services, and give our area its unique character. We understand that economic health requires both stability and adaptability, supporting established businesses while nurturing new ventures and encouraging investments.

Through education, employment pathways, and strategic investment, we contribute to an economy that's resilient to change and accessible to everyone. When we strengthen our local economy, we create a community where people can live, work, study, volunteer and fulfil their aspirations close to home. This is how we position ourselves to thrive in tomorrow's economy.

### Year 2 Integrated Council Plan Actions 2026/27:

#### **Enable new, emerging and established Trader Associations to thrive through a Business Precinct Program (\$100k)**

- Establish a Business Precinct Grant Program to support emerging and newly-established groups to incorporate and enable eligible associations to deliver activities that enhance precinct vibrancy. 

#### **Implement priority streetscape improvements at Vermont South and Mont Albert Village to support clean, safe and welcoming shopping strips (\$1.8 million capital works).**

- Following the development of a streetscape prioritisation assessment matrix developed in 2025/26, Council will identify and implement priority improvement projects to upgrade our shopping precincts. Construction of the streetscape upgrade at Mont Albert Village to be completed in the 2026/27 financial year.

#### **Enhance the visitor experience and encourage greater use of local accommodation**

- Proactively identify and progress initiatives that enhance the visitor experience, encourage greater use of local accommodation and contribute to the overall visitor economy.

#### **Partner with Business and Trader Associations and key stakeholders to deliver training which supports navigating disruption / change.**

- Run trader engagement initiatives to support change management and help businesses navigate disruption, including holding regular stakeholder meetings to respond to impacts associated with the Suburban Rail Loop and identify and implement relevant support.

## Strategic Direction 3 Economy



### **Work with the State Government to monitor and provide strong support for businesses, employees and customers displaced and impacted by Suburban Rail Loop.**

- Working in partnership with key organisations, advocate to the State Government to support businesses impacted during the SRL construction period. In addition, develop placemaking opportunities aimed at boosting the visitor economy and increasing foot-traffic in disrupted areas. **MI**

### **Increase awareness of Councils apprenticeship and traineeship program.**

- Council is investing in the future workforce by establishing an apprenticeship and traineeship program. This initiative aims to provide a structured, paid employment pathways across a range of Council departments. The program will offer hands on experience, nationally recognised training, and professional development opportunities to help participants build skills, confidence, and long-term career prospects while also supporting a more diverse and future ready Council workforce. **MI**

### **Collaborate with Deakin University to encourage talent pathways and graduates for mutual benefit.**

- Council will continue collaborating with Deakin University to expand opportunities at Whitehorse for students and graduates. **MI**

### **Provision of public library services that support equitable and inclusive access to and use of information and knowledge systems, and community spaces.**

- In 2026/27, we will continue to deliver programs that foster connection, learning and wellbeing across our community. We strengthen practices to ensure welcoming and secure spaces for everyone, including a review of child safety practices.

### **Through Council's Business Permit Support service, proactively lead process improvements that streamline workflows and deliver a clear, accessible, and positive customer experience in navigating the building permit application processes.**

- This project is a collaboration with Macedon Ranges Shire Council with support from the Department of Jobs, Skills, Industry and Regions. The project examines the current building permit process from a business perspective, identify barriers and inefficiencies, and develop clear recommendations to improve the overall experience. The project will outline practical improvements within Council's responsibilities and operations. Where recommendations require changes beyond council control, the project will provide a basis for joint advocacy to State Government to support broader systems improvements.

*Projects are funded via the 2026/27 Operational Budget, unless denoted as part of the 2026/27 Capital Works Program. Specified amounts reflect once-off 2026/27 budget allocations, otherwise initiative will be funded via existing operational budget.*

# Strategic Direction 3 Economy



Service area		Actual 2024/25 \$'000	Forecast 2025/26 \$'000	Budget 2026/27 \$'000
<b>Investment &amp; Economic Development</b>	<i>Rev</i>	126	147	266
This service works in partnership with a range of organisations to support a positive, innovative and thriving economy in Whitehorse that attracts investment.	<i>Exp</i>	(1,070)	(1,278)	(1,635)
	<i>NET</i>	<b>(944)</b>	<b>(1,131)</b>	<b>(1,369)</b>
<b>Libraries</b>	<i>Rev</i>	68	74	158
This service operates via the Manningham Whitehorse Library Corporation and provides for public library services at four locations in the municipality.	<i>Exp</i>	(6,003)	(6,210)	(6,678)
	<i>NET</i>	<b>(5,935)</b>	<b>(6,136)</b>	<b>(6,520)</b>
<b>Box Hill Multi-deck Carparks</b>	<i>Rev</i>	564	530	465
This service provides multi-level car parking facilities in Watts Street and Harrow Street, Box Hill.	<i>Exp</i>	(257)	(275)	(286)
	<i>NET</i>	<b>307</b>	<b>255</b>	<b>179</b>

## Strategic Direction 4 Natural



Our natural spaces provide more than beauty. They sustain life, clean our air, cool our streets, and nourish our wellbeing. We recognise that healthy ecosystems and biodiversity are essential partners in creating a liveable city, which becomes increasingly important with a growing population.

Trees, waterways, parks, and wildlife corridors form a green network that supports both nature and people. We face environmental challenges that require both immediate action and long-term planning. By protecting and enhancing our natural environment, we create a more climate resilient, sustainable city in which the community and nature can both flourish for generations to come.



# Strategic Direction 4

## Natural



### Year 2 Integrated Council Plan Actions 2026/27:

#### **Gardiners Creek Trail biodiversity expansion through Council and community plantings**

- Council is currently completing a corridor plan for the area in line with the Urban Forest Strategy action. This plan will direct biodiversity priorities including planting opportunities that will increase habitat and attract specific local fauna. Planting will be undertaken by Council and in conjunction with community groups where possible including Kooyong Koot Alliance, Friends of Gardiners Creek, and Urban Guerillas. **MI**

#### **Commence development of the Climate Response Plan 2027-2030.**

- Commence development of the Climate Response Plan 2027-2030 with a focus for 2026/27 including phase 1 of engagement and consultation.

#### **Establish a Climate and Health Working Group with health and environmental sectors to leverage our community strengths in achieving improved health outcomes and reduced climate impacts ♥**

- Through the Climate & Health Working Group under the Health & Wellbeing Steering Committee, gather insights into community needs related to climate and health; and prioritise and scope potential community projects through external partnerships.  
Year 1 of 3 (2026-2029)

#### **Implement cost effective actions to reduce Corporate Emissions**

- Corporate emissions reduction is a key activity in aspiring for net zero corporate emissions. This will be achieved by implementing actions to replace gas appliances with lower emission alternatives and revising forward works programs to embed lower emission outcomes.

#### **Provide HomeCycle program for the collection and repurposing of unwanted household items**

- HomeCycle is a free service for residents for easy access home pick to donate second-hand furniture and other household items in good condition for reuse. The program partners with Eastern Emergency Relief Network and other local providers to re-distribute reusable items as emergency aid to local families or individuals requiring basic living support in the community. **MI**

*Projects are funded via the 2026/27 Operational Budget, unless denoted as part of the 2026/27 Capital Works Program. Specified amounts reflect once-off 2026/27 budget allocations, otherwise initiative will be funded via existing operational budget.*



# Strategic Direction 4

## Natural



Service area		Actual 2024/25 \$'000	Forecast 2025/26 \$'000	Budget 2026/27 \$'000
<b>Sustainability, Waste &amp; Recycling</b>	<i>Rev</i>	626	525	638
This service supports Council's Waste Management Strategy 2018-2028 to reduce waste and increase recycling including the provision of Council's kerbside waste and recycling services. Additionally, this services supports Council to deliver on its Climate Response Strategy 2023-2030 to reduce greenhouse gas emissions through mitigation, adaptation and systematic measures within the organisation and community.	<i>Exp</i>	(23,090)	(25,133)	(26,358)
	<b>NET</b>	<b>(22,464)</b>	<b>(24,608)</b>	<b>(25,720)</b>
<b>Recycling &amp; Waste Centre</b>	<i>Rev</i>	13,302	14,075	14,714
The Centre is open to the public providing services for recycling of various items and disposal of general or bulky non-hazardous waste.	<i>Exp</i>	(9,715)	(10,977)	(11,734)
	<b>NET</b>	<b>3,587</b>	<b>3,098</b>	<b>2,980</b>
<b>Open Space Maintenance</b>	<i>Rev</i>	347	224	120
This team is responsible for the management of Council's bushland, open space and parklands including developing plant stock, landscaping, pruning, grass cutting and fire management. The service also provides an education program on ecological and environmental issues largely centred on Blackburn Lake Sanctuary and Yarran Dheran Nature Reserve.	<i>Exp</i>	(7,324)	(7,633)	(8,192)
	<b>NET</b>	<b>(6,977)</b>	<b>(7,409)</b>	<b>(8,072)</b>
<b>Tree Management</b>	<i>Rev</i>	230	139	211
This service is responsible for the management of Council's street and park trees to meet community expectations as well as statutory and safety obligations. It includes planning for increasing the quantity and quality of trees within Whitehorse as well as maintaining the health and amenity of existing trees.	<i>Exp</i>	(7,413)	(7,432)	(7,407)
	<b>NET</b>	<b>(7,183)</b>	<b>(7,293)</b>	<b>(7,196)</b>
<b>Sports Fields</b>	<i>Rev</i>	82	7	4
This service is responsible for the design, installation, maintenance and renewal of sports field infrastructure and project management of sports field capital projects.	<i>Exp</i>	(2,443)	(2,179)	(2,331)
	<b>NET</b>	<b>(2,361)</b>	<b>(2,172)</b>	<b>(2,327)</b>
<b>Strathdon House and Orchard Precinct</b>	<i>Rev</i>	52	77	83
Strathdon hosts educational programs in environment, sustainability, health and wellbeing.	<i>Exp</i>	(298)	(310)	(333)
	<b>NET</b>	<b>(246)</b>	<b>(233)</b>	<b>(250)</b>





## Strategic Direction 5 Governance

Good governance is the foundation that supports everything we do as a Council. It means making decisions openly, managing resources wisely, and always being accountable to the community we serve. We understand that effective governance requires both listening and acting. Hearing diverse community voices and translating that feedback into meaningful outcomes.

Services that are accessible, adaptable, and deliver real value reflect our commitment to continuous improvement. Through responsible and sustainable financial management and strong advocacy, we secure the resources for today and the future, needed to fulfil community priorities. Good governance isn't just about following rules. It's about earning trust through actions that consistently put community interest first.

### Year 2 Integrated Council Plan Actions 2026/27:

#### **Deliver technologies that improve process and the customer experience**

- To improve technology and customer-centred processes through improved customer experience, more efficient services, and uphold strong cyber security. **MI**

#### **Enhance customer experience on website platform through use of AI tools**

- Implement AI Web Search tools on customer-facing websites to enhance usability and ease access to information.

#### **Review Council services to ensure that they meet the changing needs of the community and explore collaborative service delivery options, including with regional partners**

- Review Council services to assess and recommend Council's responsiveness to evolving community needs, while actively exploring opportunities for shared services with regional partners. **MI**

#### **Strengthen community's trust in decision-making with a focus on 'closing the loop' on engagement projects**

- Create a series of social media content to cover key Council Meeting decisions to increase transparency and trust. Create an improved processes on 'closing the loop' on engagement projects including developing a community database for each project, ensuring key milestones are regularly communicated, and ensuring at regular intervals and at the end of year project, the community participants are notified of any upcoming decisions or outcomes. This will be done through targeted email newsletters and letterbox drops.



# Strategic Direction 5

## Governance



### **Implement Council's Strategic property framework to support Council in making strategic property site decisions to improve the utilisation and management of its property portfolio (\$200k)**

- A program to support Council in making decisions to improve the utilisation and management of its property portfolio, with community consultation to inform decision making on strategic property sites. **MI**

### **Continue to proactively advocate to all levels of government on Council's priorities to enhance community outcomes**

- Develop a targeted advocacy program that engages key State and Federal Government representatives. Informed by community sentiment and forward project planning, the program will aim to ensure we represent the needs of our community and advocate for key local issues and community projects.

*Projects are funded via the 2026/27 Operational Budget, unless denoted as part of the 2026/27 Capital Works Program. Specified amounts reflect once-off 2026/27 budget allocations, otherwise initiative will be funded via existing operational budget.*

# Strategic Direction 5

## Governance



Service area		Actual 2024/25 \$'000	Forecast 2025/26 \$'000	Budget 2026/27 \$'000
<b>Executive Management</b>	<i>Rev</i>	-	-	-
This area includes the Chief Executive Officer and the Executive Leadership Team and associated support.	<i>Exp</i>	(2,049)	(1,811)	(1,720)
	<b>NET</b>	<b>(2,049)</b>	<b>(1,811)</b>	<b>(1,720)</b>
	<b>Governance &amp; Integrity</b>	<i>Rev</i>	422	680
This service includes governance, executive and council support, information management, and controls and compliance services, and manages Council's audit, risk management and insurance processes.	<i>Exp</i>	(7,550)	(6,677)	(6,787)
	<b>NET</b>	<b>(7,128)</b>	<b>(5,997)</b>	<b>(6,504)</b>
	<b>Organisational Technology</b>	<i>Rev</i>	-	-
This service provides all Council technology licencing, support, maintenance and associated services.	<i>Exp</i>	(8,963)	(9,589)	(9,492)
	<b>NET</b>	<b>(8,963)</b>	<b>(9,589)</b>	<b>(9,492)</b>
	<b>People &amp; Culture</b>	<i>Rev</i>	-	7
This service provides human resource management services including staff recruitment, corporate training and development, industrial relations and volunteer advisory services as well as managing the payroll service.	<i>Exp</i>	(7,090)	(6,836)	(6,611)
	<b>NET</b>	<b>(7,090)</b>	<b>(6,829)</b>	<b>(6,611)</b>
	<b>Finance</b>	<i>Rev</i>	342	416
This service manages Council's financial activities to ensure statutory compliance and financial sustainability. This includes financial planning and reporting (including the Annual Budget and Financial Plan), financial management, procurement, tendering and contract administration, and administration and collection of Council's rate revenues and service charges. It also includes centralised accounting adjustments for lease liabilities relating to Councils financial activities.	<i>Exp</i>	(3,192)	(2,964)	(3,060)
	<b>NET</b>	<b>(2,850)</b>	<b>(2,548)</b>	<b>(2,664)</b>
	<b>Marketing &amp; Communications</b>	<i>Rev</i>	-	-
This service manages strategic marketing and communications plans for the Council including marketing for The Round and Leisure services. It manages production of Council publications, graphic design, video and photography and social media. The service develops a range of communications materials tailored to each audience, including for the diverse community, staff and Councillors.	<i>Exp</i>	(2,570)	(2,449)	(2,440)
	<b>NET</b>	<b>(2,570)</b>	<b>(2,449)</b>	<b>(2,440)</b>
	<b>Customer Support</b>	<i>Rev</i>	60	-
This service delivers the provision of customer support at Council's two service centres in Box Hill and Nunawading.	<i>Exp</i>	(2,085)	(2,313)	(2,296)
	<b>NET</b>	<b>(2,025)</b>	<b>(2,313)</b>	<b>(2,296)</b>
	<b>Commercial Strategy &amp; Contracts</b>	<i>Rev</i>	-	-
This service area provides leadership and support across Council's commercial and contract management activities to support financial sustainability and service excellence. It focuses on developing commercial strategies, strengthening contract management practices, and identifying opportunities to improve value, productivity and service delivery through partnerships, shared services and alternative delivery models.	<i>Exp</i>	(583)	(579)	(993)
	<b>NET</b>	<b>(583)</b>	<b>(579)</b>	<b>(993)</b>

# Strategic Direction 5 Governance



Service area		Actual 2024/25 \$'000	Forecast 2025/26 \$'000	Budget 2026/27 \$'000
<b>Corporate Planning &amp; Performance</b>	<i>Rev</i>	-	-	-
This service facilitates the development and ongoing management of Council's integrated planning, performance monitoring and reporting processes, including the development and maintenance of the Council Plan and ensuring that Council meets its statutory reporting obligations in accordance with legislative and Council reporting cycles.	<i>Exp</i>	(459)	(429)	(463)
	<b>NET</b>	<b>(459)</b>	<b>(429)</b>	<b>(463)</b>
	<b>Community Engagement</b>	<i>Rev</i>	-	-
This service provides a range of opportunities for community involvement in Council's decision making and strategic planning. It enables Council to make well-informed decisions at an operational and strategic level and creates a better level of understanding between Council and our community.	<i>Exp</i>	(286)	(264)	(316)
	<b>NET</b>	<b>(286)</b>	<b>(264)</b>	<b>(316)</b>
	<b>Advocacy</b>	<i>Rev</i>	-	-
This service advocates for sustainable and equitable funding or partnerships that supports community priorities.	<i>Exp</i>	(112)	(329)	(316)
	<b>NET</b>	<b>(112)</b>	<b>(329)</b>	<b>(316)</b>
	<b>Technology Transformation</b>	<i>Rev</i>	-	-
This service delivers technology improvements which include replacing or updating legacy applications, change management, process redesign and implementing new capabilities.	<i>Exp</i>	(2,953)	(3,371)	(4,635)
	<b>NET</b>	<b>(2,953)</b>	<b>(3,371)</b>	<b>(4,635)</b>
	<b>Futures Projects</b>	<i>Rev</i>	-	-
This service area enables continuous improvement, customer experience, service reviews, artificial intelligence and shared services programs.	<i>Exp</i>	(1,853)	(1,592)	(1,242)
	<b>NET</b>	<b>(1,853)</b>	<b>(1,592)</b>	<b>(1,242)</b>
	<b>Strategic Property</b>	<i>Rev</i>	-	-
This service coordinates the strategic uplift in the management of key sites and informs Council decision making.	<i>Exp</i>	(542)	(153)	(159)
	<b>NET</b>	<b>(542)</b>	<b>(153)</b>	<b>(159)</b>



# Reconciliation with budgeted operating result



	Net Revenue / (Cost) \$'000	Revenue \$'000	Expenditure \$'000
<b>Strategic Direction One:</b> Community	(4,239)	31,318	(35,557)
<b>Strategic Direction Two:</b> Built	(27,555)	25,871	(53,426)
<b>Strategic Direction Three:</b> Economy	(7,709)	890	(8,599)
<b>Strategic Direction Four:</b> Natural	(40,585)	15,770	(56,355)
<b>Strategic Direction Five:</b> Governance	(39,853)	679	(40,532)
<b>Total services and initiatives</b>	<b>(119,941)</b>	<b>74,528</b>	<b>(194,469)</b>
<b>Other non-attributable expenses</b>			
Depreciation	(48,328)		
Amortisation - intangible assets	(397)		
Depreciation - right of use assets	(1,259)		
Interest expense	(88)		
<b>Deficit before funding sources</b>	<b>(170,013)</b>		
<b>Funding sources</b>			
Rates and Charges	159,687		
Victoria Local Government Grants Commission	6,338		
Interest income	9,750		
Grants - capital	23,143		
Contributions - monetary	5,500		
Net gain / (loss) on disposal of assets	(473)		
<b>Operating surplus for the year</b>	<b>33,932</b>		



# Service performance outcome indicators



Indicator	Measure	Actual 2024-25	Forecast 2025-26	Target 2026-27
<b>Governance</b>				
<b>Community engagement</b> (council decisions made and implemented with community input)	<b>Satisfaction with the opportunities offered by Council to be consulted on or engaged in Council decisions</b> Community satisfaction rating out of 100 with the consultation and engagement efforts of Council	55	57	<b>57</b>
<b>Financial decisions</b> Council decisions are made to enhance the council's financial position and long-term sustainability	<b>Total unpaid rates and charges</b> The sum of unpaid rates and charges and unpaid interest on rates and charges for all financial years / The sum of all rates and charges for the financial year x 100	<i>New measure in 2026/27</i>	<i>New measure in 2026/27</i>	<b>9.64%</b>
<b>Community</b>				
<b>Library services</b> library services and resources are free, accessible and well utilised	<b>Library membership</b> The number of registered library members / Population x 100	26.72%	28.00%	<b>28.00%</b>
<b>Maternal and child health services</b> Councils promote healthy outcomes for children and their families	<b>Participation in the MCH service</b> Number of children who attend the MCH service at least once in the financial year / Number of children enrolled in the MCH service x 100	79%	70%	<b>70%</b>
	<b>Participation in the MCH service by Aboriginal children</b> Number of Aboriginal children who attend the MCH service at least once (in the financial year) / Number of Aboriginal children enrolled in the MCH service x100	83%	80%	<b>80%</b>
<b>Environment</b>				
<b>Roads</b> (sealed local roads are maintained and renewed to ensure a safe network)	<b>Sealed local roads below the intervention level</b> Number of kms of sealed local roads below the renewal intervention level set by Council / Kms of sealed local roads	96.72%	98.00%	<b>96.00%</b>
<b>Waste management</b> (waste is minimised and sustainability is promoted)	<b>Kerbside collection waste to landfill per serviced property</b> Waste in tonnage collected from kerbside waste collection services sent to landfill / Number of serviced properties	<i>New measure in 2026/27</i>	<i>New measure in 2026/27</i>	<b>0.37</b>
<b>Responsiveness</b>				
<b>Food safety</b> Councils respond to food complaints and fulfill their legislative duties in a timely manner	<b>Critical and major non-compliance outcome notifications</b> Number of critical non-compliance outcome notifications and major noncompliance outcome notifications about a food premises followed up / Number of critical non-compliance outcome notifications and major noncompliance outcome notifications about food premises x 100	100%	100%	<b>100%</b>
<b>Statutory planning</b> (Councils decide on planning applications and fulfill their legislative duties in a timely manner)	<b>Planning applications decided within the relevant required time</b> Number of planning application decisions made within the relevant required time / Number of planning application decisions made	69.02%	58.00%	<b>58.00%</b>
<b>Cost</b>				
<b>Library services</b> (library services and resources are free, accessible and well utilised)	<b>Cost of library services</b> Direct cost of library services / Population	<i>New measure in 2026/27</i>	<i>New measure in 2026/27</i>	<b>\$34.58</b>
<b>Waste management</b> (waste is minimised and sustainability is promoted)	<b>Cost of kerbside waste collection services</b> Direct cost of kerbside waste collection services per serviced property	<i>New measure in 2026/27</i>	<i>New measure in 2026/27</i>	<b>\$370.00</b>



# Financial Statements

This section presents information about the Financial Statements and Statement of Human Resources. The Budget information for the year 2026/27 has been supplemented with projections to 2029/30.

This section includes the following Financial Statements prepared in accordance with the *Local Government Act 2020* and the *Local Government (Planning and Reporting) Regulations 2020*:

- Comprehensive Income Statement
- Balance Sheet
- Statement of Changes in Equity
- Statement of Cash Flows
- Statement of Capital Works
- Statement of Human Resources
- Summary of Planned Human Resources

*Note: tables may not add due to minor rounding.*



# Budgeted Comprehensive Income Statement

## For the four years ending 30 June 2030



	Notes	Forecast	Budget	Projections		
		2025/26 \$'000	2026/27 \$'000	2027/28 \$'000	2028/29 \$'000	2029/30 \$'000
<b>Income/Revenue</b>						
Rates and charges	6.2.1	154,835	159,687	166,390	172,043	177,670
Statutory fees and fines	6.2.2	13,613	14,355	14,714	15,295	15,574
User fees	6.2.3	40,366	43,082	44,159	45,263	46,395
Grants - operating	6.2.4	11,491	14,489	14,695	14,904	15,117
Grants - capital	6.2.4	10,053	23,143	8,005	2,053	-
Contributions - monetary	6.2.5	7,317	5,500	6,325	6,500	14,000
Net gain on disposal of property, infrastructure, plant and equipment		-	-	112	41	45
Other income	6.2.6	19,317	18,690	16,341	16,469	16,738
<b>Total income / revenue</b>		<b>256,992</b>	<b>278,946</b>	<b>270,741</b>	<b>272,568</b>	<b>285,539</b>
<b>Expenses</b>						
Employee costs	6.3.1	91,009	94,810	98,147	101,042	104,002
Materials and services	6.3.2	88,468	88,731	93,067	94,728	97,378
Depreciation	6.3.3	45,666	48,328	50,261	52,272	54,361
Amortisation - intangible assets	6.3.4	378	397	397	397	397
Depreciation - right of use assets	6.3.5	1,305	1,259	1,236	1,206	1,186
Allowance for impairment losses	6.3.6	1,389	1,393	1,428	1,464	1,500
Finance costs - leases	6.3.7	105	88	68	48	31
Contribution expense - Whitehorse Manningham Library	6.3.8	6,184	6,354	6,513	6,676	6,843
Net loss on disposal of property, infrastructure, plant and equipment	6.3.9	5,489	473	-	-	-
Other expenses	6.3.10	2,948	3,181	3,261	3,342	3,426
<b>Total expenses</b>		<b>242,941</b>	<b>245,014</b>	<b>254,378</b>	<b>261,175</b>	<b>269,124</b>
<b>Surplus for the year</b>		<b>14,051</b>	<b>33,932</b>	<b>16,363</b>	<b>11,393</b>	<b>16,415</b>
<b>Items that will not be reclassified to surplus or deficit in future periods</b>						
Net asset revaluation gain/ (loss)		-	-	-	-	-
Share of other comprehensive income of associates and joint ventures		-	-	-	-	-
<b>Items that may be reclassified to surplus or deficit in future periods</b>						
Other		-	-	-	-	-
<b>Total comprehensive result</b>		<b>14,051</b>	<b>33,932</b>	<b>16,363</b>	<b>11,393</b>	<b>16,415</b>

# Balance Sheet

## For the four years ending 30 June 2030



	Notes	Forecast	Budget	Projections		
		2025/26 \$'000	2026/27 \$'000	2027/28 \$'000	2028/29 \$'000	2029/30 \$'000
<b>Current assets</b>						
Cash and cash equivalents		231,534	233,803	243,723	248,166	243,577
Trade and other receivables		23,139	24,693	22,570	21,724	21,531
Prepayments		1,854	1,854	1,854	1,854	1,854
Other assets		2,500	2,500	2,500	2,500	2,500
<b>Total current assets</b>	7.1	<b>259,027</b>	<b>262,850</b>	<b>270,647</b>	<b>274,244</b>	<b>269,462</b>
<b>Non-current assets</b>						
Trade and other receivables		278	278	278	278	278
Investments in associates		6,162	6,162	6,162	6,162	6,162
Property, infrastructure, plant and equipment		4,508,182	4,543,219	4,549,778	4,558,604	4,579,824
Right-of-use assets		6,333	5,156	3,987	3,933	4,016
Intangible assets		753	753	753	753	753
<b>Total non-current assets</b>	7.1	<b>4,521,708</b>	<b>4,555,568</b>	<b>4,560,958</b>	<b>4,569,730</b>	<b>4,591,033</b>
<b>Total assets</b>		<b>4,780,735</b>	<b>4,818,418</b>	<b>4,831,605</b>	<b>4,843,974</b>	<b>4,860,495</b>
<b>Current liabilities</b>						
Trade and other payables		12,791	13,143	13,471	13,808	14,153
Contracts and other liabilities		6,000	9,000	5,000	4,000	2,000
Trust funds and deposits		15,673	16,673	17,673	18,673	19,673
Provisions		17,307	17,921	18,602	19,309	19,898
Lease liabilities		1,272	1,260	1,250	1,148	1,150
<b>Total current liabilities</b>	7.2	<b>53,043</b>	<b>57,997</b>	<b>55,996</b>	<b>56,938</b>	<b>56,874</b>
<b>Non-current liabilities</b>						
Provisions		1,641	1,699	1,773	1,849	1,901
Lease liabilities		5,229	3,968	2,719	2,677	2,795
Other liabilities		1,796	1,796	1,796	1,796	1,796
<b>Total non-current liabilities</b>	7.2	<b>8,666</b>	<b>7,463</b>	<b>6,288</b>	<b>6,322</b>	<b>6,492</b>
<b>Total liabilities</b>		<b>61,709</b>	<b>65,460</b>	<b>62,284</b>	<b>63,260</b>	<b>63,366</b>
<b>Net assets</b>		<b>4,719,026</b>	<b>4,752,958</b>	<b>4,769,321</b>	<b>4,780,714</b>	<b>4,797,129</b>
<b>Equity</b>						
Accumulated surplus		1,593,563	1,639,191	1,658,691	1,676,359	1,697,344
Asset Revaluation reserve		3,014,178	3,014,178	3,014,178	3,014,178	3,014,178
Other reserves		111,285	99,589	96,452	90,177	85,607
<b>Total equity</b>		<b>4,719,026</b>	<b>4,752,958</b>	<b>4,769,321</b>	<b>4,780,714</b>	<b>4,797,129</b>



## Budgeted Statement of Changes in Equity

### For the four years ending 30 June 2030

		Accumulated	Revaluation	Other
	Total	surplus	reserve	reserves
	\$'000	\$'000	\$'000	
<b>2026 Forecast Actual</b>				
Balance at beginning of the financial year	4,704,975	1,576,633	3,014,178	114,164
Surplus for the year	14,051	14,051	-	-
Net asset revaluation gain/(loss)	-	-	-	-
Transfer to other reserves	-	(8,854)	-	8,854
Transfer from other reserves	-	11,733	-	(11,733)
<b>Balance at end of the financial year</b>	<b>4,719,026</b>	<b>1,593,563</b>	<b>3,014,178</b>	<b>111,285</b>
	8.1			
<b>2027</b>				
Balance at beginning of the financial year	4,719,026	1,593,563	3,014,178	111,285
Surplus for the year	33,932	33,932	-	-
Net asset revaluation gain/(loss)	-	-	-	-
Transfer to other reserves	-	(7,933)	-	7,933
Transfer from other reserves	-	19,629	-	(19,629)
<b>Balance at end of the financial year</b>	<b>4,752,958</b>	<b>1,639,191</b>	<b>3,014,178</b>	<b>99,589</b>
	8.1			
<b>2028</b>				
Balance at beginning of the financial year	4,752,958	1,639,191	3,014,178	99,589
Surplus for the year	16,363	16,363	-	-
Net asset revaluation gain/(loss)	-	-	-	-
Transfer to other reserves	-	(7,025)	-	7,025
Transfer from other reserves	-	10,162	-	(10,162)
<b>Balance at end of the financial year</b>	<b>4,769,321</b>	<b>1,658,691</b>	<b>3,014,178</b>	<b>96,452</b>
<b>2029</b>				
Balance at beginning of the financial year	4,769,321	1,658,691	3,014,178	96,452
Surplus for the year	11,393	11,393	-	-
Net asset revaluation gain/(loss)	-	-	-	-
Transfer to other reserves	-	(6,971)	-	6,971
Transfer from other reserves	-	13,246	-	(13,246)
<b>Balance at end of the financial year</b>	<b>4,780,714</b>	<b>1,676,359</b>	<b>3,014,178</b>	<b>90,177</b>
<b>2030</b>				
Balance at beginning of the financial year	4,780,714	1,676,359	3,014,178	90,177
Surplus for the year	16,415	16,415	-	-
Net asset revaluation gain/(loss)	-	-	-	-
Transfer to other reserves	-	(14,391)	-	14,391
Transfer from other reserves	-	18,961	-	(18,961)
<b>Balance at end of the financial year</b>	<b>4,797,129</b>	<b>1,697,344</b>	<b>3,014,178</b>	<b>85,607</b>



# Budgeted Statement of Cash Flows

## For the four years ending 30 June 2030



GST Inclusive	Notes	Forecast	Budget	Projections		
		2025/26	2026/27	2027/28	2028/29	2029/30
		\$'000	\$'000	\$'000	\$'000	\$'000
		Inflows (Outflows)	Inflows (Outflows)	Inflows (Outflows)	Inflows (Outflows)	Inflows (Outflows)
<b>Cash flows from operating activities</b>						
Rates and charges		152,231	158,133	168,513	172,889	177,863
Statutory fees and fines		12,224	12,962	13,286	13,831	14,074
User fees		44,188	47,163	48,342	49,551	50,790
Grants - operating		12,329	15,304	15,524	15,748	15,975
Grants - capital		11,514	26,143	4,005	1,053	(2,000)
Contributions - monetary		7,317	5,500	6,325	6,500	14,000
Interest received		10,000	9,750	7,599	7,921	8,065
Trust fund and deposits taken		38,500	39,000	39,500	40,000	40,500
Other receipts		10,531	9,878	9,728	9,443	9,585
Net GST refund		9,641	12,595	10,240	10,763	12,352
Employee costs		(91,530)	(94,066)	(97,325)	(100,188)	(103,288)
Materials and services		(104,695)	(105,927)	(108,069)	(110,250)	(114,596)
Trust fund and deposits repaid		(37,500)	(38,000)	(38,500)	(39,000)	(39,500)
Other payments		(10,045)	(10,488)	(10,750)	(11,020)	(11,295)
<b>Net cash provided by operating activities</b>	9.1	<b>64,705</b>	<b>87,947</b>	<b>68,418</b>	<b>67,241</b>	<b>72,525</b>
<b>Cash flows from investing activities</b>						
Payments for property, plant and equipment		(56,196)	(84,678)	(58,225)	(61,859)	(76,383)
Proceeds from sale of property, plant and equipment		5,000	443	1,120	405	450
Payment of loans and advances		(1)	-	-	-	-
<b>Net cash provided by/(used in) investing activities</b>	9.2	<b>(51,197)</b>	<b>(84,235)</b>	<b>(57,105)</b>	<b>(61,454)</b>	<b>(75,933)</b>
<b>Cash flows from financing activities</b>						
Interest paid - lease liability		(105)	(88)	(68)	(48)	(31)
Repayment of lease liabilities		(1,351)	(1,355)	(1,325)	(1,296)	(1,150)
<b>Net cash provided by/(used in) financing activities</b>	9.3	<b>(1,456)</b>	<b>(1,443)</b>	<b>(1,393)</b>	<b>(1,344)</b>	<b>(1,181)</b>
Net increase (decrease) in cash and cash equivalents		12,052	2,269	9,920	4,443	(4,589)
Cash and cash equivalents at beginning of year		219,482	231,534	233,803	243,723	248,166
<b>Cash and cash equivalents at end of year</b>	9.4	<b>231,534</b>	<b>233,803</b>	<b>243,723</b>	<b>248,166</b>	<b>243,577</b>

# Budgeted Statement of Capital Works

## For the four years ending 30 June 2030



	Notes	Forecast	Budget	Projections		
		2025/26 \$'000	2026/27 \$'000	2027/28 \$'000	2028/29 \$'000	2029/30 \$'000
<b>Property</b>						
Land		3,000	8,000	3,000	3,000	3,000
Buildings		14,920	29,155	9,438	17,255	33,757
Building improvements		3,007	5,014	4,303	4,305	4,223
<b>Total property</b>	10.1.1	<b>20,927</b>	<b>42,169</b>	<b>16,741</b>	<b>24,560</b>	<b>40,980</b>
<b>Plant and equipment</b>						
Plant, machinery and equipment		4,041	3,239	4,282	2,786	2,917
Fixtures, fittings and furniture		1,013	1,357	1,013	899	729
Computers and telecommunications		1,296	1,805	1,895	1,579	1,636
<b>Total plant and equipment</b>	10.1.2	<b>6,350</b>	<b>6,401</b>	<b>7,190</b>	<b>5,264</b>	<b>5,282</b>
<b>Infrastructure</b>						
Roads		7,952	8,264	8,796	8,419	9,575
Bridges		-	-	79	-	-
Footpaths and cycleways		5,362	5,469	5,872	4,752	5,296
Drainage		2,430	3,452	4,644	4,805	5,044
Recreational, leisure and community facilities		8,696	11,802	8,969	8,612	3,826
Parks, open space and streetscapes		3,788	5,594	5,456	4,450	5,776
Off street car parks		691	1,527	478	997	604
<b>Total infrastructure</b>	10.1.3	<b>28,919</b>	<b>36,108</b>	<b>34,294</b>	<b>32,035</b>	<b>30,121</b>
<b>Total capital works expenditure</b>		<b>56,196</b>	<b>84,678</b>	<b>58,225</b>	<b>61,859</b>	<b>76,383</b>
<b>Represented by:</b>						
New asset expenditure		5,649	13,271	4,425	3,477	3,527
Asset renewal expenditure		37,408	46,398	41,588	46,387	50,012
Asset upgrade expenditure		9,561	17,859	10,572	6,149	10,401
Asset expansion expenditure		3,578	7,150	1,640	5,846	12,443
<b>Total capital works expenditure</b>		<b>56,196</b>	<b>84,678</b>	<b>58,225</b>	<b>61,859</b>	<b>76,383</b>
<b>Funding Sources represented by:</b>						
Grants	10.2.1	10,053	23,143	8,005	2,053	-
Contributions	10.2.2	607	-	75	-	-
Asset Sales	10.2.3	2,825	443	1,120	405	450
Council Cash	10.2.3	31,128	41,613	39,013	46,305	57,122
Reserves	10.2.3	11,583	19,479	10,012	13,096	18,811
<b>Total capital works expenditure</b>		<b>56,196</b>	<b>84,678</b>	<b>58,225</b>	<b>61,859</b>	<b>76,383</b>

## Budgeted Statement of Human Resources

### For the four years ending 30 June 2030



	Forecast	Budget	Projections		
	2025/26	2026/27	2027/28	2028/29	2029/30
	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Staff expenditure</b>					
Employee costs - operating	91,009	<b>94,810</b>	98,147	101,042	104,002
Employee costs - capital	2,328	<b>2,631</b>	2,715	2,799	2,891
<b>Total staff expenditure</b>	<b>93,337</b>	<b>97,441</b>	<b>100,862</b>	<b>103,841</b>	<b>106,893</b>
	FTE	<b>FTE</b>	FTE	FTE	FTE
<b>Staff numbers</b>					
Employees	725	<b>733</b>	737	739	736
<b>Total staff numbers</b>	<b>725</b>	<b>733</b>	<b>737</b>	<b>739</b>	<b>736</b>

\* Future employee numbers are predicted to grow by up to 1% to support compliance, community service and strategic initiatives. Increases are subject to formal Council assessment and approval.

\*\* 2025/26 forecast employee numbers represent the approved substantive positions per the 2025/26 budget.

\* Total staff expenditure is inclusive of all employee-related costs.

A summary of human resource expenditure categorised according to the organisational structure of Council is shown in the table below.

Department	Budget 2026/27 \$'000	Comprises:			
		Permanent		Casual	Temporary
		Full Time \$'000	Part Time \$'000	\$'000	\$'000
Futures & Technology	<b>6,675</b>	3,932	297	-	2,446
City Development	<b>19,781</b>	14,343	1,680	1,572	2,186
Infrastructure & Sustainability	<b>18,140</b>	15,321	909	26	1,884
Corporate Services	<b>16,869</b>	11,144	4,036	4	1,685
Community Life	<b>28,025</b>	11,638	7,869	7,159	1,359
Total permanent staff expenditure	<b>89,490</b>	56,378	14,791	8,761	9,560
Other employee related expenditure	<b>5,320</b>				
Capitalised labour costs	<b>2,631</b>				
<b>Total expenditure</b>	<b>97,441</b>				

A summary of the number of full-time equivalent (FTE) Council staff in relation to the above expenditure is shown in the table below.

Department	Budget 2026/27	Comprises:			
		Permanent		Casual	Temporary
		Full Time	Part Time		
Futures & Technology	<b>41</b>	25	2	-	14
City Development	<b>156</b>	111	16	17	12
Infrastructure & Sustainability	<b>178</b>	153	10	0	15
Corporate Services	<b>119</b>	77	35	0	7
Community Life	<b>239</b>	97	73	60	9
<b>Total staff</b>	<b>733</b>	463	136	77	57

## Summary of Planned Human Resources Expenditure For the four years ending 30 June 2030



	2026/27 \$'000	2027/28 \$'000	2028/29 \$'000	2029/30 \$'000
<b>FUTURES &amp; TECHNOLOGY</b>				
Permanent - Full time	3,932	4,097	4,265	4,384
Women	968	1,009	1,050	1,079
Men	2,964	3,088	3,215	3,305
Persons of self-described gender	0	0	0	0
Permanent - Part time	297	310	323	332
Women	165	172	179	184
Men	132	138	144	148
Persons of self-described gender	0	0	0	0
Casual and temporary staff	2,446	2,394	1,920	1,974
<b>TOTAL FUTURES &amp; TECHNOLOGY</b>	<b>6,675</b>	<b>6,801</b>	<b>6,508</b>	<b>6,690</b>
<b>CITY DEVELOPMENT</b>				
Permanent - Full time	14,343	14,946	15,559	15,995
Women	6,899	7,189	7,484	7,694
Men	7,444	7,757	8,075	8,301
Persons of self-described gender	0	0	0	0
Permanent - Part time	1,680	1,751	1,823	1,874
Women	1,592	1,659	1,727	1,775
Men	88	92	96	99
Persons of self-described gender	0	0	0	0
Casual and temporary staff	3,758	3,832	3,989	4,101
<b>TOTAL CITY DEVELOPMENT</b>	<b>19,781</b>	<b>20,529</b>	<b>21,371</b>	<b>21,970</b>
<b>INFRASTRUCTURE &amp; SUSTAINABILITY</b>				
Permanent - Full time	15,321	15,964	16,618	17,083
Women	4,263	4,442	4,624	4,753
Men	11,058	11,522	11,994	12,330
Persons of self-described gender	0	0	0	0
Permanent - Part time	909	947	986	1,014
Women	654	681	709	729
Men	255	266	277	285
Persons of self-described gender	0	0	0	0
Casual and temporary staff	1,910	1,962	1,719	1,849
<i>Capitalised labour</i>	2,631	2,715	2,799	2,891
<b>TOTAL INFRASTRUCTURE &amp; SUSTAINABILITY</b>	<b>20,771</b>	<b>21,588</b>	<b>22,122</b>	<b>22,837</b>

Table continues the next page





## Summary of Planned Human Resources Expenditure For the four years ending 30 June 2030

	2026/27 \$'000	2027/28 \$'000	2028/29 \$'000	2029/30 \$'000
<b>CORPORATE SERVICES</b>				
Permanent - Full time	11,144	11,612	12,088	12,427
Women	8,260	8,607	8,960	9,211
Men	2,884	3,005	3,128	3,216
Persons of self-described gender	0	0	0	0
Permanent - Part time	4,036	4,205	4,377	4,500
Women	3,673	3,827	3,984	4,096
Men	363	378	393	404
Persons of self-described gender	0	0	0	0
Casual and temporary staff	1,689	1,481	1,542	1,585
<b>TOTAL CORPORATE SERVICES</b>	<b>16,869</b>	<b>17,298</b>	<b>18,007</b>	<b>18,512</b>
<b>COMMUNITY LIFE</b>				
Permanent - Full time	11,638	12,127	12,624	12,978
Women	7,921	8,254	8,592	8,833
Men	3,717	3,873	4,032	4,145
Persons of self-described gender	0	0	0	0
Permanent - Part time	7,869	8,199	8,536	8,775
Women	7,272	7,577	7,888	8,109
Men	597	622	648	666
Persons of self-described gender	0	0	0	0
Casual and temporary staff	8,518	8,836	9,025	9,278
<b>TOTAL COMMUNITY LIFE</b>	<b>28,025</b>	<b>29,162</b>	<b>30,185</b>	<b>31,031</b>
<b>Other employee related expenditure</b>	<b>5,320</b>	<b>5,484</b>	<b>5,648</b>	<b>5,853</b>
<b>Total staff expenditure</b>	<b>97,441</b>	<b>100,862</b>	<b>103,841</b>	<b>106,893</b>

## Summary of Planned Human Resources FTE For the four years ending 30 June 2030



	2026/27	2027/28	2028/29	2029/30
	FTE	FTE	FTE	FTE
<b>FUTURES &amp; TECHNOLOGY</b>				
Permanent - Full time	25.0	25.3	25.6	25.5
Women	5.8	5.9	6.0	6.0
Men	19.2	19.4	19.6	19.5
Persons of self-described gender	0.0	0.0	0.0	0.0
Permanent - Part time	1.8	1.8	1.8	1.8
Women	1.0	1.0	1.0	1.0
Men	0.8	0.8	0.8	0.8
Persons of self-described gender	0.0	0.0	0.0	0.0
Casual and temporary staff	14.3	13.5	11.7	11.8
<b>TOTAL FUTURES &amp; TECHNOLOGY</b>	<b>41.1</b>	<b>40.6</b>	<b>39.1</b>	<b>39.1</b>
<b>CITY DEVELOPMENT</b>				
Permanent - Full time	111.3	112.4	113.5	112.9
Women	53.3	53.8	54.3	54.0
Men	58.0	58.6	59.2	58.9
Persons of self-described gender	0.0	0.0	0.0	0.0
Permanent - Part time	15.8	16.0	16.2	16.1
Women	15.1	15.3	15.5	15.4
Men	0.7	0.7	0.7	0.7
Persons of self-described gender	0.0	0.0	0.0	0.0
Casual and temporary staff	28.7	28.2	28.5	28.4
<b>TOTAL CITY DEVELOPMENT</b>	<b>155.8</b>	<b>156.6</b>	<b>158.2</b>	<b>157.4</b>
<b>INFRASTRUCTURE &amp; SUSTAINABILITY</b>				
Permanent - Full time	137.0	138.4	139.8	139.1
Women	36.1	36.5	36.9	36.7
Men	100.9	101.9	102.9	102.4
Persons of self-described gender	0.0	0.0	0.0	0.0
Permanent - Part time	8.8	9.0	9.1	9.1
Women	6.3	6.4	6.5	6.5
Men	2.5	2.6	2.6	2.6
Persons of self-described gender	0.0	0.0	0.0	0.0
Casual and temporary staff	14.2	13.8	11.7	12.2
<i>Capitalised labour</i>	<i>18.4</i>	<i>18.6</i>	<i>18.8</i>	<i>18.7</i>
<b>TOTAL INFRASTRUCTURE &amp; SUSTAINABILITY</b>	<b>178.4</b>	<b>179.8</b>	<b>179.4</b>	<b>179.1</b>

*Table continues on the next page*

## Summary of Planned Human Resources FTE For the four years ending 30 June 2030



	2026/27	2027/28	2028/29	2029/30
	FTE	FTE	FTE	FTE
<b>CORPORATE SERVICES</b>				
Permanent - Full time	76.7	77.4	78.2	77.8
Women	56.0	56.5	57.1	56.8
Men	20.7	20.9	21.1	21.0
Persons of self-described gender	0.0	0.0	0.0	0.0
Permanent - Part time	35.1	35.5	35.8	35.6
Women	32.0	32.4	32.7	32.5
Men	3.1	3.1	3.1	3.1
Persons of self-described gender	0.0	0.0	0.0	0.0
Casual and temporary staff	7.2	5.6	5.7	5.7
<b>TOTAL CORPORATE SERVICES</b>	<b>119.0</b>	<b>118.5</b>	<b>119.7</b>	<b>119.1</b>
<b>COMMUNITY LIFE</b>				
Permanent - Full time	98.2	99.2	100.2	99.7
Women	69.2	69.9	70.6	70.2
Men	29.0	29.3	29.6	29.5
Persons of self-described gender	0.0	0.0	0.0	0.0
Permanent - Part time	72.7	73.5	74.3	74.0
Women	65.9	66.6	67.3	67.0
Men	6.8	6.9	7.0	7.0
Persons of self-described gender	0.0	0.0	0.0	0.0
Casual and temporary staff	68.2	68.6	68.3	68.0
<b>TOTAL COMMUNITY LIFE</b>	<b>239.1</b>	<b>241.3</b>	<b>242.8</b>	<b>241.7</b>
<b>Total staff numbers</b>	<b>733.4</b>	<b>736.8</b>	<b>739.2</b>	<b>736.4</b>

*Note: Full time equivalent staff numbers have been projected with reference to existing Council employee data per Council's budgeting system, which does not current capture data for self-described gender. This will be updated as this information becomes available.*

## 6 | Analysis of Comprehensive Income Statement



This section presents detailed information on the significant components of the 2026/27 budgeted financial statements.

### 6.1 Adjusted underlying result

	Forecast 2025/26 \$'000	Budget 2026/27 \$'000	Change \$'000	Change %
Total income	256,992	<b>278,946</b>	21,954	8.5%
Total expenses	242,941	<b>245,014</b>	(2,073)	(0.9%)
Surplus for the year	14,051	<b>33,932</b>	19,881	141.5%
Grants - capital (non-recurrent)	8,979	<b>21,867</b>	12,888	143.5%
Contributions - capital and monetary	7,317	<b>5,500</b>	(1,817)	(24.8%)
<b>Adjusted underlying surplus</b>	<b>(2,245)</b>	<b>6,565</b>	<b>8,810</b>	<b>(392.4%)</b>

The adjusted underlying result is the net surplus or deficit for the year adjusted for non-recurrent capital grants, non-monetary asset contributions, and capital contributions (including open space and development contributions) from other sources. The measure provides a clearer picture of Council's financial sustainability and its capacity to deliver services, as it removes the impact of one-off capital income items that can distort the operating result.

The adjusted underlying result for the 2026/27 year is a surplus of \$6.57 million, which is \$8.81 million more than the 2025/26 forecast deficit of \$2.25 million. The 2025/26 forecast deficit is mainly driven by higher expenditure including a number of non-cash accounting adjustments (written down value of assets) associated with assets disposals that are scheduled to be demolished ahead of re-development, higher legal costs in relation to the Suburban Rail Loop (SRL) East Precincts Standing Advisory Committee Hearings and increased depreciation costs.

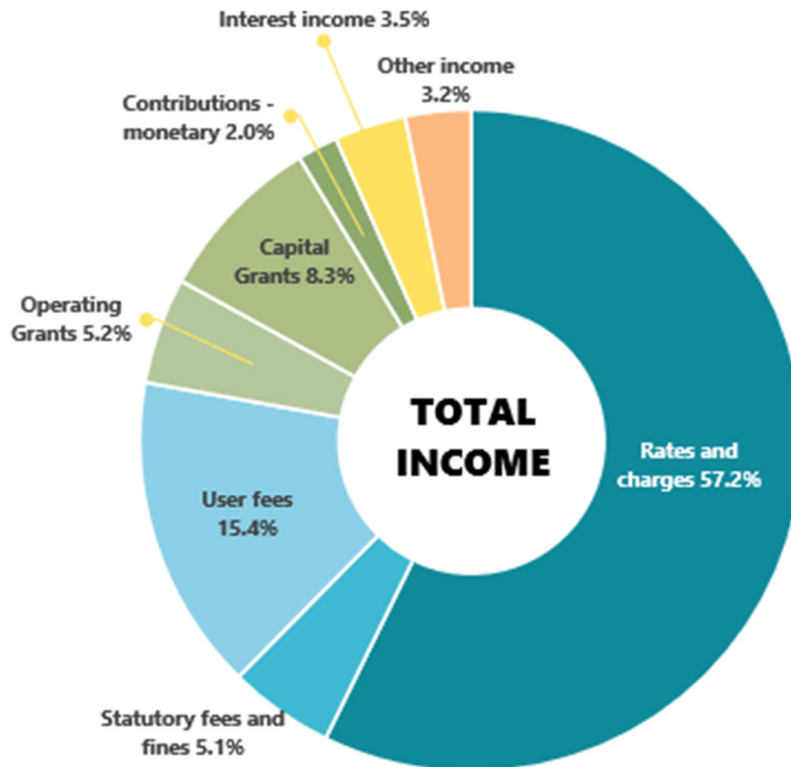
# 6 | Analysis of Comprehensive Income Statement



## 6.2 Total income

	Forecast 2025/26 \$'000	Budget 2026/27 \$'000	Change \$'000	Change %
Rates and charges	154,835	<b>159,687</b>	4,852	3.1%
Statutory fees and fines	13,613	<b>14,355</b>	742	5.5%
User fees	40,366	<b>43,082</b>	2,716	6.7%
Grants - Operating	11,491	<b>14,489</b>	2,998	26.1%
Grants - Capital	10,053	<b>23,143</b>	13,090	130.2%
Contributions - monetary	7,317	<b>5,500</b>	(1,817)	(24.8%)
Interest income	10,000	<b>9,750</b>	(250)	(2.5%)
Other income	9,317	<b>8,940</b>	(377)	(4.0%)
<b>Total income</b>	<b>256,992</b>	<b>278,946</b>	<b>21,954</b>	<b>8.5%</b>

The following chart shows the portion of total income generated from each income category.



## 6 | Analysis of Comprehensive Income Statement



### 6.2.1 Rates and charges

Rates and charges are required by the Local Government Act 2020 (the Act) and the Local Government (Planning and Reporting) Regulations 2020 to be disclosed in Council's Annual Budget.

As per the Act, Council is required to have a Revenue and Rating Plan which is a four-year plan for how Council will generate income to deliver the Council Plan, program and services and capital works commitments over a four-year period.

Rates and charges are an important source of revenue, accounting for 57% of the total revenue received by Council annually. Planning for future rate increases has therefore been an important component of the Budget and Long-Term Financial Planning process. The Fair Go Rates System (FGRS) sets out the maximum amount councils may increase rates in a year. For 2026/27, the FGRS cap has been set at 2.75%. The cap applies to both general rates and municipal charges and is calculated based on Council's average rates and charges.

The level of required rates and charges has been considered in this context, with reference to Council's other sources of income and the planned expenditure on services and works to be undertaken for the Whitehorse community.

To achieve Council's strategic objectives – including maintaining service levels and continuing a strong capital expenditure program focusing on the renewal of community infrastructure and facilities – the average general rate will increase by 2.75% in 2026/27 in line with the rate cap. This will raise general rates for the 2026/27 Budget to \$131.63 million (refer to note 6.2.1(a)).

#### 6.2.1(a) The reconciliation of the total rates and charges to the Comprehensive Income Statement is shown in the table below.

	Forecast Actual 2025/26 \$'000	Budget 2026/27 \$'000	Change \$	Change %
General rates *	126,772,120	<b>131,626,109</b>	4,853,989	3.83%
Service rates and charges	26,520,733	<b>26,517,117</b>	(3,616)	(0.01%)
Supplementary rates and rate adjustments	900,000	<b>1,000,000</b>	100,000	11.11%
Revenue in lieu of rates +	42,227	<b>43,388</b>	1,161	2.75%
Interest on rates and charges	600,000	<b>500,000</b>	(100,000)	(16.67%)
<b>Total rates and charges</b>	<b>154,835,080</b>	<b>159,686,613</b>	<b>4,851,533</b>	<b>3.13%</b>

\* These items are subject to the rate cap established under the Fair Go Rates System (FGRS).

+ Revenue in lieu of rates' refers to revenue council raises from properties under other legislation or via private agreement instead of general rates under the Local Government Act 1989, including Cultural and Recreational Lands Act 1963.

## 6 | Analysis of Comprehensive Income Statement

6.2.1(b) The rate in the dollar to be levied as general rates under section 158 of the Act for each type or class of land compared with the previous financial year.

Type or class of land	Budget 2025/26 cents/\$CIV	Budget 2026/27 cents/\$CIV	Change
General rate for rateable residential	0.142489	<b>0.141431</b>	(0.7%)
General rate for rateable commercial	0.142489	<b>0.141431</b>	(0.7%)
General rate for rateable industrial properties	0.142489	<b>0.141431</b>	(0.7%)
Rate concession for rateable recreational	0.041462	<b>0.041583</b>	0.3%

6.2.1(c) The estimated total amount to be raised by general rates in relation to each type or class of land, and the estimated total amount to be raised by general rates, compared with the previous financial year

Type or class of land	Budget 2025/26 \$	Annualised rates levied 2025/26 \$	Budget 2026/27 \$	Change from annualised rates levied 2025/26 \$	%
Residential	113,725,526	115,185,890	<b>118,691,052</b>	3,505,162	3.0%
Commercial	9,276,330	9,210,603	<b>9,199,100</b>	(11,503)	(0.1%)
Industrial	3,684,347	3,706,842	<b>3,735,956</b>	29,114	0.8%
<b>Total amount to be raised by general rates*</b>	<b>126,686,202</b>	<b>128,103,335</b>	<b>131,626,109</b>	<b>3,522,774</b>	<b>2.75%</b>

\* Cultural and Recreational Properties are excluded from the State Government's Fair Go Rates System rate cap calculation and are not included above.

6.2.1(d) The number of assessments in relation to each type or class of land, and the total number of assessments, compared with the previous financial year

Type or class of land	Budget 2025/26 Number	Budget 2026/27 Number	Change Number	%
Residential	75,260	<b>76,297</b>	1,037	1.4%
Commercial	4,002	<b>3,943</b>	(59)	(1.5%)
Industrial	1,699	<b>1,764</b>	65	3.8%
Cultural and Recreational	32	<b>32</b>	-	0.0%
<b>Total number of assessments</b>	<b>80,993</b>	<b>82,036</b>	<b>1,043</b>	<b>1.3%</b>

6.2.1(e) The basis of valuation to be used is the Capital Improved Value (CIV).

Council rates are levied on the Capital Improved Value (CIV) of properties as determined by and certified by the Valuer-General of Victoria.

## 6 | Analysis of Comprehensive Income Statement

6.2.1(f) The estimated total value of each type or class of land, and the estimated total value of land, compared with the previous financial year.

Type or class of land	Forecast	Budget	Change	
	2025/26	2026/27	\$	%
Residential	80,838,443,500	<b>83,921,525,000</b>	3,083,081,500	3.81%
Commercial	6,464,080,000	<b>6,504,302,500</b>	40,222,500	0.62%
Industrial	2,601,493,500	<b>2,641,540,000</b>	40,046,500	1.54%
Cultural and Recreational	101,845,000	<b>104,340,000</b>	2,495,000	2.45%
<b>Total value of land</b>	<b>90,005,862,000</b>	<b>93,171,707,500</b>	<b>3,165,845,500</b>	<b>3.52%</b>

6.2.1(g) Council does not levy a municipal charge under Section 159 of the Act.

6.2.1(h) The estimated total amount to be raised by municipal charges is \$0, compared with the previous financial year (\$0).

6.2.1(i) The rate or unit amount to be levied for each type of service rate or charge under Section 162 and 221 of the Act compared with the previous financial year.

Type of charge	Per rateable	Per rateable	Change	
	Property	Property	\$	%
	2025/26	2026/27		
Kerbside Waste Service Charge - (1x 80 litre garbage bin and 1 x 240 recycling bin) - eligible rateable and non-rateable properties *	181.25	<b>175.50</b>	(5.75)	(3.2%)
Public Waste Service Charge - eligible rateable and non rateable properties *	82.00	<b>84.79</b>	2.79	3.4%
<b>Supplementary bin services</b>				
120 litre initial garbage bin (instead of 80 litre)	74.55	<b>77.00</b>	2.45	3.3%
240 litre initial garbage bin (instead of 80 litre)	384.30	<b>396.00</b>	11.70	3.0%
Additional garbage bins (per 120 litre increase in capacity)	309.75	<b>319.00</b>	9.25	3.0%
Additional recycling bin (240 litre) - per bin	60.00	<b>60.00</b>	0.00	0.0%
140 litre FOGO bin (per bin)	74.00	<b>75.00</b>	1.00	1.4%
240 litre FOGO bin (per bin)	98.00	<b>99.50</b>	1.50	1.5%

\* Kerbside Waste Service to be charged to all properties eligible for kerbside collection services. Public Waste Charge to be charged to all properties even if property does not have access to kerbside service or hard waste service.

## 6 | Analysis of Comprehensive Income Statement

6.2.1(j) The estimated total amount to be raised by each type of service rate or charge, and the estimated total amount to be raised by service rates and charges, compared with the previous financial year.

Type of charge	Budget	Budget	Change	
	2025/26 \$'000	2026/27 \$'000	\$	%
Kerbside Waste Service Charge - eligible rateable and non-rateable properties ^	12,352,369	<b>11,958,921</b>	(393,448)	(3.2%)
Public Waste Service Charge - eligible rateable and non-rateable properties ^	6,672,258	<b>6,942,690</b>	270,432	4.1%
<b>Subtotal Waste service charges</b>	<b>19,024,627</b>	<b>18,901,611</b>	<b>(\$123,016)</b>	<b>(0.6%)</b>
Supplementary bin services	<b>7,324,605</b>	<b>7,615,506</b>	290,901	4.0%
<b>Total waste charges (including supplementary bins)</b>	<b>26,349,231</b>	<b>26,517,117</b>	<b>167,885</b>	<b>0.6%</b>

\* Kerbside Waste Service to be charged to all properties eligible for kerbside collection services. Public Waste Charge to be charged to all properties even if property does not have access to kerbside service or hard waste service.

6.2.1(k) The estimated total amount to be raised by all rates and charges compared with the previous financial year.

The estimated total amount to be raised by all rates and charges in 2026/27 is \$159.69 million (2025/26 forecast \$154.83 million). This includes service charges, revenue in lieu of rates (Cultural and Recreational lands), supplementary rates and charges income as well as interest on rates.

### 6.2.1(l) Fair Go Rates System Compliance.

Whitehorse City Council is required to comply with the State Government's Fair Go Rates System (FGRS). The table below details the budget assumptions consistent with the requirements of the FGRS.

	Budget 2025/26	Budget 2026/27
Total raised income based on 30 June valuation	\$126,686,202	<b>\$131,626,109</b>
Number of rateable properties	80,961	<b>82,004</b>
Base Average Rate	\$1,519.36	<b>\$1,562.16</b>
Maximum rate Increase (set by the State)	3.00%	<b>2.75%</b>
Capped Average Rate	\$1,564.78	<b>\$1,605.12</b>
Maximum General Rates Revenue	\$126,699,295	<b>\$131,626,176</b>
Budgeted general rates	\$126,686,202	<b>\$131,626,109</b>
Budgeted supplementary rates	\$900,000	<b>\$1,000,000</b>
Budgeted interest on rates	\$500,000	<b>\$500,000</b>
<b>Budgeted total rates revenue</b>	<b>\$128,086,202</b>	<b>\$133,126,109</b>

## 6 | Analysis of Comprehensive Income Statement



### 6.2.1(m) Any significant changes that may affect the estimated amounts to be raised by rates and charges.

There are no known significant changes that may affect the estimated amounts to be raised by rates and charges. However, the total amount to be raised by rates and charges may be affected by:

- the making of supplementary valuations (2026/27: estimated \$1 million).
- the variation of returned levels of value (e.g. valuation objections and appeals); and
- changes of use of land such that rateable land becomes non-rateable land and vice versa.

### 6.2.1(n) Rating structure.

Council uses the Capital Improved Value (CIV) system on the grounds that it provides the most equitable distribution of rates across the municipality. CIV refers to the total market value of the property including land, buildings and other improvements and is relatively easy to understand for ratepayers.

The rating structure comprises a general rate, waste service charge and a rate concession for recreational land. Under the Cultural and Recreational Lands Act 1963, provision is made for a council to levy the rate for recreational lands at “such amount as the municipal council thinks reasonable having regard to the services provided by the municipal council in relation to such lands and having regard to the benefit to the community derived from such recreational lands”. Council does not levy a municipal charge.

The waste service charge includes kerbside and public waste service charges and are set to recover the full cost of providing waste-related services. These charges are offset by any income received that directly supports the specified service. For the 2026/27 financial year, Council expects to receive \$150,000 in state funding to support the expansion of the food and garden organics (FOGO) collection service from an opt in service to a universal service and approximately \$484,000 from the Container Deposit Scheme. This income, which is directly attributable to kerbside waste services, has reduced the overall cost of delivering these services to the community in 2026/27.

Council has resolved to defer implementation of a kerbside glass bin recycling service due to the State Government’s business case and service standards not yet being released. Accordingly, the 2026/27 budget does not include provision for the glass bin service.

Council’s Rating Framework and Waste Service Charge are detailed in the Revenue and Rating Plan 2025–2029, which outlines the rationale behind Council’s approach to setting rates and charges. The Plan is available on Council’s website.

## 6 | Analysis of Comprehensive Income Statement



### 6.2.1(o) Revaluation of properties.

The Valuer-General Victoria is responsible for the conduct of annual property valuations for rating and tax purposes from 1 July 2018 following a change in the Valuation of Land Act 1960.

The revaluation is undertaken in accordance with the 2022 Valuations Best Practice Specifications Guidelines. Valuation figures used in this 2026/27 budget report are final certified valuations provided by the Valuer General's office.

While Council proposes an average rate increase that is in line with the 2.75% cap, the actual rate movement experienced by individual ratepayers may be different due to the property valuation movement of individual properties relative to the average across the municipality.

A revaluation of all properties within the municipality was carried out based on the property market as at 1 January 2026 and will apply from 1 July 2026 for the 2026/27 year. Overall, CIV property valuations across the municipal district have increased by 3.52%. Of this change, on average residential properties has increased by 3.81%, commercial properties have increased by 0.62%, industrial properties have increased by 1.54% and cultural and recreational properties have increased by 2.45%.

### 6.2.1(p) Average residential valuation and average residential rate movements by suburb.

The following table summarises the valuation changes between the 2025 and 2026 general revaluations for residential properties by suburb, together with the rating changes between the 2025/26 and 2026/27 years based on a 2.75% average rate increase and the valuation movements listed.

## 6 | Analysis of Comprehensive Income Statement



Residential by suburb	Valuation Increase (Decrease)	Average Rate Increase
BALWYN NORTH	0.93%	0.18%
BLACKBURN	2.69%	1.93%
BLACKBURN NORTH	6.81%	6.01%
BLACKBURN SOUTH	4.29%	3.51%
BOX HILL	(0.25%)	(0.99%)
BOX HILL NORTH	2.59%	1.82%
BOX HILL SOUTH	2.48%	1.72%
BURWOOD	3.82%	3.05%
BURWOOD EAST	5.03%	4.25%
FOREST HILL	3.97%	3.20%
MITCHAM	6.95%	6.16%
MONT ALBERT	1.28%	0.53%
MONT ALBERT NORTH	1.60%	0.85%
NUNAWADING	6.12%	5.33%
SURREY HILLS	1.38%	0.63%
VERMONT	6.18%	5.39%
VERMONT SOUTH	5.88%	5.09%
<b>Average residential</b>	<b>3.81%</b>	<b>3.04%</b>

## 6 | Analysis of Comprehensive Income Statement



### 6.2.1 Statutory fees and fines

	Forecast	Budget	Change	
	2025/26	2026/27	\$'000	%
	\$'000	\$'000	\$'000	%
Infringements and costs	9,403	<b>9,994</b>	591	6.3%
Court recoveries	28	<b>29</b>	1	3.6%
Town planning	1,961	<b>2,163</b>	202	10.3%
Land information certificates	180	<b>205</b>	25	13.9%
Building services	928	<b>906</b>	(22)	(2.4%)
Permits	1,113	<b>1,058</b>	(55)	(4.9%)
<b>Total statutory fees and fines</b>	<b>13,613</b>	<b>14,355</b>	<b>742</b>	<b>5.5%</b>

Statutory fees and fines mainly relate to fees and fines levied in accordance with legislation, including planning and building applications, some engineering permits and parking infringements. Increases in statutory fees are made in accordance with legislative requirements. The Department of Treasury and Finance sets the value of a penalty unit annually.

Statutory fees and fines are projected to increase by \$0.74 million, or 5.5%, compared with 2025/26. The growth is mainly reflecting a \$0.59 million increase in infringements and a \$0.20 million rise in town planning fees primarily related to the introduction of new fees in response to the State Government planning reform changes.

A detailed listing of Council's fees and charges is included in Appendix A.

## 6 | Analysis of Comprehensive Income Statement



### 6.2.3 User fees

	Forecast	Budget	Change	
	2025/26	2026/27	\$'000	%
	\$'000	\$'000	\$'000	%
Health services	120	<b>130</b>	10	8.3%
Arts and culture	4,648	<b>4,986</b>	338	7.3%
Leisure centres and recreation	11,759	<b>13,024</b>	1,265	10.8%
Child care/ children's programs	2,143	<b>2,268</b>	125	5.8%
Parking	3,497	<b>3,453</b>	(44)	(1.3%)
Registrations and other permits	2,898	<b>2,954</b>	56	1.9%
Building services	170	<b>247</b>	77	45.3%
Waste management services	13,719	<b>14,358</b>	639	4.7%
Other fees and charges	1,412	<b>1,662</b>	250	17.7%
<b>Total user fees</b>	<b>40,366</b>	<b>43,082</b>	<b>2,716</b>	<b>6.7%</b>

User fees relate to the recovery of service delivery costs through the charging of fees to users of Council's services. These fees are determined through market forces, with consideration given to cost recovery and community affordability.

User fees are projected to increase by \$2.72 million or 6.7% from the 2025/26 year.

Significant changes in the 2026/27 budgeted user fees are:

- \$1.27 million increase in leisure centres and recreation, mainly due to anticipated membership growth along with continued growth in casual facility attendances at Aqualink Box Hill and Aqualink Nunawading.
- \$0.64 million increase in user fees at the Recycling and Waste Centre, mainly reflecting an increase in the expected volumes to be processed by the centre resulting in higher external tipping fee and Clean Green disposal fee income.
- \$0.34 million increase in arts and culture primarily attributed to the performance of The Round, with attendance and utilisation continuing to grow as it establishes itself in Melbourne's East.

A detailed listing of Council's fees and charges is included in Appendix A.

## 6 | Analysis of Comprehensive Income Statement

### 6.2.4. Grants

	Forecast 2025/26 \$'000	Budget 2026/27 \$'000	Change	
			\$'000	%
<b>Grants were received in respect of:</b>				
<b>Summary of grants</b>				
Commonwealth funded grants	13,908	28,221	14,313	102.9%
State funded grants	7,636	9,411	1,775	23.2%
<b>Total grants received</b>	<b>21,544</b>	<b>37,632</b>	<b>16,088</b>	<b>74.7%</b>
<b>(a) Operating Grants</b>				
<b>Recurrent - Commonwealth Government</b>				
Family and children	4,154	4,381	227	5.5%
Victorian Local Government Grants	3,116	6,338	3,222	103.4%
<b>Recurrent - State Government</b>				
Community safety	131	124	(7)	(5.3%)
Family and children	1,064	836	(228)	(21.4%)
Maternal and child health	1,513	1,561	48	3.2%
School crossing supervisors	880	870	(10)	(1.1%)
<b>Total recurrent grants</b>	<b>10,858</b>	<b>14,110</b>	<b>3,252</b>	<b>30.0%</b>
<b>Non-recurrent - Commonwealth</b>				
Other	40	-	(40)	(100.0%)
<b>Non-recurrent - State Government</b>				
Aged and disability services	14	-	(14)	(100.0%)
Community planning	9	-	(9)	(100.0%)
Street lighting	1	131	130	13,000.0%
Other	569	248	(321)	(56.4%)
<b>Total non-recurrent grants</b>	<b>633</b>	<b>379</b>	<b>(254)</b>	<b>(40.1%)</b>
<b>Total operating grants</b>	<b>11,491</b>	<b>14,489</b>	<b>2,998</b>	<b>26.1%</b>

### Grants - operating

Operating grants and subsidies include all operating monies received from State and Federal sources for the purposes of funding the delivery of Council's services. Overall, total operating grants are estimated to increase by \$3.00 million to \$14.49 million. This is largely due to the early payment of 50% of the 2025/26 Victorian Local Government Grants Commission funding allocation, which was received in the 2024/25 financial year (\$3.16 million). The 2026/27 budget reflects a full year's allocation.

## 6 | Analysis of Comprehensive Income Statement

	Forecast 2025/26 \$'000	Budget 2026/27 \$'000	Change	
			\$'000	%
<b>(b) Capital Grants</b>				
<b>Recurrent - Commonwealth Government</b>				
Roads to recovery	1,074	1,276	202	18.8%
<b>Total recurrent grants</b>	<b>1,074</b>	<b>1,276</b>	<b>202</b>	<b>18.8%</b>
<b>Non-recurrent - Commonwealth Government</b>				
Buildings	5,215	14,566	9,351	179.3%
Recreational, Leisure and Community Facilities	104	1,660	1,556	1,496.2%
Parks, Open Space and Streetscapes	20	-	(20)	(100.0%)
Plant, Machinery and Equipment	185	-	(185)	(100.0%)
<b>Non-recurrent - State Government</b>				
Buildings	1,478	5,269	3,791	256.5%
Parks Open Space & Streetscapes	0	250	250	0.0%
Footpaths & Cycleways	26	80	54	207.7%
Drainage	123	42	(81)	(65.9%)
Roads	990	-	(990)	(100.0%)
<b>Total non-recurrent grants</b>	<b>8,979</b>	<b>21,867</b>	<b>12,888</b>	<b>143.5%</b>
<b>Total capital grants</b>	<b>10,053</b>	<b>23,143</b>	<b>13,090</b>	<b>130.2%</b>
<b>Total Grants</b>	<b>21,544</b>	<b>37,632</b>	<b>16,088</b>	<b>74.7%</b>

### Grants - capital

Capital grants refer to funds received from State and Federal Governments to support the Capital Works Program. These grants are typically one-off or irregular and can vary significantly each year, depending on the specific capital projects planned and the level of government funding available.

Council expects to receive \$23.14 million of capital grants in 2026/27, including:

- \$11.32 million related to Box Hill City Oval redevelopment.
- \$4.74 million for East Burwood Reserve South Pavilion Upgrade.
- \$3.78 million for Mirrabooka Reserve Pavilion Upgrade.
- \$1.66 million for sports surface and lighting improvements at RHL Sparks Reserve - Upper Synthetic Surface and lighting improvements (\$1.63 million) and on demand sports field lighting upgrades (\$0.04 million).

Refer to Section 10.2 for further details of funding sources for 2026/27 capital works projects.

## 6 | Analysis of Comprehensive Income Statement



### 6.2.5 Contributions

	Forecast	Budget	Change	
	2025/26 \$'000	2026/27 \$'000	\$'000	%
Monetary	7,317	5,500	(1,817)	(24.8%)
<b>Total contributions</b>	<b>7,317</b>	<b>5,500</b>	<b>(1,817)</b>	<b>(24.8%)</b>

Contributions – monetary include monies contributed by developers, sporting clubs or residents towards development of public open space, drainage, roads, recreational facilities and other assets. The 2026/27 budget of \$5.50 million reflects \$5 million for Open Space Contributions and \$0.50 million for Development Contributions Plan income.

### 6.2.6 Interest income

Interest income reflects interest earned on Council’s cash holdings in bank accounts and term deposits. It is expected that interest income will decline slightly by \$0.25 million or 2.5% compared with 2025/26, with an average interest rate on investments of 4.35% assumed for the upcoming financial year.

### 6.2.7 Other income

	Forecast	Budget	Change	
	2025/26 \$'000	2026/27 \$'000	\$'000	%
Cost recovery income	1,915	1,830	(85)	(4.4%)
Recycling income	875	840	(35)	(4.0%)
Rent	2,438	2,497	59	2.4%
Swim school income	2,561	2,379	(182)	(7.1%)
Other	1,528	1,394	(134)	(8.8%)
<b>Total other income</b>	<b>9,317</b>	<b>8,940</b>	<b>(377)</b>	<b>(4.0%)</b>

Other income includes swim school income, rental income from Council properties, cost recoveries and other miscellaneous external income. Other income is budgeted to decrease by \$0.38 million in 2026/27, mainly reflecting a decrease in non-voter fine income (\$0.21 million) due to it being a non-election year and a decrease in swim school income due to arrears payments received in 2025/26 (\$0.18 million).

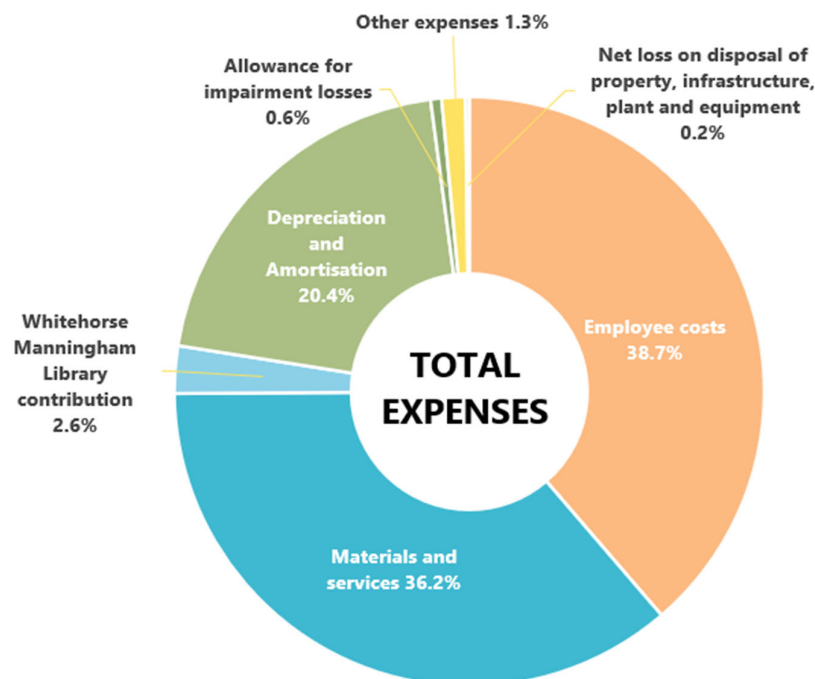
## 6 | Analysis of Comprehensive Income Statement



### 6.3 Total expenses

		Forecast 2025/26	Budget 2026/27	Change	
	Reference	\$'000	\$'000	\$'000	%
Employee costs	6.3.1	91,009	<b>94,810</b>	3,801	4.2%
Materials and services	6.3.2	88,468	<b>88,731</b>	263	0.3%
Depreciation	6.3.3	45,666	<b>48,328</b>	2,662	5.8%
Amortisation - intangible assets	6.3.4	378	<b>397</b>	19	5.0%
Depreciation - right of use assets	6.3.5	1,305	<b>1,259</b>	(46)	(3.5%)
Allowance for impairment losses	6.3.6	1,389	<b>1,393</b>	4	0.3%
Finance costs - leases	6.3.7	105	<b>88</b>	(17)	(16.2%)
Contributions expense - Whitehorse Manningham Library	6.3.8	6,184	<b>6,354</b>	170	2.7%
Net loss on disposal of property, infrastructure, plant and equipment	6.3.9	5,489	<b>473</b>	(5,016)	(91.4%)
Other expenses	6.3.10	2,948	<b>3,181</b>	233	7.9%
<b>Total expenses</b>		<b>242,941</b>	<b>245,014</b>	<b>2,073</b>	<b>0.9%</b>

The following chart shows the portion of total expenditure associated with each expense category.



## 6 | Analysis of Comprehensive Income Statement



### 6.3.1 Employee Costs

	Forecast	Budget	Change	
	2025/26	2026/27	\$'000	%
	\$'000	\$'000	\$'000	%
Wages and salaries	78,117	<b>81,838</b>	3,721	4.8%
Superannuation	9,374	<b>9,821</b>	447	4.8%
Fringe benefits tax	386	<b>238</b>	(148)	(38.3%)
Staff development	1,094	<b>1,013</b>	(81)	(7.4%)
WorkCover	2,038	<b>1,900</b>	(138)	(6.8%)
<b>Total employee costs</b>	<b>91,009</b>	<b>94,810</b>	<b>3,801</b>	<b>4.2%</b>

Employee costs include all labour-related expenditure such as wages and salaries, on-costs such as allowances, leave entitlements, employer superannuation and WorkCover insurance, as well as staff development and training costs.

Employee costs in total are budgeted to be \$94.81 million, \$3.80 million or 4.2% higher compared with 2025/26. The key movements include:

- \$3.72 million increase in wages and salaries - primarily from Council's new Enterprise Agreement 2025 which took effect from 13 August 2025. This also includes short term resourcing to support the expansion of the food and garden organics (FOGO) collection service from an opt in service to a universal service.
- \$0.45 million increase in superannuation, mainly associated with higher wages and salaries. The compulsory Super Guarantee Charges (SGC) remains unchanged at 12%.

The increase has been partly offset by:

- \$0.15 million decrease in Fringe Benefits Tax as a result of changes to commuter vehicles and reduction in private use vehicles associated with changes in Council's updated fleet policy.
- \$0.14 million decrease in WorkCover premium with factors influencing the calculation of Council's premiums including prior cost claims, workforce composition and return-to-work outcomes over the past 3 years.

## 6 | Analysis of Comprehensive Income Statement



### 6.3.2 Materials and services

	Forecast	Budget	Change	
	2025/26	2026/27	\$'000	%
Arts & recreation contracts	2,963	<b>2,950</b>	(13)	(0.4%)
City services contracts	5,375	<b>5,528</b>	153	2.8%
Park and trees contracts	8,233	<b>8,152</b>	(81)	(1.0%)
Waste collection contracts	11,392	<b>11,636</b>	244	2.1%
Recycling & waste contracts	18,712	<b>19,726</b>	1,014	5.4%
Other contract payments	5,813	<b>5,714</b>	(99)	(1.7%)
Council election	121	-	(121)	(100.0%)
Building maintenance	2,488	<b>2,591</b>	103	4.1%
General maintenance	2,035	<b>2,005</b>	(30)	(1.5%)
Utilities	4,634	<b>4,699</b>	65	1.4%
Office administration	2,827	<b>2,694</b>	(133)	(4.7%)
Information technology	8,083	<b>9,049</b>	966	12.0%
Insurance	2,729	<b>2,867</b>	138	5.1%
Legal expenses	3,610	<b>1,550</b>	(2,060)	(57.1%)
Consultants	893	<b>777</b>	(116)	(13.0%)
Materials and supplies	4,756	<b>4,905</b>	149	3.1%
Other services	3,804	<b>3,888</b>	84	2.2%
<b>Total materials and services</b>	<b>88,468</b>	<b>88,731</b>	<b>263</b>	<b>0.3%</b>

Materials and services expenditure is budgeted to increase by \$0.26 million or 0.3% compared with 2025/26.

Key movements within materials and services are:

- \$1.01 million increase for recycling and waste contracts, reflecting increased tipping fees (\$0.70 million), garbage disposal costs (\$0.28 million) and green waste disposal costs (\$0.15 million).
- \$0.97 million overall increase in information technology costs, mainly reflecting costs associated with upgrading and replacing existing legacy technology systems.
- \$0.24 million increase for waste collection contracts, reflecting higher hard and green waste collection costs (\$0.18 million) and garbage collection (\$0.06 million) costs.
- \$0.15 million increase in city services contracts, including additional expenditure associated with changes to Council's adopted Road Management Plan (\$0.35 million). This was offset by a decrease in storm damage costs in 2026/27, with the 2025/26 forecast including an additional \$0.20 million to respond to an increase in drainage requests received in Spring 2025 due to significant rainfall during this period.

## 6 | Analysis of Comprehensive Income Statement

These are partly offset by:

- \$2.06 million decrease in legal costs due to once off legal costs incurred in 2025/26 in relation to the Suburban Rail Loop (SRL) East Precincts Standing Advisory Committee Hearing.
- \$0.13 million decrease in office administration costs with the completion of once off business accelerator grant funded expenditure (\$0.16 million) in 2025-26. This is partially offset by a \$0.08 million increase in pet levy charges imposed on Council from the State Government which have increased from \$4.19 to \$9 per pet registration.
- \$0.12 million decrease in Council election costs being a non-election year.
- \$0.12 million decrease in consultancy costs primarily due to completion of the Whitehorse Transport Strategy (\$0.15 million) in 2025/26.

### 6.3.3 Depreciation

	Forecast	Budget	Change	
	2025/26	2026/27	\$'000	%
	\$'000	\$'000	\$'000	%
Property	12,940	<b>13,694</b>	754	5.8%
Plant & equipment	6,245	<b>6,609</b>	364	5.8%
Infrastructure	26,481	<b>28,025</b>	1,544	5.8%
<b>Total depreciation</b>	<b>45,666</b>	<b>48,328</b>	<b>2,662</b>	<b>5.8%</b>

Depreciation relates to the usage of Council's property, plant and equipment, and infrastructure assets such as roads and drains. Depreciation expense is budgeted to be \$48.33 million for 2026/27, a \$2.66 million or 5.8% increase compared with 2025/26.

### 6.3.4 Amortisation – intangible assets

	Forecast	Budget	Change	
	2025/26	2026/27	\$'000	%
	\$'000	\$'000	\$'000	%
Intangibles	378	<b>397</b>	19	5.0%
<b>Total amortisation - intangible assets</b>	<b>378</b>	<b>397</b>	<b>19</b>	<b>5.0%</b>

Amortisation for intangible assets relates to the usage of Council's intangible assets, primarily software, and is budgeted to be \$0.40 million in 2026/27.

## 6 | Analysis of Comprehensive Income Statement



### 6.3.5 Depreciation – right of use assets

	Forecast 2025/26 \$'000	Budget 2026/27 \$'000	Change \$'000	%
Right of use assets	1,305	1,259	(46)	(3.5%)
<b>Total depreciation - right of use assets</b>	<b>1,305</b>	<b>1,259</b>	<b>(46)</b>	<b>(3.5%)</b>

Depreciation for right of use assets relates to the usage of leased assets that Council is deemed to have control of or a 'right of use' under accounting standard AASB 16 Leases. Depreciation for right of use assets is budgeted to be \$1.26 million in 2026/27, a decrease of \$0.05 million compared with the 2025/26 forecast.

### 6.3.6 Allowance for impairment losses

Allowance for impairment losses (previously called bad and doubtful debts) are estimated provisions to identify uncollectable debts during the year, which is budgeted to be \$1.39 million for 2026/27.

### 6.3.7 Finance costs – leases

Finance costs – leases relate to the finance cost portion of lease or contract payments for leased assets in accordance with accounting standard AASB 16 Leases and is budgeted to be \$0.09 million in 2026/27.

### 6.3.8 Contributions expense – Whitehorse Manningham Regional Library Corporation

Council provides contributions towards the operational and capital costs of the jointly owned Whitehorse Manningham Regional Library Corporation. The contribution for 2026/27 is budgeted for \$6.35 million.

## 6 | Analysis of Comprehensive Income Statement



### 6.3.9 Net loss on disposal of property, infrastructure, plant and equipment

The net loss on disposal of Council assets is budgeted to be \$0.47 million for 2026/27 and reflects non-cash accounting adjustments - written down value for the Box Hill Bowls Club House, which is scheduled for demolition. The forecast for 2025/26 (\$5.49 million net loss on disposal of assets) mainly reflects non-cash accounting adjustments (written down value of assets) for a number of Council assets that are scheduled to be demolished ahead of re-development, including buildings at Box Hill City Oval, Mirrabooka Reserve Pavillion, Burwood East Reserve Pavilion and Watts Street Childcare Centre. This is partially offset by sale of plant and equipment and property (Neil Court).

### 6.3.10 Other expenses

	Forecast	Budget	Change	
	2025/26	2026/27	\$'000	%
	\$'000	\$'000	\$'000	%
Community grants	1,120	<b>1,225</b>	105	9.4%
Auditor's remuneration - VAGO - audit of the financial statements, performance statement and grant acquittals	83	<b>83</b>	-	0.0%
Auditor's remuneration - Internal	95	<b>95</b>	-	0.0%
Councillor's allowances	589	<b>614</b>	25	4.2%
Operating lease rentals	72	<b>261</b>	189	262.5%
Emergency Services Volunteers Fund	360	<b>370</b>	10	2.8%
Other expenses	629	<b>533</b>	(96)	(15.3%)
<b>Total other expenses</b>	<b>2,948</b>	<b>3,181</b>	<b>233</b>	<b>7.9%</b>

Other expenses include community grants, Councillor allowances, the Emergency Services Volunteers Fund (ESVF) for Council owned properties, lease payments for equipment, audit fees, and other external miscellaneous expenditure. Other expenses in total are budgeted to increase by \$0.23 million or 7.9% in 2026/27. The increase is primarily associated with an increase in community grants funding endorsed by Council on the 16 March 2026 and an increase in operational lease rentals due to the renewal of cardio gym equipment at Aqualink Box Hill and Nunawading.

## 7 | Analysis of Balance Sheet

	Notes	Forecast 2025/26 \$'000	Budget 2026/27 \$'000	Change \$'000	%
<b>Current assets</b>					
Cash and cash equivalents		231,534	233,803	2,269	1.0%
Trade and other receivables		23,139	24,693	1,554	6.7%
Other financial assets		2,500	2,500	-	0.0%
Other assets		1,854	1,854	-	0.0%
<b>Total current assets</b>	7.1	<b>259,027</b>	<b>262,850</b>	<b>3,823</b>	<b>1.5%</b>
<b>Non-current assets</b>					
Trade and other receivables		278	278	-	0.0%
Investments in associates		6,162	6,162	-	0.0%
Property, infrastructure, plant and equipment		4,508,182	4,543,219	35,037	0.8%
Right-of-use assets		6,333	5,156	(1,177)	(18.6%)
Intangible assets		753	753	-	0.0%
<b>Total non-current assets</b>	7.1	<b>4,521,708</b>	<b>4,555,568</b>	<b>33,860</b>	<b>0.7%</b>
<b>Total assets</b>		<b>4,780,735</b>	<b>4,818,418</b>	<b>37,683</b>	<b>0.8%</b>
<b>Current liabilities</b>					
Trade and other payables		12,791	13,143	352	2.8%
Contracts and other liabilities		6,000	9,000	3,000	50.0%
Trust funds and deposits		15,673	16,673	1,000	6.4%
Provisions		17,307	17,921	614	3.5%
Lease liabilities		1,272	1,260	(12)	(0.9%)
<b>Total current liabilities</b>	7.2	<b>53,043</b>	<b>57,997</b>	<b>4,954</b>	<b>9.3%</b>
<b>Non-current liabilities</b>					
Provisions		1,641	1,699	58	3.5%
Lease liabilities		5,229	3,968	(1,261)	(24.1%)
Other liabilities		1,796	1,796	-	0.0%
<b>Total non-current liabilities</b>	7.2	<b>8,666</b>	<b>7,463</b>	<b>(1,203)</b>	<b>(13.9%)</b>
<b>Total liabilities</b>		<b>61,709</b>	<b>65,460</b>	<b>3,751</b>	<b>6.1%</b>
<b>Net assets</b>		<b>4,719,026</b>	<b>4,752,958</b>	<b>33,932</b>	<b>0.7%</b>
<b>Equity</b>					
Accumulated surplus		1,593,563	1,639,191	45,628	2.9%
Asset Revaluation reserve		3,014,178	3,014,178	-	0.0%
Other reserves		111,285	99,589	(11,696)	(10.5%)
<b>Total equity</b>		<b>4,719,026</b>	<b>4,752,958</b>	<b>33,932</b>	<b>0.7%</b>



# 7 | Analysis of Balance Sheet

## 7.1 Current and non-current assets

Cash and cash equivalents include cash and investments such as cash in the bank and in petty cash and the value of investments in deposits or other highly liquid investments with short-term maturities of three months or less. These balances are projected to increase by \$2.27 million (1.0 %) during the year in line with the rise and fall of Council’s operations. Trade and other receivables are budgeted to increase by \$1.55 million in 2026/27 mainly due to higher expected rates receivables.

Non-current assets primarily represent Council’s fixed assets such as land, buildings, roads, footpaths, vehicles and equipment that has been built up by Council over many years. The \$35.04 million increase in 2026/27 related to property, infrastructure, plant and equipment is as a result of \$84.68 million in capital expenditure offset by \$48.33 million in depreciation expenditure and cyclical disposal of assets.

## 7.2 Current and non-current Liabilities

Trade and other payables are those to whom Council owes money as at 30 June of the year. Contracts and other liabilities are projected to increase by \$3 million in 2026/27 mainly related to increased grants received in advance. Provisions are employee entitlements, include accrued annual leave and long service leave, which are expected to increase as a result of the provisions contained within the Enterprise Agreement.

Lease Liabilities include operating leases and liabilities associated with assets that Council is deemed to have a right of use over in accordance with accounting standard AASB16 Leases. The lease liability is split between lease liabilities expected to be repaid within the next 12 months and those expected to be repaid beyond next year. Other liabilities reflect Council’s obligations for future landfill-related costs for the Clayton landfill.

## 7.3 Working capital

	Forecast 2025/26 \$'000	Budget 2026/27 \$'000	Change \$'000
Current assets	259,027	<b>262,850</b>	3,823
Current liabilities	53,043	<b>57,997</b>	4,954
<b>Working capital</b>	205,984	<b>204,853</b>	(1,131)
Restricted cash and investment current assets			
- Statutory reserves	72,418	<b>62,316</b>	(10,102)
<b>Unrestricted working capital</b>	<b>133,566</b>	<b>142,537</b>	<b>8,971</b>





## 7 | Analysis of Balance Sheet

Working capital is the excess of current assets above current liabilities. This calculation recognises that although Council has current assets, some of those assets are already committed to the future settlement of liabilities in the following 12 months and are therefore not available for discretionary spending.

In addition to the restricted cash (\$62.32 million) shown in the table above, Council also projects to hold \$37.27 million in discretionary reserves at 30 June 2027. Although not restricted by a statutory purpose, Council has made decisions regarding the future use of these funds and unless there is a Council resolution these funds should be used for those earmarked purposes.

### 7.4 Borrowings

	Projections			
	2026/27	2027/28	2028/29	2029/30
	\$	\$	\$	\$
Amount borrowed as at 30 June of the prior year	0	0	0	0
Amount proposed to be borrowed	0	0	0	0
Amount projected to be redeemed	0	0	0	0
<b>Amount of borrowings as at 30 June</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

Council currently holds no borrowings on its balance sheet. There are no new borrowings planned for 2026/27.

### 7.5 Leases

As per AASB 16 Leases, Council is required to bring the majority of operating leases on-balance sheet and these are recognised as a right-of-use asset and lease liability across Land and Buildings, Plant & Equipment and Vehicles.

### 7.6 Key assumptions

In preparing the budgeted Balance Sheet for the year ending 30 June 2027, the key assumptions about assets, liabilities and equity balances are as follows:

- Council continues to offer flexible payment options through the Payble platform, which has strengthened collection capability. However, rate collections in 2026/27 are expected to be impacted by ongoing cost of living pressures, resulting in higher rates receivables and anticipated timing of receipts (refer to Section 7.1).
- Other receivables will remain consistent with 2025/26 levels.
- No new borrowings are planned for 2026/27.
- Total capital expenditure for 2026/27 will be \$84.68 million.





## 7 | Analysis of Balance Sheet

- A total of \$19.63 million will be transferred from reserves to accumulated surplus primarily reflecting internal funding of the Capital Works Program for 2026/27.

### 7.7 Proposed new leases

Section 115 of the *Local Government Act 2020* requires a council to include in its budget any proposal to lease land where the rent for any period is \$100,000 or more a year, OR the current market value of the land is more than \$100,000, OR the lease is for 10 years or more. Council only needs to meet any one of the 3 tests to require disclosure. Importantly, if a council proposes to lease land that was not included in the budget, then the council must undertake a community engagement process in accordance with its community engagement policy.

There are no proposed new leases that trigger Section 115 of the *Local Government Act 2020*.



## 8 | Analysis of Statement of Changes in Equity



### 8.1 Statement of Reserves

	Forecast 2025/26 \$'000	Budget 2026/27 \$'000	Change \$'000 %	
<b>Statutory</b>				
Public open space reserve	72,418	<b>62,316</b>	(10,102)	(13.9%)
<b>Total statutory reserves</b>	72,418	<b>62,316</b>	(10,102)	(13.9%)
<b>Discretionary</b>				
Council development reserve	38,346	<b>36,752</b>	(1,594)	(4.2%)
Other (Waste Management Reserve)	521	<b>521</b>	-	0.0%
<b>Total discretionary reserves *</b>	38,867	<b>37,273</b>	(1,594)	(4.1%)
<b>Total other reserves</b>	<b>111,285</b>	<b>99,589</b>	<b>(11,696)</b>	<b>(10.5%)</b>

\* Note: Discretionary Reserves are governed by the reserve principles outlined in Appendix D and are of a capital nature for the long-term benefit of the Whitehorse community.

#### Public Open Space Reserve

The Public Open Space Reserve must be used for land acquisition or capital works projects and should be directed by the *Whitehorse Open Space Strategy* in accordance with the requirements of Section 20 of the *Subdivision Act 1988*. In 2026/27, Council plans to transfer \$7.93 million into the Public Open Space Reserve, reflecting anticipated contributions and interest earnings for the year, and to transfer \$18.04 million from the reserve to partly fund capital works projects and some tree expenditure related to the development of improvement of recreational, leisure and community facilities and public open space sites.

#### Development Reserve

The Development Reserve provides a funding source for selected capital works projects that are meaningful to a broad section of the community, consistent with Council-provided services and of a meaningful consequence and scale. In 2026/27, Council plans to transfer \$1.59 million from the Development Reserve to help fund the Box Hill City Oval Redevelopment, RHL Sparks Reserve Improvements and Aqualink Nunawading Redevelopment.



## 8 | Analysis of Statement of Changes in Equity

### Waste Management Reserve

This reserve was established in 2013/14 resulting from the previous Federal Government's introduction of the carbon tax levy. Amounts held in this reserve represent the difference between the initial carbon tax per tonne that was announced and the actual price charge by independent landfill operators. The carbon tax levy was abolished and subsequently outflows from this reserve will be used to rehabilitate landfill sites.

### 8.2 Equity

Total equity equals net assets and is made up of the following components:

- Accumulated Surplus, which is the value of all net assets less reserves that have accumulated over time.
- Asset Revaluation Reserve, which represents the difference between the previously recorded value of assets and their current valuations.
- Other Reserves, which are funds that Council wishes to separately identify as being set aside to meet a specific purpose in the future and to which there is no existing liability. These amounts are transferred from the Accumulated Surplus of Council to be separately disclosed.



## 9 | Analysis of Cash Flow Statement



	Forecast Actual 2025/26 \$'000	Budget 2026/27 \$'000	Change \$'000	%
<b>Cash flows from operating activities</b>				
Rates and charges	152,231	158,133	5,902	3.9%
Statutory fees and fines	12,224	12,962	738	6.0%
User fees	44,188	47,163	2,975	6.7%
Grants - operating	12,329	15,304	2,975	24.1%
Grants - capital	11,514	26,143	14,629	127.1%
Contributions - monetary	7,317	5,500	(1,817)	(24.8%)
Interest received	10,000	9,750	(250)	(2.5%)
Trust fund and deposits taken	38,500	39,000	500	1.3%
Other receipts	10,531	9,878	(653)	(6.2%)
Net GST refund /(payment)	9,641	12,595	2,954	30.6%
Employee costs	(91,530)	(94,066)	(2,536)	2.8%
Materials and services	(104,695)	(105,927)	(1,232)	1.2%
Trust fund and deposits repaid	(37,500)	(38,000)	(500)	1.3%
Other payments	(10,045)	(10,488)	(443)	4.4%
<b>Net cash provided by operating activities</b>	<b>64,705</b>	<b>87,947</b>	<b>23,242</b>	<b>35.9%</b>
<b>Cash flows from investing activities</b>				
Payments for property, plant and equipment	(56,196)	(84,678)	(28,482)	50.7%
Proceeds from sale of property, plant and equipment	5,000	443	(4,557)	(91.1%)
Payment of loans and advances	(1)	-	1	(100.0%)
<b>Net cash used in investing activities</b>	<b>(51,197)</b>	<b>(84,235)</b>	<b>(33,038)</b>	<b>64.5%</b>
<b>Cash flows from financing activities</b>				
Interest paid - lease liability	(105)	(88)	17	(16.2%)
Repayment of lease liabilities	(1,351)	(1,355)	(4)	0.3%
<b>Net cash used in financing activities</b>	<b>(1,456)</b>	<b>(1,443)</b>	<b>13</b>	<b>(0.9%)</b>
Net increase (decrease) in cash and cash equivalents	12,052	2,269	(9,783)	(81.2%)
Cash and cash equivalents at beginning of year	219,482	231,534	12,052	5.5%
<b>Cash and cash equivalents at end of year</b>	<b>231,534</b>	<b>233,803</b>	<b>2,269</b>	<b>1.0%</b>

Budgeted cash flows for Council is a key factor in setting the level of rates and providing a guide to the level of capital expenditure Council can sustain with or without using existing cash reserves or taking on external debt. This section analyses the expected cash flows for 2026/27 based on three main categories of cash flows: operating activities, investing activities and financing activities.



## 9 | Analysis of Cash Flow Statement

### 9.1 Operating activities

Council is estimating to generate a net cash surplus of \$87.95 million from operating activities in 2026/27, an increase of \$23.24 million compared to the 2025/26 forecast. The increase is due to a number of factors as follows:

- Capital grants - \$14.63 million higher expected cash inflows in 2026/27 mainly related to higher non-recurrent State Government funding for Box Hill City Oval Redevelopment, East Burwood Reserve South Pavilion Upgrade, Mirrabooka Pavilion Upgrade and RHL Sparks Reserve Improvements.
- Rates and charges - \$5.90 million – higher expected cash inflows reflecting the 2.75% rate cap in 2026/27 partially offset by lower anticipated collections of outstanding rates.
- User fees - \$2.98 million higher cash inflow primarily reflects user fee increases in the range of 2.75% - 3.0% in 2026/27. In addition, Leisure Centres and Recreation user fee income is expected to be \$1.27 million higher compared to the 2025/26 forecast, mainly due to anticipated membership growth at Aqualink Box Hill and Aqualink Nunawading. Recycling and Waste Centre user fee income is budgeted to be \$0.64 million higher, mainly reflecting higher tipping fees driven by increased waste levy and waste disposal costs.
- Operating grants - \$2.98 million higher cash inflow mainly due to 50% of the 2025/26 Victoria Local Government Grants Commission funding allocation being paid and recognised in 2024/25 income, with the 2026/27 income reflecting a full year's allocation.
- Net GST refund - \$2.95 million higher cash inflow mainly due to increased capital works expenditure (\$28.48 million) for 2026/27 compared to the 2025/26 forecast.

These inflows are partly offset by unfavourable variances, with the most significant being:

- Employee costs - \$2.54 million higher cash outflow mainly reflects salaries and entitlements in Council's new Enterprise Agreement (effective from 13 August 2025) and allowance for banding increments.
- Monetary contributions - \$1.82 million lower cash inflow was primarily due to higher Development Contributions Plan levies (\$0.71 million) compared with 2026/27 and one-off capital contributions to sports clubs and other capital projects (\$0.61 million) received in 2025/26.
- Materials and services - \$1.23 million higher cash outflow primarily due to higher GST payments for property, infrastructure, plant and equipment within operating activities. This is partly offset by timing differences in payments to suppliers, with the current year forecast including a reduction in trade payables, resulting in a smaller net change between years.





## 9 | Analysis of Cash Flow Statement

The net cash flows from operating activities do not equal the surplus for the year as the expected revenues and expenses reflected in the Income Statement include non-cash items, such as depreciation, which have been excluded from the Statement of Cash Flows.

The budgeted operating result is reconciled to budgeted cash flows available from operating activities as set out in the following table:

	Forecast 2025/26 \$'000	Budget 2026/27 \$'000	Change	
			\$'000	%
<b>Surplus for the year</b>	<b>14,051</b>	<b>33,932</b>	19,881	141.5%
Depreciation	45,666	48,328	2,662	5.8%
Amortisation - intangible assets	378	397	19	5.0%
Amortisation - right of use assets	1,305	1,259	(46)	(3.5%)
Allowance for impairment losses	1,389	1,393	4	0.3%
Finance costs - leases	105	88	(17)	(16.2%)
Net (gain)/loss on disposal of property, infrastructure, plant and equipment	5,489	473	(5,016)	(91.4%)
Change in assets and liabilities	(3,678)	2,077	5,755	(156.5%)
<b>Cash flows available from operating activities</b>	<b>64,705</b>	<b>87,947</b>	<b>23,242</b>	<b>35.9%</b>

### 9.2 Investing activities

The \$33.04 million increase in net cash used in investing activities is primarily due to a \$28.48 million increase in payments for Capital Works Program when compared with 2025/26. The \$5.00 million proceeds from sale of property, plant and equipment in 2025/26 forecast included the Neil Court sale (\$2.17 million) and Council's vehicle disposals (\$2.34 million).

### 9.3 Financing activities

Council has budgeted for \$0.01 million decrease in net cash outflow used in financing activities relating to servicing of Council's lease liabilities.

### 9.4 Cash and cash equivalents at end of year

Overall, total cash and investments are forecast to increase by \$2.27 million to \$233.80 million as at 30 June 2027.



# 10 | Analysis of Capital Works Statement



This section presents a listing of the capital works projects that will be undertaken for 2026/27, classified by expenditure type and funding source.

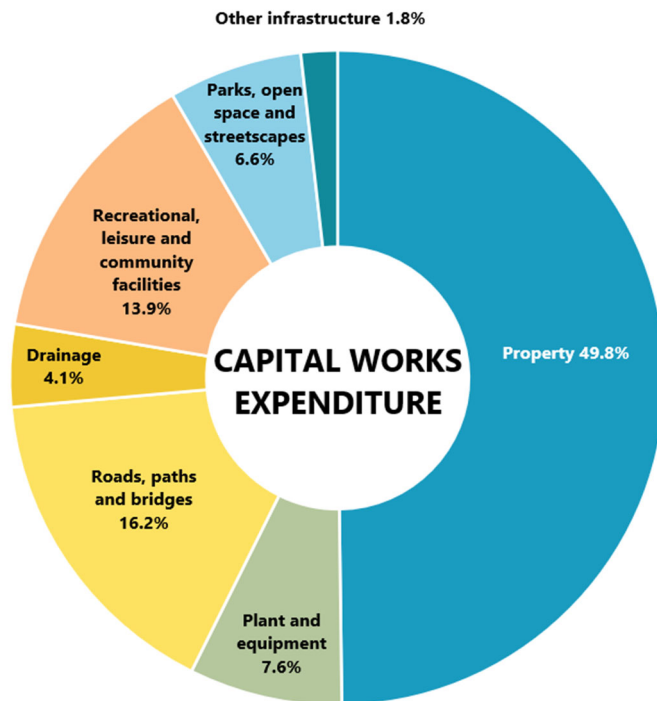
## 10.1 Capital works expenditure

		Forecast 2025/26 \$'000	Budget 2026/27 \$'000	Change	
	Notes			\$'000	%
<b>Property</b>					
Land		3,000	8,000	5,000	166.7%
Buildings		14,920	29,155	14,235	95.4%
Building improvements		3,007	5,014	2,007	66.7%
<b>Total property</b>	10.1.1	<b>20,927</b>	<b>42,169</b>	<b>21,242</b>	<b>101.5%</b>
<b>Plant and equipment</b>					
Plant, machinery and equipment		4,041	3,239	(802)	(19.8%)
Fixtures, fittings and furniture		1,013	1,357	344	34.0%
Computers and telecommunications		1,296	1,805	509	39.3%
<b>Total plant and equipment</b>	10.1.2	<b>6,350</b>	<b>6,401</b>	<b>51</b>	<b>0.8%</b>
<b>Infrastructure</b>					
Roads		7,952	8,264	312	3.9%
Footpaths and cycleways		5,362	5,469	107	2.0%
Drainage		2,430	3,452	1,022	42.1%
Recreational, leisure and community facilities		8,696	11,802	3,106	35.7%
Parks, open space and streetscapes		3,788	5,594	1,806	47.7%
Off street car parks		691	1,527	836	121.0%
<b>Total infrastructure</b>	10.1.3	<b>28,919</b>	<b>36,108</b>	<b>7,189</b>	<b>24.9%</b>
<b>Total capital works expenditure</b>		<b>56,196</b>	<b>84,678</b>	<b>28,482</b>	<b>50.7%</b>
<b>Represented by:</b>					
New asset expenditure		5,649	13,271	7,622	134.9%
Asset renewal expenditure		37,408	46,398	8,990	24.0%
Asset upgrade expenditure		9,561	17,859	8,298	86.8%
Asset expansion expenditure		3,578	7,150	3,572	99.8%
<b>Total capital works expenditure</b>		<b>56,196</b>	<b>84,678</b>	<b>28,482</b>	<b>50.7%</b>

# 10 | Analysis of Capital Works Statement



The following chart shows the portion of total capital works expenditure by asset class.



## 10.1.1 Property

The property class comprises land, buildings and building improvements. For 2026/27, \$42.17 million is planned to be spent on property improvements, including the following significant projects:

- \$14.18 million (including \$750k carried forward from 2025/26) to continue the construction of the Box Hill City Oval major redevelopment.
- \$8.54 million to continue the East Burwood Reserve South pavilion upgrade.
- \$5.13 million for the Mirrabooka Reserve pavilion upgrade.
- \$8.00 million provision for land acquisitions.
- \$1.30 million for the Buildings Refurbishment and Component Renewal Program.
- \$0.85 million for Walker Park grandstand waterproofing.
- \$0.70 million for the installation of outdoor seating weather protection in Britannia Mall, Mitcham.
- \$0.50 million to progress with the concept design and community consultation for a planned redevelopment of Aqualink Nunawading.





## 10 | Analysis of Capital Works Statement

### 10.1.2 Plant and equipment

Plant and equipment comprise plant, machinery, equipment, fixtures, fittings, furniture, and computer and telecommunications assets. For 2026/27, \$6.40 million is budgeted to be spent on plant and equipment, including:

- \$3.24 million for the cyclical replacement of Council's plant, machinery and equipment.
- \$1.81 million for the replacement and upgrade of computers and telecommunications equipment.
- \$1.36 million for replacement of fixtures, fittings and furniture across Council facilities.

### 10.1.3 Infrastructure

Infrastructure includes roads, bridges, footpaths and cycleways, drainage, recreation, leisure and community facilities, parks, open space and streetscapes and off-street car parks. The 2026/27 Capital Works Program includes \$36.11 million for the improvement of Whitehorse community infrastructure including the following significant projects.

#### **\$18.71 million for roads, bridges, paths, drainage and car parks, including:**

- \$3.45 million to renew, upgrade and construct new drainage assets.
- \$3.36 million for Footpath Renewal Program.
- \$2.91 million for Road Resurfacing Program and \$1.47 million for renewal of kerb and channel.
- \$1.43 million for Alwyn Street, Nunawading Road Reconstruction renewal.
- \$1.16 million for an upgrade of the East Burwood Reserve car park.
- \$0.99 million for a road maintenance uplift.
- \$0.84 million for the road upgrade of Talbot Street, Mitcham.
- \$0.29 million to continue Nelson Road, Box Hill safety improvements.
- \$0.25 million for investigations and designs for improved cycling connections.





## 10 | Analysis of Capital Works Statement

### **\$11.80 million for recreational, leisure and community facilities, including:**

- \$3.0 million to commence a synthetic surface and lighting upgrade at RHL Sparks Reserve Upper (subject to confirmation of external funding).
- \$2.62 million for sports field ground and lighting improvements at Mirrabooka Reserve north oval.
- \$2.16 million for renewal of sports courts including the East Burwood Athletics Track and Velodrome.
- \$1.20 million for renewal of the East Burwood Reserve soccer field (in conjunction with the athletics track renewal).
- \$0.67 million for course improvements at Morack Public Golf Course.
- \$0.58 million for the construction of a new half court and outdoor fitness equipment at Tyrol Park.

### **\$5.59 million for parks, open space and streetscapes, including:**

- \$1.83 million for the Hamilton Street, Mont Albert streetscape upgrade.
- \$1.62 million for renewal and upgrade of playgrounds.
- \$0.58 million for a new open space development in Mont Albert.
- \$0.24 million for new open space development at former Box Hill Bowls Club.
- \$0.21 million for installation of new outdoor fitness equipment in Charles Rooks Reserve.
- \$0.08 million for design of open space upgrade at Frank Sedgman Reserve.

### **10.1.4 Asset renewal, asset upgrade, new assets and expansion**

A distinction is made between expenditure on new assets, asset renewal, upgrade and expansion. Expenditure on asset renewal is expenditure on an existing asset, or on replacing an existing asset that returns the service level of the asset to its original capacity. Expenditure on new assets will result in an additional burden for future operation, maintenance and capital renewal.

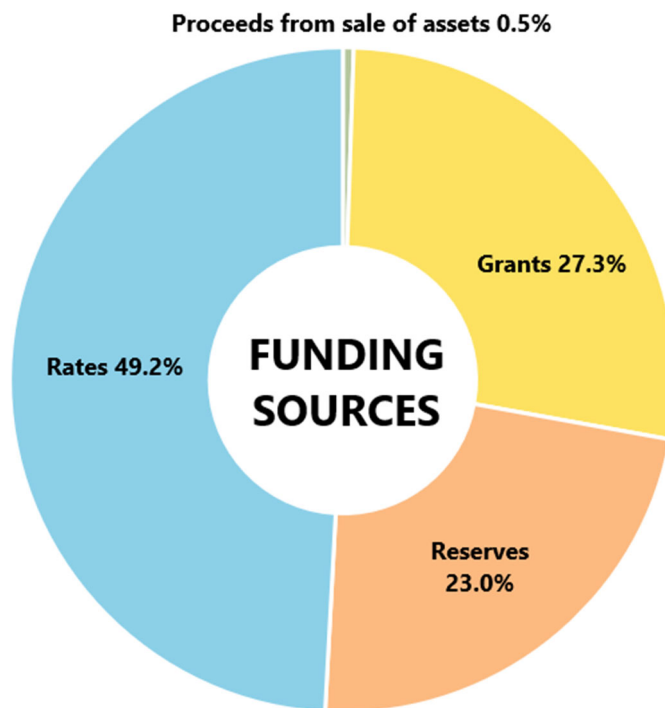


# 10 | Analysis of Capital Works Statement



## 10.2 Funding Sources

	Forecast 2025/26 \$'000	Budget 2026/27 \$'000	Change \$'000
Grants	10,053	23,143	13,090
Contributions	607	-	(607)
Council cash			
- operations	31,128	41,613	10,485
- proceeds from sale of assets	2,825	443	(2,382)
- reserves	11,583	19,479	7,896
<b>Total funding sources</b>	<b>56,196</b>	<b>84,678</b>	<b>28,482</b>





# 10 | Analysis of Capital Works Statement

## 10.2.1 Grants

Capital grants include funding received from state and federal sources for the purpose of funding the Capital Works Program. Council expects to receive \$23.14 million of capital grants in 2026/27, primarily including:

- \$11.32 million related to Box Hill City Oval redevelopment.
- \$4.74 million for East Burwood Reserve South Pavilion Upgrade.
- \$3.78 million for Mirrabooka Reserve Pavilion Upgrade.
- \$1.66 million for sports surface and lighting improvements at RHL Sparks Reserve - Upper Synthetic Surface and lighting improvements (\$1.63 million) and on demand sports field lighting upgrades (\$0.04 million).
- \$1.28 million for road reconstruction works at Alwyn Street, Nunawading (\$1.0 million) and Talbot Street, Mitcham (\$0.28 million).
- \$0.25 million for Britannia Mall outdoor seating weather protection; and
- \$0.04 million for Nelson Road safety improvements.

## 10.2.2 Contributions

Capital contributions may include monies contributed by developers, community groups or residents towards specific capital works projects. Council does not expect to receive any contribution to fund the 2026/27 Capital Works Program.

## 10.2.3 Council cash

### Cash – proceeds from sale of assets

Proceeds from sale of assets include plant and motor vehicle sales in accordance with Council's fleet renewal policy and right-of-way sales. Proceeds of \$0.44 million are budgeted to fund the 2026/27 Capital Works Program.

### Cash – operations

During the year, Council generates cash from its operating activities, which is used as a funding source for the Capital Works Program. It is forecast that \$41.61 million will be generated from operations to fund the 2026/27 Capital Works Program.

### Cash - reserves

Council has specific cash reserves, which it's currently using to fund its annual Capital Works Program. The reserves include monies set aside for specific purposes such as Public Open Space (POS). For 2026/27, \$17.88 million of public open space contributions and \$1.59 million from discretionary reserves will be used to partly fund the qualifying capital works projects.



# 2026/27 Detailed Capital Works Program

This section presents a listing of the capital works projects that will be undertaken for the 2026/27 year, classified by expenditure type and funding source. Works are also disclosed as new capital works or carried forward from the prior year.

2026/27 New Capital Works		Asset expenditure types					Funding sources				
Project Number	Project title	Total \$'000	Renewal \$'000	Upgrade \$'000	New \$'000	Expansion \$'000	Total \$'000	Council Cash \$'000	Reserves \$'000	Asset Sales \$'000	Grants & Contrib. \$'000
<b>Property</b>											
<b>Land</b>											
2014-227	Open Space Strategy and Strategic Land Acquisition	8,000	-	-	8,000	-	8,000	-	8,000	-	-
<b>Total Land</b>		<b>8,000</b>	-	-	8,000	-	<b>8,000</b>	-	8,000	-	-
<b>Buildings</b>											
2016-319	Mahoneys Reserve Pavilion Upgrade	20	10	-	-	10	20	20	-	-	-
2018-461	East Burwood Reserve South Pavilion Upgrade	8,535	8,535	-	-	-	8,535	3,230	562	-	4,743
2020-581	Nunawading Gymnastics Building Redevelopment Scope/Design	150	75	75	-	-	150	150	-	-	-
2022-622	Mirrabooka Pavilion Upgrade	5,125	1,025	1,538	-	2,562	5,125	337	1,012	-	3,776
2022-623	Box Hill City Oval Redevelopment	13,425	2,685	6,713	-	4,027	13,425	1,609	1,250	-	10,566
2024-648	Nunawading Basketball Stadium Redevelopment (Business Case)	175	88	-	-	88	175	175	-	-	-
2024-676	Bungalook Nursery upgrade	400	200	200	-	-	400	400	-	-	-
2025-697	Aqualink Nunawading Redevelopment - Schematic Design	500	250	250	-	-	500	250	250	-	-
<b>Total Buildings</b>		<b>28,329</b>	12,867	8,775	-	6,687	<b>28,330</b>	6,170	3,075	-	19,085
<b>Building improvements</b>											
2014-127	Pre School Refurbishment Upgrade Program	273	136	137	-	-	273	273	-	-	-
2014-128	Electrical and Plumbing Works Renewal Program	261	261	-	-	-	261	261	-	-	-
2014-130	Essential Services Compliance Renewal Program	81	81	-	-	-	81	81	-	-	-
2014-132	Post Completion Building Works Program	25	25	-	-	-	25	25	-	-	-
2014-133	Hazardous Material Removal and Replacement Renewal Program	54	54	-	-	-	54	54	-	-	-
2014-135	Mechanical Plant Replacement Renewal Program	547	547	-	-	-	547	547	-	-	-
2014-136	WELS Outdoor Structures Renewal Program	15	15	-	-	-	15	15	-	-	-
2016-335	Civic Centre Renewal Provision	204	204	-	-	-	204	204	-	-	-
2017-355	Building Access Control Systems Upgrade Program	129	-	129	-	-	129	129	-	-	-
2019-533	Buildings Refurbishment & Component Renewal Program	1,303	1,303	-	-	-	1,303	1,303	-	-	-
2024-677	Walker Park Grandstand Waterproofing	850	425	425	-	-	850	850	-	-	-
2024-678	Britannia Mall Outdoor Seating Weather Protection	700	350	350	-	-	700	450	-	-	250
2025-698	Aqualink Facility Upgrades	492	-	492	-	-	492	492	-	-	-
2025-699	Library After Hours Access Improvements	80	-	80	-	-	80	80	-	-	-
<b>Total Building improvements</b>		<b>5,014</b>	3,401	1,613	-	-	<b>5,014</b>	4,764	-	-	250
<b>TOTAL PROPERTY</b>		<b>41,344</b>	<b>16,268</b>	<b>10,388</b>	<b>8,000</b>	<b>6,687</b>	<b>41,344</b>	<b>10,934</b>	<b>11,075</b>	-	<b>19,335</b>

# 2026/27 Detailed Capital Works Program

2026/27 New Capital Works		Asset expenditure types					Funding sources				
Project Number	Project title	Total \$'000	Renewal \$'000	Upgrade \$'000	New \$'000	Expansion \$'000	Total \$'000	Council Cash \$'000	Reserves \$'000	Asset Sales \$'000	Grants & Contrib. \$'000
<b>Plant and Equipment</b>											
<b>Plant, machinery and equipment</b>											
2014-259	Passenger Vehicle Change Over Renewal Program	185	185	-	-	-	185	92	-	93	-
2016-347	Additional Heavy Plant	300	-	-	300	-	300	300	-	-	-
2017-363	Aqualink Box Hill Plant Renewal Program	190	190	-	-	-	190	190	-	-	-
2017-366	Aqualink Nunawading Plant Renewal Program	354	354	-	-	-	354	354	-	-	-
2019-536	Minor Plant Renewal Program	10	10	-	-	-	10	10	-	-	-
2019-537	Heavy Plant Renewal Program	2,170	2,170	-	-	-	2,170	1,820	-	350	-
2021-603	The Round Equipment Renewal Program	30	30	-	-	-	30	30	-	-	-
<b>Total Plant, machinery and equipment</b>		<b>3,239</b>	<b>2,939</b>	<b>-</b>	<b>300</b>	<b>-</b>	<b>3,239</b>	<b>2,796</b>	<b>-</b>	<b>443</b>	<b>-</b>
<b>Fixtures, Fittings and Furniture</b>											
2014-193	Sportlink Furniture and Equipment Renewal Program	19	19	-	-	-	19	19	-	-	-
2014-212	Morack Golf Course Furniture and Equipment Renewal Program	8	8	-	-	-	8	8	-	-	-
2014-214	Health and Family Service Facilities Furniture and Equipment Renewal Program	56	56	-	-	-	56	56	-	-	-
2014-220	Civic and Operations Centres Furniture and Equipment Renewal Program	21	21	-	-	-	21	21	-	-	-
2014-223	WELS Furniture and Equipment Renewal Program	94	94	-	-	-	94	94	-	-	-
2014-226	Aqualink Nunawading Furniture and Equipment Renewal Program	342	342	-	-	-	342	342	-	-	-
2014-229	Box Hill Community Arts Centre Furniture and Equipment Renewal Program	16	16	-	-	-	16	16	-	-	-
2014-232	Box Hill Town Hall & Minor Halls Furniture and Equipment Renewal Program	17	17	-	-	-	17	17	-	-	-
2014-249	Art Acquisition & Conservation Program	79	32	-	47	-	79	79	-	-	-
2016-278	CCTV Renewal Program	300	150	150	-	-	300	300	-	-	-
2017-377	Aqualink Box Hill Furniture and Equipment Renewal Program	390	390	-	-	-	390	390	-	-	-
2021-602	Strathdon House Furniture and Equipment Renewal Program	11	11	-	-	-	11	11	-	-	-
2023-640	Nunawading Community Hub Furniture and Equipment Renewal Program	4	-	4	-	-	4	4	-	-	-
<b>Total Fixtures, Fittings and Furniture</b>		<b>1,357</b>	<b>1,156</b>	<b>154</b>	<b>47</b>	<b>-</b>	<b>1,357</b>	<b>1,357</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Computers and Telecommunications</b>											
2014-250	Geographic Information System Upgrade Program	110	-	110	-	-	110	110	-	-	-
2014-251	Asset Management Strategy and Systems Upgrade Program	87	-	87	-	-	87	87	-	-	-
2014-252	Software Licenses Upgrade Program	100	-	-	-	100	100	100	-	-	-
2014-254	End User Devices Renewal Program	636	636	-	-	-	636	636	-	-	-
2014-258	IT Infrastructure Upgrade Program	608	304	304	-	-	608	608	-	-	-
2016-308	Printroom Colour Copiers Renewal Program	58	58	-	-	-	58	58	-	-	-
2018-419	Mobile Devices Renewal Program	206	196	-	10	-	206	206	-	-	-
<b>Total Computers and Telecommunications</b>		<b>1,805</b>	<b>1,194</b>	<b>501</b>	<b>10</b>	<b>100</b>	<b>1,805</b>	<b>1,805</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>TOTAL PLANT, MACHINERY AND EQUIPMENT</b>		<b>6,401</b>	<b>5,288</b>	<b>655</b>	<b>358</b>	<b>100</b>	<b>6,401</b>	<b>5,958</b>	<b>-</b>	<b>443</b>	<b>-</b>

# 2026/27 Detailed Capital Works Program



2026/27 New Capital Works		Asset expenditure types					Funding sources				
Project Number	Project title	Total \$'000	Renewal \$'000	Upgrade \$'000	New \$'000	Expansion \$'000	Total \$'000	Council Cash \$'000	Reserves \$'000	Asset Sales \$'000	Grants & Contrib. \$'000
<b>Infrastructure</b>											
<b>Roads</b>											
2014-27	Designs for Future Road Reconstruction Works	108	108	-	-	-	108	108	-	-	-
2014-28	Local Roads Rehabilitation Renewal Program	2,908	2,908	-	-	-	2,908	2,908	-	-	-
2014-29	Minor Works Road Reconstruction Renewal Program	72	72	-	-	-	72	72	-	-	-
2014-32	Street Signage Renewal Program	65	65	-	-	-	65	65	-	-	-
2014-43	Landscaping at Traffic Management Devices Renewal Program	58	-	58	-	-	58	58	-	-	-
2014-56	Road Safety Improvements Upgrade Program	228	-	137	91	-	228	228	-	-	-
2014-8	Kerb & Channel Renewal Program	1,472	1,472	-	-	-	1,472	1,472	-	-	-
2023-633	Alwyn Street, Nunawading Road Reconstruction Renewal Program	1,431	1,431	-	-	-	1,431	431	-	-	1,000
2024-672	Road Maintenance Funding Uplift Program	992	992	-	-	-	992	992	-	-	-
2025-683	Talbot Street, Mitcham Road Construction (Design & Construct)	840	-	-	840	-	840	564	-	-	276
2025-684	Vermont Village Shopping Centre Rear Laneway Construction (Design & Construct)	60	-	-	60	-	60	60	-	-	-
2025-690	Stanley / Mullens Roundabout Reconstruction	30	-	30	-	-	30	30	-	-	-
	<b>Total Roads</b>	<b>8,264</b>	<b>7,048</b>	<b>225</b>	<b>991</b>	<b>-</b>	<b>8,264</b>	<b>6,988</b>	<b>-</b>	<b>-</b>	<b>1,276</b>
<b>Footpaths and Cycleways</b>											
2014-180	Bicycle Facilities Upgrade Program	63	-	32	31	-	63	63	-	-	-
2014-35	Footbridge and Path Structures in Parks Renewal Program	532	372	160	-	-	532	-	532	-	-
2014-42	Gravel Paths in Parks Renewal Program	276	276	-	-	-	276	-	276	-	-
2014-44	Footpaths Renewal Program	3,363	3,363	-	-	-	3,363	3,363	-	-	-
2014-53	Constructed Pathways in Parks Renewal Program	158	158	-	-	-	158	158	-	-	-
2020-553	Box Hill Integrated Transport Strategy (BHITS) Implementation Program	241	-	241	-	-	241	241	-	-	-
2024-644	Nelson Road Safety Improvements (BHITS/NELP)	291	-	291	-	-	291	249	-	-	42
2024-651	Gawler Chain Pedestrian Crossing Improvements	300	-	-	300	-	300	300	-	-	-
2024-681	Cycling Connection Upgrades including linking service lanes, footpath widening and trail connections (investigations/designs)	125	-	62	-	63	125	125	-	-	-
2025-691	Cycling Connection Improvements (Designs)	120	60	60	-	-	120	120	-	-	-
	<b>Total Footpaths and Cycleways</b>	<b>5,469</b>	<b>4,229</b>	<b>846</b>	<b>331</b>	<b>63</b>	<b>5,469</b>	<b>4,619</b>	<b>808</b>	<b>-</b>	<b>42</b>

# 2026/27 Detailed Capital Works Program



2026/27 Detailed List of Capital Works											
Project Number	Project title	Total \$'000	Renewal \$'000	Upgrade \$'000	New \$'000	Expansion \$'000	Total \$'000	Council Cash \$'000	Reserves \$'000	Asset Sales \$'000	Grants & Contrib. \$'000
<b>Drainage</b>											
2014-185	Stormwater Drainage Network - Development Contributions	21	-	-	21	-	21	21	-	-	-
2014-187	Storm Water Management Infrastructure Renewal Program	583	583	-	-	-	583	583	-	-	-
2014-61	Drainage Pit Lids Renewal Program	360	360	-	-	-	360	360	-	-	-
2014-62	Drainage Network Assets - Field Survey	84	84	-	-	-	84	84	-	-	-
2014-63	Drainage Upgrade Designs Program	200	100	100	-	-	200	200	-	-	-
2014-65	Stormwater Drainage Network Renewal Program	1,541	1,541	-	-	-	1,541	1,541	-	-	-
2014-66	Drainage Upgrade Works Program	470	235	235	-	-	470	470	-	-	-
2014-67	Drainage Works CCTV Investigations Renewal Program	193	193	-	-	-	193	193	-	-	-
<b>Total Drainage</b>		<b>3,452</b>	<b>3,096</b>	<b>335</b>	<b>21</b>	<b>-</b>	<b>3,452</b>	<b>3,452</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Recreational, leisure and community facilities</b>											
2014-105	Sports Field Floodlighting Renewal Program	470	470	-	-	-	470	352	118	-	-
2014-150	Sports Field Infrastructure Renewal Program	155	155	-	-	-	155	-	155	-	-
2014-151	Sports Field Training Nets Renewal Program	650	650	-	-	-	650	488	162	-	-
2014-183	Sports Field Cricket Wickets Renewal Program	110	110	-	-	-	110	-	110	-	-
2014-186	Sports Field Safety Upgrade Program	109	-	109	-	-	109	-	109	-	-
2014-200	Morack Golf Course - Course Improvements Upgrade Program	667	333	334	-	-	667	667	-	-	-
2014-75	Sports Field Lighting (Lamps and Light Fittings) Renewal	53	53	-	-	-	53	53	-	-	-
2014-84	Sports Field Ground Renewal Program (one site per year)	1,200	1,200	-	-	-	1,200	-	1,200	-	-
2019-545	Sports Courts Renewal Program	2,155	2,155	-	-	-	2,155	1,616	539	-	-
2023-637	Tyrol Park New Half Court and Outdoor Fitness Equipment	583	-	-	583	-	583	-	583	-	-
2024-646	Mirrabooka Reserve Joint Use Agreement Works	2,615	1,308	1,307	-	-	2,615	523	2,092	-	-
2025-688	RHL Sparks Reserve Upper Synthetic Surface and Lighting Improvements	3,000	1,500	1,500	-	-	3,000	687	688	-	1,625
2025-695	On Demand Sports Field Lighting Upgrade	35	-	-	-	35	35	-	-	-	35
<b>Total Recreational, leisure and community facilities</b>		<b>11,802</b>	<b>7,934</b>	<b>3,250</b>	<b>583</b>	<b>35</b>	<b>11,802</b>	<b>4,387</b>	<b>5,755</b>	<b>-</b>	<b>1,660</b>
<b>Parks, open space and streetscapes</b>											
2014-149	Park Furniture Renewal Program	321	321	-	-	-	321	321	-	-	-
2014-153	Park Lighting Renewal Program	120	120	-	-	-	120	-	120	-	-
2014-169	Drainage in Parks Renewal Program	37	37	-	-	-	37	-	37	-	-
2014-170	Landscaping and Refurbishments in Passive Parks Upgrade Program	137	69	68	-	-	137	-	137	-	-
2014-177	Play Spaces Renewal Program	1,442	1,298	144	-	-	1,442	1,442	-	-	-
2014-178	BBQs in Parks Renewal Program	28	28	-	-	-	28	28	-	-	-
2014-262	Interpretive Structures and Signage in Parks Upgrade Program	15	15	-	-	-	15	-	15	-	-
2014-51	Streetscape Landscape Treatments Upgrade Program	103	52	51	-	-	103	103	-	-	-
2014-52	Christmas Decorations on Main Roads Renewal Program	45	40	-	5	-	45	45	-	-	-
2014-55	Landscaping at Street Intersections Upgrade Program	58	-	58	-	-	58	58	-	-	-
2014-79	Storm Proof Pathways in Parks Upgrade Program	98	74	24	-	-	98	-	98	-	-
2019-548	Retaining Walls in Parks Renewal Program	15	15	-	-	-	15	-	15	-	-
2020-565	Frank Sedgman Reserve Open Space Upgrade	80	-	80	-	-	80	-	-	-	80
2020-584	New Park Seating Along Walking Tracks	19	-	-	19	-	19	-	19	-	-

# 2026/27 Detailed Capital Works Program



Project Number	Project title	Asset expenditure types					Funding sources				
		Total \$'000	Renewal \$'000	Upgrade \$'000	New \$'000	Expansion \$'000	Total \$'000	Council Cash \$'000	Reserves \$'000	Asset Sales \$'000	Grants & Contrib. \$'000
2022-614	Hamilton St, Mont Albert - Streetscape Upgrade	1,828	-	-	1,828	-	1,828	1,828	-	-	-
2024-656	Bennettswood Shopping Centre Community Board Restoration	10	10	-	-	-	10	10	-	-	-
2024-657	Tainton Road Reserve PlaySpace Upgrade (Inc Seating and Landscaping)	180	-	180	-	-	180	180	-	-	-
2024-659	New Outdoor Fitness Equipment	206	-	-	206	-	206	-	206	-	-
2024-661	Park Signage Upgrade Program	21	-	21	-	-	21	-	21	-	-
2025-689	New Open Space Development (former Box Hill Bowls Club)	237	-	-	237	-	237	237	-	-	-
2025-693	New Open Space Development - Mont Albert	580	-	-	580	-	580	-	580	-	-
2025-694	Surrey Park - New Memorial Park Seat	2	-	-	-	2	2	-	2	-	-
2025-696	Campbells Croft - New Interpretive Signage	12	-	-	12	-	12	-	12	-	-
<b>Total Parks, open space and streetscapes</b>		<b>5,594</b>	<b>2,078</b>	<b>627</b>	<b>2,887</b>	<b>2</b>	<b>5,594</b>	<b>4,252</b>	<b>1,262</b>	<b>-</b>	<b>80</b>
<b>Off street car parks</b>											
2016-285	Sealed Carpark Works Renewal Program	269	269	-	-	-	269	269	-	-	-
2024-654	Purches Street New Indented Parking	100	-	-	100	-	100	100	-	-	-
2025-692	East Burwood Reserve - Car Park Upgrade	1,158	-	1,158	-	-	1,158	579	579	-	-
<b>Total Off street car parks</b>		<b>1,527</b>	<b>269</b>	<b>1,158</b>	<b>100</b>	<b>-</b>	<b>1,527</b>	<b>948</b>	<b>579</b>	<b>-</b>	<b>-</b>
<b>TOTAL INFRASTRUCTURE</b>		<b>36,108</b>	<b>24,654</b>	<b>6,441</b>	<b>4,914</b>	<b>100</b>	<b>36,108</b>	<b>24,646</b>	<b>8,404</b>	<b>-</b>	<b>3,058</b>
<b>TOTAL NEW CAPITAL WORKS 2026/27</b>		<b>83,853</b>	<b>46,211</b>	<b>17,484</b>	<b>13,271</b>	<b>6,887</b>	<b>83,853</b>	<b>41,539</b>	<b>19,479</b>	<b>443</b>	<b>22,393</b>

## Capital Works carried forward from the 2025/26 year

<b>Property</b>											
<b>Buildings</b>											
2022-623	Box Hill City Oval Redevelopment	750	150	375	-	225	750	-	-	-	750
2024-648	Nunawading Basketball Stadium Redevelopment (Business Case)	75	38	-	-	38	75	75	-	-	-
<b>Total Buildings</b>		<b>825</b>	<b>188</b>	<b>375</b>	<b>-</b>	<b>263</b>	<b>825</b>	<b>75</b>	<b>-</b>	<b>-</b>	<b>750</b>
<b>TOTAL PROPERTY</b>		<b>825</b>	<b>188</b>	<b>375</b>	<b>-</b>	<b>263</b>	<b>825</b>	<b>75</b>	<b>-</b>	<b>-</b>	<b>750</b>
<b>TOTAL CARRIED FORWARD CAPITAL WORKS FROM 2025/26</b>		<b>825</b>	<b>188</b>	<b>375</b>	<b>-</b>	<b>263</b>	<b>825</b>	<b>75</b>	<b>-</b>	<b>-</b>	<b>750</b>
<b>TOTAL CAPITAL WORKS 2026/27</b>		<b>84,678</b>	<b>46,398</b>	<b>17,859</b>	<b>13,271</b>	<b>7,150</b>	<b>84,678</b>	<b>41,614</b>	<b>19,479</b>	<b>443</b>	<b>23,143</b>

# Summary of Planned Capital Works Expenditure



For the year ending 30 June 2027	Asset expenditure types					Funding sources				
	Total	Renewal	Upgrade	New	Expansion	Total	Council cash	Reserves	Asset Sales	Grants & Contrib.
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Property</b>										
Land	8,000	-	-	8,000	-	8,000	-	8,000	-	-
Buildings	29,155	13,055	9,150	-	6,950	29,155	6,245	3,075	-	19,835
Building improvements	5,014	3,401	1,613	-	-	5,014	4,764	-	-	250
<b>Total buildings</b>	<b>42,169</b>	<b>16,456</b>	<b>10,763</b>	<b>8,000</b>	<b>6,950</b>	<b>42,169</b>	<b>11,009</b>	<b>11,075</b>	-	<b>20,085</b>
<b>Total property</b>	<b>42,169</b>	<b>16,456</b>	<b>10,763</b>	<b>8,000</b>	<b>6,950</b>	<b>42,169</b>	<b>11,009</b>	<b>11,075</b>	-	<b>20,085</b>
<b>Plant and equipment</b>										
Plant, machinery and equipment	3,239	2,939	-	300	-	3,239	2,796	-	443	-
Fixtures, fittings and furniture	1,357	1,156	154	47	-	1,357	1,357	-	-	-
Computers and telecommunications	1,805	1,194	501	10	100	1,805	1,805	-	-	-
<b>Total plant and equipment</b>	<b>6,401</b>	<b>5,288</b>	<b>655</b>	<b>358</b>	<b>100</b>	<b>6,401</b>	<b>5,958</b>	-	<b>443</b>	-
<b>Infrastructure</b>										
Roads	8,264	7,048	225	991	-	8,264	6,988	-	-	1,276
Bridges	-	-	-	-	-	-	-	-	-	-
Footpaths and cycleways	5,469	4,229	846	331	63	5,469	4,619	808	-	42
Drainage	3,452	3,096	335	21	-	3,452	3,452	-	-	-
Recreational, leisure and community facilities	11,802	7,934	3,250	583	35	11,802	4,387	5,755	-	1,660
Parks, open space and streetscapes	5,594	2,078	627	2,887	2	5,594	4,252	1,262	-	80
Off street car parks	1,527	269	1,158	100	-	1,527	948	579	-	-
<b>Total infrastructure</b>	<b>36,108</b>	<b>24,654</b>	<b>6,441</b>	<b>4,913</b>	<b>100</b>	<b>36,108</b>	<b>24,646</b>	<b>8,404</b>	-	<b>3,058</b>
<b>Total capital works expenditure 2026/27</b>	<b>84,678</b>	<b>46,398</b>	<b>17,859</b>	<b>13,271</b>	<b>7,150</b>	<b>84,678</b>	<b>41,613</b>	<b>19,479</b>	<b>443</b>	<b>23,143</b>

# Summary of Planned Capital Works Expenditure



For the year ending 30 June 2028	Asset expenditure types					Funding sources				
	Total	Renewal	Upgrade	New	Expansion	Total	Council cash	Reserves	Asset Sales	Grants & Contrib.
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Property</b>										
Land	3,000	-	-	3,000	-	3,000	-	3,000	-	-
Buildings	9,438	4,813	2,723	363	1,540	9,438	4,339	1,813	-	3,286
Building improvements	4,303	4,137	141	26	-	4,303	4,303	-	-	-
<b>Total land &amp; buildings</b>	<b>16,741</b>	<b>8,949</b>	<b>2,863</b>	<b>3,389</b>	<b>1,540</b>	<b>16,741</b>	<b>8,642</b>	<b>4,813</b>	<b>-</b>	<b>3,286</b>
<b>Total property</b>	<b>16,741</b>	<b>8,949</b>	<b>2,863</b>	<b>3,389</b>	<b>1,540</b>	<b>16,741</b>	<b>8,642</b>	<b>4,813</b>	<b>-</b>	<b>3,286</b>
<b>Plant and equipment</b>										
Plant, machinery and equipment	4,282	4,282	-	-	-	4,282	3,162	-	1,120	-
Fixtures, fittings and furniture	1,013	728	236	49	-	1,013	1,013	-	-	-
Computers and telecommunications	1,895	1,249	535	11	100	1,895	1,895	-	-	-
<b>Total plant and equipment</b>	<b>7,190</b>	<b>6,259</b>	<b>771</b>	<b>60</b>	<b>100</b>	<b>7,190</b>	<b>6,070</b>	<b>-</b>	<b>1,120</b>	<b>-</b>
<b>Infrastructure</b>										
Roads	8,796	7,563	549	684	-	8,796	7,453	-	-	1,343
Bridges	79	79	-	-	-	79	79	-	-	-
Footpaths and cycleways	5,872	4,657	1,154	61	-	5,872	5,100	595	-	177
Drainage	4,644	4,353	291	-	-	4,644	4,644	-	-	-
Recreational, leisure and community facilities	8,969	5,248	3,721	-	-	8,969	2,696	3,898	-	2,375
Parks, open space and streetscapes	5,456	4,000	1,223	233	-	5,456	3,900	707	-	849
Off street car parks	478	478	-	-	-	478	428	-	-	50
<b>Total infrastructure</b>	<b>34,294</b>	<b>26,379</b>	<b>6,938</b>	<b>977</b>	<b>-</b>	<b>34,294</b>	<b>24,301</b>	<b>5,200</b>	<b>-</b>	<b>4,794</b>
<b>Total capital works expenditure 2027/28</b>	<b>58,225</b>	<b>41,588</b>	<b>10,572</b>	<b>4,425</b>	<b>1,640</b>	<b>58,225</b>	<b>39,013</b>	<b>10,012</b>	<b>1,120</b>	<b>8,080</b>

# Summary of Planned Capital Works Expenditure



For the year ending 30 June 2029	Asset expenditure types					Funding sources				
	Total	Renewal	Upgrade	New	Expansion	Total	Council cash	Reserves	Asset Sales	Grants & Contrib.
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Property</b>										
Land	3,000	-	-	3,000	-	3,000	-	3,000	-	-
Buildings	17,255	7,632	3,877	-	5,746	17,255	13,430	3,825	-	-
Building improvements	4,305	4,134	145	27	-	4,305	4,305	-	-	-
<b>Total land &amp; buildings</b>	<b>24,560</b>	<b>11,766</b>	<b>4,022</b>	<b>3,027</b>	<b>5,746</b>	<b>24,560</b>	<b>17,735</b>	<b>6,825</b>	-	-
<b>Total property</b>	<b>24,560</b>	<b>11,766</b>	<b>4,022</b>	<b>3,027</b>	<b>5,746</b>	<b>24,560</b>	<b>17,735</b>	<b>6,825</b>	-	-
<b>Plant and equipment</b>										
Plant, machinery and equipment	2,786	2,786	-	-	-	2,786	2,381	-	405	-
Fixtures, fittings and furniture	899	679	170	50	-	899	899	-	-	-
Computers and telecommunications	1,579	1,082	386	11	100	1,579	1,579	-	-	-
<b>Total plant and equipment</b>	<b>5,264</b>	<b>4,547</b>	<b>556</b>	<b>61</b>	<b>100</b>	<b>5,264</b>	<b>4,859</b>	-	<b>405</b>	-
<b>Infrastructure</b>										
Roads	8,419	8,114	207	98	-	8,419	7,076	-	-	1,343
Bridges	-	-	-	-	-	-	-	-	-	-
Footpaths and cycleways	4,752	4,307	417	29	-	4,752	4,232	520	-	-
Drainage	4,805	4,482	301	22	-	4,805	4,805	-	-	-
Recreational, leisure and community facilities	8,612	8,520	92	-	-	8,612	3,568	5,044	-	-
Parks, open space and streetscapes	4,450	3,655	554	241	-	4,450	3,743	707	-	-
Off street car parks	997	997	-	-	-	997	287	-	-	710
<b>Total infrastructure</b>	<b>32,035</b>	<b>30,075</b>	<b>1,571</b>	<b>389</b>	-	<b>32,035</b>	<b>23,711</b>	<b>6,271</b>	-	<b>2,053</b>
<b>Total capital works expenditure 2028/29</b>	<b>61,859</b>	<b>46,387</b>	<b>6,149</b>	<b>3,477</b>	<b>5,846</b>	<b>61,859</b>	<b>46,305</b>	<b>13,096</b>	<b>405</b>	<b>2,053</b>

# Summary of Planned Capital Works Expenditure



For the year ending 30 June 2030	Asset expenditure types					Funding sources				
	Total	Renewal	Upgrade	New	Expansion	Total	Council cash	Reserves	Asset Sales	Grants & Contrib.
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Property</b>										
Land	3,000	-	-	3,000	-	3,000	-	3,000	-	-
Buildings	33,757	13,535	7,879	-	12,343	33,757	22,502	11,255	-	-
Building improvements	4,223	4,048	149	27	-	4,223	4,223	-	-	-
<b>Total land &amp; buildings</b>	<b>40,980</b>	<b>17,582</b>	<b>8,028</b>	<b>3,027</b>	<b>12,343</b>	<b>40,980</b>	<b>26,725</b>	<b>14,255</b>	-	-
<b>Total property</b>	<b>40,980</b>	<b>17,582</b>	<b>8,028</b>	<b>3,027</b>	<b>12,343</b>	<b>40,980</b>	<b>26,725</b>	<b>14,255</b>	-	-
<b>Plant and equipment</b>										
Plant, machinery and equipment	2,917	2,917	-	-	-	2,917	2,467	-	450	-
Fixtures, fittings and furniture	729	529	148	52	-	729	729	-	-	-
Computers and telecommunications	1,636	1,128	397	11	100	1,636	1,636	-	-	-
<b>Total plant and equipment</b>	<b>5,282</b>	<b>4,574</b>	<b>544</b>	<b>63</b>	<b>100</b>	<b>5,282</b>	<b>4,832</b>	-	<b>450</b>	-
<b>Infrastructure</b>										
Roads	9,575	9,259	215	101	-	9,575	9,575	-	-	-
Bridges	-	-	-	-	-	-	-	-	-	-
Footpaths and cycleways	5,296	4,708	523	65	-	5,296	4,557	739	-	-
Drainage	5,044	4,710	311	23	-	5,044	5,044	-	-	-
Recreational, leisure and community facilities	3,826	3,731	95	-	-	3,826	979	2,847	-	-
Parks, open space and streetscapes	5,776	4,842	686	248	-	5,776	4,806	970	-	-
Off street car parks	604	604	-	-	-	604	604	-	-	-
<b>Total infrastructure</b>	<b>30,121</b>	<b>27,855</b>	<b>1,829</b>	<b>437</b>	-	<b>30,121</b>	<b>25,565</b>	<b>4,556</b>	-	-
<b>Total capital works expenditure 2029/30</b>	<b>76,383</b>	<b>50,012</b>	<b>10,401</b>	<b>3,527</b>	<b>12,443</b>	<b>76,383</b>	<b>57,122</b>	<b>18,811</b>	<b>450</b>	-

## Targeted performance indicators (Council selected)

The following table highlights Council's current and projected performance across eight targeted performance indicators selected by Council from the range of prescribed performance measures contained in the Local Government (Planning and Reporting) Regulations 2020.

These indicators provide a useful analysis of Council's intentions and performance and should be interpreted in the context of the organisation's objectives. Results against these indicators and targets will be reported in Council's Performance Statement included in the Annual Report.

### Targeted performance indicators (Council selected)

Indicator	Measure	Notes	Actual	Forecast	Target	Target Projections			Trend
			2024-25	2025-26	2026-27	2027-28	2028-29	2029-30	+ / o / -
<b>Governance</b>									
<b>Financial decisions</b>	<b>Capital works planning</b>								
Council decisions are made to enhance the council's financial position and long-term sustainability	Sum of actual capital works expenditure for the financial year / Sum of budgeted capital works expenditure for the financial year x 100	1	New measure in 2026/27	New measure in 2026/27	<b>90%</b>	90%	90%	90%	o
<b>Governance</b>									
<b>Financial decisions</b>	<b>Total unpaid rates and charges</b>								
Council decisions are made to enhance the council's financial position and long-term sustainability	The sum of unpaid rates and charges and unpaid interest on rates and charges for all financial years / The sum of all rates and charges for the financial year x 100	2	New measure in 2026/27	New measure in 2026/27	<b>9.64%</b>	9.84%	8.43%	7.71%	o
<b>Community</b>									
<b>Aquatic facilities</b>	<b>Utilisation of aquatic facilities</b>								
aquatic facilities are accessible and well utilised	Number of visits to aquatic facilities / Population	3	9.2	8.9	<b>8.9</b>	9.0	9.0	9.0	o
<b>Community</b>									
<b>Library services</b>	<b>Library membership</b>								
library services and resources are free, accessible and well utilised	The number of registered library members / Population x 100	4	26.72%	28.00%	<b>28.00%</b>	28.20%	28.50%	28.70%	o

+ increase in Council's overall targets    o maintaining Council's overall targets    - decrease in Council's overall targets

## Targeted performance indicators (Council selected)

Indicator	Measure	Notes	Actual	Forecast	Target	Target Projections			Trend
			2024-25	2025-26	2026-27	2027-28	2028-29	2029-30	+ / o / -
<b>Community</b>									
<b>Maternal and child health services</b>	<b>Participation in the MCH service</b>								
Councils promote healthy outcomes for children and their families	Number of children who attend the MCH service at least once in the financial year / Number of children enrolled in the MCH service x 100	5	79%	70%	<b>70%</b>	70%	70%	70%	o
<b>Environment</b>									
<b>Food safety</b>	<b>Critical and major non-compliance outcome notifications</b>								
Councils respond to food complaints and fulfill their legislative duties in a timely manner	Number of critical non-compliance outcome notifications and major noncompliance outcome notifications about a food premises followed up / Number of critical non-compliance outcome notifications and major noncompliance outcome notifications about food premises x 100	6	100%	100%	<b>100%</b>	100%	100%	100%	o
<b>Financial Forecasting</b>									
<b>Population</b>	<b>Infrastructure per head of population</b>								
Population is a key driver of a Council's ability to fund the delivery of services to the community	Value of infrastructure / Population	7	7,571.14	7,472.61	<b>7,553.26</b>	7,486.98	7,453.14	7,477.83	o
<b>Financial Management</b>									
<b>Operating position</b>	<b>Adjusted underlying surplus</b>								
an adjusted underlying surplus is generated in the ordinary course of business	Adjusted underlying surplus (or deficit) / Adjusted underlying revenue x 100	8	4.41%	-0.93%	<b>2.61%</b>	1.31%	1.58%	0.89%	-

+ increase in Council's overall targets    o maintaining Council's overall targets    - decrease in Council's overall targets

## Targeted performance indicators (mandatory)

The following tables highlight Council's current and projected performance across a selection of targeted service and financial performance indicators. These indicators provide a useful analysis of Council's intentions and performance and should be interpreted in the context of the organisation's objectives.

The targeted performance indicators below are the prescribed performance indicators contained in Schedule 4 of the Local Government (Planning and Reporting) Regulations 2020. Results against these measures and targets will be reported in Council's Performance Statement included in the Annual Report.

### Targeted performance indicators – Service

Indicator	Measure	Notes	Actual	Forecast	Target	Target Projections			Trend
			2024-25	2025-26	2026-27	2027-28	2028-29	2029-30	+ / o / -
<b>Governance</b>									
<b>Community engagement</b> (council decisions made and implemented with community input)	<b>Satisfaction with the opportunities offered by Council to be consulted on or engaged in Council decisions</b> Community satisfaction rating out of 100 with the consultation and engagement efforts of Council	9	55	57	<b>57</b>	57	58	58	+
<b>Environment</b>									
<b>Roads</b> (sealed local roads are maintained and renewed to ensure a safe network)	<b>Sealed local roads below the intervention level</b> Number of kms of sealed local roads below the renewal intervention level set by Council / Kms of sealed local roads	10	96.72%	98.00%	<b>96.00%</b>	96.00%	96.00%	96.00%	o
<b>Responsiveness</b>									
<b>Statutory planning</b> (Councils decide on planning applications and fulfill their legislative duties in a timely manner)	<b>Planning applications decided within the relevant required time</b> Number of planning application decisions made within the relevant required time / Number of planning application decisions made	11	69.02%	58.00%	<b>58.00%</b>	58.00%	58.00%	58.00%	o
<b>Environment</b>									
<b>Waste management</b> (waste is minimised and sustainability is promoted)	<b>Kerbside collection waste to landfill per serviced property</b> Waste in tonnage collected from kerbside waste collection services sent to landfill / Number of serviced properties	12	New measure in 2026/27	New measure in 2026/27	<b>0.37</b>	0.36	0.36	0.36	+

+ increase in Council's overall targets    o maintaining Council's overall targets    - decrease in Council's overall targets

# Targeted performance indicators (mandatory)



## Targeted performance indicators – Financial

Indicator	Measure	Notes	Actual	Forecast	Target	Target Projections			Trend
			2024-25	2025-26	2026-27	2027-28	2028-29	2029-30	+ / o / -
<b>Financial management</b>									
<b>Liquidity</b> (sufficient working capital and cash is available to cover expenses)	<b>Current assets compared to current liabilities</b> Current assets / current liabilities	13	458.87%	488.33%	<b>453.21%</b>	483.33%	481.65%	473.78%	o
<b>Financial forecasting</b>									
<b>Asset renewal and upgrade</b> (renewal and upgrade of assets is planned and delivered)	<b>Asset renewal and upgrade compared to depreciation</b> (Asset renewal and upgrade expenses / Asset depreciation)	14	94.1%	102.9%	<b>133.0%</b>	103.8%	100.5%	111.1%	o
<b>Financial management</b>									
<b>Rates concentration</b> (revenue is generated from a range of sources)	<b>Rates compared to adjusted underlying revenue</b> Rate revenue / adjusted underlying revenue	15	62.57%	64.33%	<b>63.47%</b>	64.55%	64.83%	65.43%	o
<b>Financial management</b>									
<b>Expenditure and revenue level</b> (resources are used efficiently in the delivery of services)	<b>Expenses per property assessment</b> Total expenses / no. of property assessments	16	\$2,820.29	\$2,961.39	<b>\$2,950.70</b>	\$3,027.02	\$3,071.35	\$3,128.03	o

Key to Forecast Trend:

- + Forecasts improvement in Council's financial performance/financial position indicator
- o Forecasts that Council's financial performance/financial position indicator will be steady
- Forecasts deterioration in Council's financial performance/financial position indicator



# Financial Performance Indicators



The following table highlights Council's current and projected performance across a range of key financial performance indicators. These indicators provide a useful analysis of Council's financial position and performance and should be interpreted in the context of the organisation's objectives.

The financial performance indicators below are the prescribed financial performance indicators contained in Part 2 of Schedule 3 of the Local Government (Planning and Reporting) Regulations 2020. Results against these indicators will be reported in Council's Performance Statement included in the Annual Report.

Indicator	Measure	Notes	Actual	Forecast	Budget	Projections			Trend
			2024-25	2025-26	2026-27	2027-28	2028-29	2029-30	+ / o / -
<b>Financial forecasting</b>									
<b>Indebtedness</b> (level of long term liabilities is appropriate to the size and nature of a Council's activities)	<b>Non-current liabilities compared to own-source revenue</b> Non-current liabilities / own-source revenue	17	4.32%	3.80%	<b>3.16%</b>	2.60%	2.54%	2.53%	+
<b>Loans and borrowings</b> (level of interest bearing loans and borrowings is appropriate to the size and nature of Council's activities)	<b>Loans and borrowings compared to own-source revenue</b> (Interest bearing loans and borrowings / own-source revenue)	18	-	-	-	-	-	-	o
	<b>Loans and borrowings repayments compared to own-source revenue</b> (Interest and principal repayments on interest bearing loans / own-source revenue)	19	-	-	-	-	-	-	o
<b>Population</b> (population is a key driver of a Council's ability to fund the delivery of services to the community)	<b>Expenses per head of population</b> Total expenses / Population	20	1,245.08	1,305.02	<b>1,297.68</b>	1,329.34	1,350.37	1,375.82	-
	<b>Infrastructure per head of population</b> Value of Infrastructure / Population	21	7,571.14	7,472.61	<b>7,553.26</b>	7,486.98	7,453.14	7,477.83	o
<b>Revenue and grants</b> (revenue is generated from a range of sources to fund the delivery of services to the community)	<b>Own-source revenue per head of population</b> Own-source revenue / Population	22	1,203.43	1,225.46	<b>1,248.95</b>	1,263.16	1,287.99	1,310.89	+
	<b>Recurrent grants per head of population</b> Recurrent grants / Population	23	\$ 97.20	\$ 67.50	<b>\$ 83.50</b>	\$ 83.81	\$ 84.00	\$ 77.28	o



# Financial Performance Indicators



Indicator	Measure	Notes	Actual	Forecast	Budget	Projections			Trend
			2024-25	2025-26	2026-27	2027-28	2028-29	2029-30	+ / o / -
<b>Financial management</b>									
<b>Liquidity</b> (sufficient working capital and cash is available to cover expenses)	<b>Cash compared to current liabilities</b> Cash / current liabilities	24	New measure in 2026/27	New measure in 2026/27	<b>403.13%</b>	435.25%	435.85%	428.27%	-
<b>Operating position</b> (an adjusted underlying surplus is generated in the ordinary course of business)	<b>Adjusted underlying surplus (or deficit)</b> Adjusted underlying surplus (or deficit) / Adjusted underlying revenue	25	4.41%	-0.93%	<b>2.61%</b>	1.31%	1.58%	0.89%	-
<b>Rates Effort</b> (rating level is set based on the community's capacity to pay)	<b>Rates compared to property value</b> Rate revenue / CIV of rateable properties in the municipal district	26	0.17%	0.17%	<b>0.18%</b>	0.18%	0.18%	0.19%	o
<b>Expenditure and revenue level</b> (resources are used efficiently in the delivery of services)	<b>Average rate per property assessment</b> General rates and municipal charges / no. of property assessments	27	1,515.83	1,556.29	<b>1,597.22</b>	1,633.20	1,669.93	1,707.19	o
<b>Rates collection</b> (rates and charges are being responsibly collected)	<b>Rates and charges debt</b> Unpaid rates and charges / all rates and charges	28	New measure in 2026/27	New measure in 2026/27	<b>9.84%</b>	8.43%	7.71%	7.37%	+

## Key to Forecast Trend:

- + Forecasts improvement in Council's financial performance/financial position indicator
- o Forecasts that Council's financial performance/financial position indicator will be steady
- Forecasts deterioration in Council's financial performance/financial position indicator





# Notes to indicator measures

## Targeted Performance Indicators (Council selected)

1. **Capital works planning** – Assessment of the extent to which council delivered its planned Capital works program. A higher proportion of actual capital expenditure, relative to budgeted capital expenditure suggests councils' commitment to improving infrastructure and assets.
2. **Total unpaid rates and charges** – Assessment of the long-term financial affordability of rates and charges on the community and their capacity to pay.
3. **Utilisation of aquatic facilities** – Pools should be safe, accessible and well utilised. High or increasing utilisation of pool facilities suggests an improvement in the effectiveness of the aquatic facilities service.
4. **Library membership** – Assessment of the degree to which council services are utilised by the community. Higher proportion of members suggests greater community participation with the library service.
5. **Participation in the Maternal Child Health (MCH) service** – Assessment of the degree to which the community participates with council services. Higher participation rate suggests greater commitment to the MCH service and demonstrates council's promotion of healthy outcomes for children and families.
6. **Critical and major non-compliance outcome notifications** – Assessment of council commitment to protecting community health and safety. Lower number of public health notifications suggest greater commitment to the food safety service. Higher follow up by council suggests an improvement in the effectiveness of the food safety service.
7. **Infrastructure per head of population** – Assessment of the extent to which population is a key driver of council's ability to provide services to the community. Higher proportion of infrastructure value relative to population level suggests greater council commitment to improving infrastructure.
8. **Adjusted underlying surplus** – Assessment of whether council can generate a surplus. A significant surplus (or deficit) achieved in a particular financial year does not necessarily indicate strong or weak financial performance in that year, as results can be influenced by one-off or non-recurring factors.  
  
The 2025/26 forecast result returned a negative result (deficit) largely driven by non-cash accounting impacts associated with the disposal and demolition of assets ahead of future redevelopment and early payment of 50% of the 2025/26 Victorian Local Government Grants Commission funding allocation, received in the 2024/25 financial year (\$3.16 million).  
  
For 2026/27, the adjusted underlying result is a surplus, with forward projections also remaining positive.





# Notes to indicator measures

## Targeted Performance Indicators – Service (mandatory)

9. **Satisfaction with the opportunities offered by Council to be consulted on or engaged in Council decisions** – Assessment of community satisfaction with Council. Demonstrates the community's perception of whether council decisions made and implemented had community input.
10. **Sealed local roads below the intervention level** – Assessment of the degree to which councils maintain high-quality infrastructure. Lower proportion of roads above the renewal intervention level suggests a high-quality road network.
11. **Planning applications decided within the relevant required time** – Assessment of council efficiency in decision-making. Higher decided within required timeframes suggests a higher quality and effective statutory planning service.
12. **Kerbside collection waste to landfill per serviced property** – Assessment of the extent to which council promotes community environmental outcomes. Lower volume of waste sent to landfill suggests a more effective waste collection system.

## Targeted Performance Indicators – Financial (mandatory)

13. **Current assets compared to current liabilities** – Sufficient working capital is required to pay bills as and when they fall due. A high or increasing level of working capital suggests an improvement in liquidity.
14. **Asset Renewal and upgrade compared to depreciation** – This percentage indicates the extend of Council's renewal and upgrade of assets against its depreciation charge (an indication of the decline in value of its existing capital assets). A percentage greater than 100 indicates Council is maintaining its existing assets, while a percentage less than 100 means its assets are deteriorating faster than they are being renewed and future capital expenditure will be required to renew assets.
15. **Rates compared to adjusted underlying revenue** – Assessment of whether Council can generate revenue from a range of sources to fund services and activities. Lower proportion of rate to underlying revenue suggests greater stability.
16. **Expenses per property assessment** – This is measured as total expenditure per the number of property assessments. Resources should be used efficiently in the delivery of services. A low or decreasing level of expenditure suggests an improvement in organisational efficiency.





# Notes to indicator measures

## Financial performance indicators

17. **Non-current liabilities compared to own source revenue** – The level of long-term liabilities should be appropriate to the size and nature of a council’s activities. A low or decreasing level of long-term liabilities suggests an improvement in the capacity to meet long-term obligations. The primary driver within this measure relates to contact lease payments for waste reduction services over the four-year projections as lease payments are made.

an improved capacity to provide services.
18. **Loans and borrowings compared to own source revenue** – The level of debt should be appropriate to the size and nature of a council’s activities. A low or decreasing level of debt suggests an improvement in the capacity to meet long-term obligations. Council does not intend to take out loan borrowings over the four-year projections.
19. **Loans and borrowings repayments compared to own source revenue** – The level of debt should be appropriate to the size and nature of a council’s activities. A low or decreasing level of debt suggests an improvement in the capacity to meet long-term obligations. Council does not intend to take out loan borrowings over the four-year projections.
20. **Expenses per head of population** – Assessment of the extent to which population is a key driver of council’s ability to provide services to the community. Lower proportion of expenses relative to population suggests
21. **Infrastructure per head of population** - Assessment of the extent to which population is a key driver of council’s ability to provide services to the community. Higher proportion of infrastructure value relative to population level suggests greater council commitment to improving infrastructure.
22. **Own source revenue per head of population** – Assessment of the degree to which councils generate revenue from a range of sources. Higher amount of own source revenue suggests greater capacity to delivery services.
23. **Recurrent grants per head of population** – Assessment of the degree to which councils generate revenue from a range of sources. Higher amount of grant revenue suggests greater capacity to deliver services.
24. **Cash compared to current liabilities** – Assessment of council’s ability to pay bills on time. Higher cash relative to liabilities suggest council can pay bills in a timely manner. Council’s cash balance is relatively high; however, it is important to note that a portion of this cash relates to cash-backed reserves, including both statutory and discretionary reserves. These funds are set aside for specific purposes and are not fully available for general operating expenditure. After accounting for these





## Notes to indicator measures

reserve funds, Council maintains a sound cash position, supporting its ability to meet current liabilities as they fall due.

### 25. **Adjusted underlying surplus or (deficit)**

This is an indicator of the Council's ability to sustainably self-fund its operating result, to enable Council to continue providing its core services and meet its objectives. It is calculated by taking Council's total comprehensive result less income generated from capital grants and capital contributions (including open space contributions). The 2025/26 forecast result returned a negative result (deficit) largely driven by non-cash accounting impacts associated with the disposal and demolition of assets ahead of future redevelopment and early payment of 50% of the 2025/26 Victorian Local Government Grants Commission funding allocation, received in the 2024/25 financial year (\$3.16 million).

For 2026/27, the adjusted underlying result is a surplus, with forward projections also remaining positive.

### 26. **Rates compared to property value –**

Assessment of whether council set rates at an appropriate level. A low or decreasing level of rates suggests an improvement in the rating burden on the community.

### 27. **Average rate per property assessment –**

Assessment of whether resources are being used efficiently to deliver services, using total rate revenue divided by the number of property assessments. A low or decreasing level of rates suggests an improvement in organisational efficiency.

### 28. **Rates and charges debt –**

Assessment of the financial affordability of rates and charges on the community and their capacity to pay. Lower proportion of rates and charges debt suggests council is managing its rate revenue.

Rates and charges debt reflects a higher level of outstanding rates and charges in 2026/27, with a concentrated effort to reduce this, resulting in a trend that demonstrates stable performance.



## Appendix A | Fees and charges schedule

This appendix presents the fees and charges of a Statutory and Non Statutory nature which will be charged in respect to various goods and services provided during the 2026/27 year.

A number of fees and charges are set by other levels of government regulation (statutory) and are not subject to discretionary change by Council. Statutory fees will be changed by Council when advised of a change by the relevant authorities.

Fees and Charges	Fee Type	2025-26 Fee (incl GST) \$	2026-27 Fee (incl GST) \$
<b>CREDIT CARD SURCHARGE*</b>			
Debit/Prepaid/EFTPOS	Non-Statutory	No charge	No charge
Mastercard/Visa ^	Non-Statutory	0.60%	0.60%
Union Pay	Non-Statutory	2.20%	2.20%
<i>*Surcharge fees may change upon annual review of Council's actual cost of acceptance.</i>			
<i>^ Surcharge fees will be removed from 1 October 2026.</i>			
<b>CITY DEVELOPMENT</b>			
<b>INVESTMENT &amp; ECONOMIC DEVELOPMENT</b>			
Business networking events	Non-Statutory	\$65.00	\$55.00
Business seminars and workshops	Non-Statutory	\$25.00	\$25.00
<b>COUNCIL PROPERTIES</b>			
Yarra Valley Water Supplementary Valuation Data Fees	Non-Statutory	\$37.40	\$38.52
Road Discontinuance Application Fee	Non-Statutory	\$2,200.00	\$2,260.50
Provide Council response to enquiries relating to Adverse Possession claims with the Municipality which seek verification of road/land ownership, road status, rates status and verification of Council assets within the road area being claimed	Non-Statutory	N/A	\$660.00
Request under Section 73B - Transfer of Land Act 1958 for Council to consent to the creation or surrender of a right of carriageway where the land is located in Council's Municipal District (excludes transfers to Council)	Non-Statutory	N/A	\$550.00
<b>WATTS STREET PARKING</b>			
Watts Street Parking Fees - Hourly Rate	Non-Statutory	\$4.00	\$4.00
Watts Street Parking Fees - Daily Rate	Non-Statutory	\$11.00	\$11.00
Watts Street Parking Fees - Pre-Booking Discount Rate	Non-Statutory	\$9.00	\$9.00
Watts Street Parking Fees - Weekends/Public Holidays	Non-Statutory	No charge	No charge
Watts Street Parking Fees - Entry after 11am	Non-Statutory	\$7.00	\$7.00
Watts Street Parking Fees - Overnight	Non-Statutory	\$17.00	\$17.00
Watts Street Parking Fees - Monthly Permanent Rate	Non-Statutory	\$180.00	\$180.00
Watts Street Parking Fees - Lost ticket	Non-Statutory	\$17.00	\$17.00
<b>HARROW STREET CARPARK</b>			
Harrow Street Parking Fees - Hourly Rate	Non-Statutory	\$4.00	\$4.00
Harrow Street Parking Fees - Daily Rate	Non-Statutory	\$11.00	\$11.00
Harrow Street Parking Fees - Pre-Booking Discount Rate	Non-Statutory	\$9.00	\$9.00
Harrow Street Parking Fees - Weekends/Public Holidays	Non-Statutory	No charge	No charge
Harrow Street Parking Fees - Entry after 11am	Non-Statutory	\$7.00	\$7.00
Harrow Street Parking Fees - Overnight	Non-Statutory	\$17.00	\$17.00
Harrow Street Parking Fees - Monthly Permanent Rate	Non-Statutory	\$180.00	\$180.00
Harrow Street Parking Fees - Pre Booking Weekly Rate	Non-Statutory	N/A	\$45.00
Harrow Street Parking Fees - Pre Booking 2 Week Rate	Non-Statutory	N/A	\$90.00
Harrow Street Parking Fees - Pre Booking 3 Week Rate	Non-Statutory	N/A	\$135.00
Harrow Street Parking Fees - Pre Booking 4 Week Rate	Non-Statutory	N/A	\$180.00
Harrow Street Parking Fees - Lost ticket	Non-Statutory	\$17.00	\$17.00

Fees and Charges	Fee Type	2025-26 Fee (incl GST) \$	2026-27 Fee (incl GST) \$
<b>PARKING SERVICES</b>			
Meter Money Collections - Hourly Rate	Non-Statutory	\$3.50	\$3.50
Meter Money Collections - Daily Rate	Non-Statutory	\$10.00	\$10.00
Meter Money Collections - Other - Daily Rate	Non-Statutory	N/A	\$5.00
Parking Bay Hire - Metered Area - per day	Non-Statutory	\$50.00	\$51.00
Parking Bay Hire - Non Metered Area - per day	Non-Statutory	\$10.00	\$11.00
Parking Bay Hire Administration Fee	Non-Statutory	\$105.00	\$107.00
Trader Parking Permits - Blackburn	Non-Statutory	\$350.00	\$350.00
Parking Permits - first permit (per dwelling) * Note - Pensioners receive first permit for free	Non-Statutory	No charge	No charge
Parking Permits - second permit (per dwelling) *	Non-Statutory	\$66.00	\$66.00
Parking Permits - third permit (per dwelling) *	Non-Statutory	\$126.00	\$126.00
<i>* Note: Parking permit fees apply to eligible properties in accordance with Council's Parking Permit Policy. The number of permits available per property is determined by dwelling type and eligibility criteria.</i>			
Parking Infringements	Statutory	\$102.00	\$102.00
Under the Local Government (General) Regulations 2019, the Road Safety Act 1986 and the Road Safety Road Rules 2017, Council imposes the prescribed infringement penalties.  This excludes parking infringements for breaches of specified Road Rules where Council has set an infringement penalty of 0.5 penalty units pursuant to section 87(4) of the Road Safety Act 1986. Road Rules (RR) – Road Safety Road Rules 2017: RR168, RR201, RR202, RR205, RR207(2), RR209(2), RR210(1), RR211(2) and RR211(3).			
<b>ANIMAL MANAGEMENT</b>			
Multiple Animal Permits - more than number allowed	Non-Statutory	\$121.00	\$123.00
Multiple Animal Permits - more than number allowed (Pensioners Rate)	Non-Statutory	\$57.00	\$58.00
1 - Cat Registration - Entire Cat ( <i>not de-sexed</i> )	Non-Statutory	\$126.00	\$126.00
2 - Cat Registration - Reduced Fee (de-sexed OR over 10 years age)	Non-Statutory	\$46.00	\$46.00
3 - Cat Registration - Pensioner - Entire Cat (not de-sexed)	Non-Statutory	\$62.00	\$62.00
1	Non-Statutory	\$15.00	\$15.00
D - Declared Menacing, Dangerous and Restricted Breed Dogs	Non-Statutory	\$340.00	\$342.00
G - Dog Registration - Guide Dog, Custom Dog or Approved Assistance Dog - Exempt	Non-Statutory	No charge	No charge
N - Dog Registration - Entire Dog (not de-sexed)	Non-Statutory	\$228.00	\$228.00
P - Dog Registration - Pensioner - Entire Dog (not de-sexed)	Non-Statutory	\$115.00	\$115.00
Q - Dog Registration - Reduced fee (de-sexed OR over 10 years age OR obedience certificate by approved organisation)	Non-Statutory	\$70.00	\$70.00
Z - Dog Registration - Pensioner - Reduced fee (de-sexed OR over 10 years age OR obedience certificate by approved organisation)	Non-Statutory	\$25.00	\$25.00
Foster Care Dog and Cat Registration	Non-Statutory	No charge	No charge
Animal Business Registration	Non-Statutory	\$305.00	\$306.00
Domestic Animal Register Inspection	Non-Statutory	N/A	\$50.00
Animal Pound Fees - Cats	Non-Statutory	\$45.00	\$45.00
Animal Pound Fees - Dogs	Non-Statutory	\$198.00	\$198.00
Seized Dog - per day	Non-Statutory	N/A	\$34.95

Fees and Charges	Fee Type	2025-26 Fee (incl GST) \$	2026-27 Fee (incl GST) \$
<b>COMMUNITY LAWS</b>			
Box Hill Mall Permits (per square metre)	Non-Statutory	\$600.00	\$600.00
Busking Permit	Non-Statutory	\$27.00	\$27.00
Real Estate Agent Advertising Permit	Non-Statutory	\$575.00	\$577.00
Skip Bin/Shipping Container Permits	Non-Statutory	\$123.00	\$125.00
Impounded Sign Release Fees	Non-Statutory	\$181.00	\$80.00
Impounded Item - Other	Non-Statutory	N/A	\$120.00
Impounded Vehicle Release Fee - Standard Vehicle	Non-Statutory	N/A	\$465.00
Impounded Vehicle Release Fee - Heavy Vehicle	Non-Statutory	N/A	\$515.00
Shopping Trolley Release Fees	Non-Statutory	\$87.00	\$87.00
Clearance Works - Administration Charge	Non-Statutory	Cost recovery + \$200	Cost recovery + \$200
Fireworks Notification Administration Fee - varies on application	Non-Statutory	Various	Various
<i>Footpath Trading Activities</i>			
Footpath Trading Activities (aboards, barriers, goods on display, plants, tables, chairs and umbrellas)	Non-Statutory	\$175.00	\$177.00
Combination of any 2 Categories	Non-Statutory	\$310.00	\$312.00
Combination of any 3 Categories	Non-Statutory	\$430.00	\$432.00
Combination of any 4 Categories	Non-Statutory	\$550.00	\$552.00
Combination of any 5 Categories	Non-Statutory	\$650.00	\$652.00
Local Law Permit Fee - Category 1	Non-Statutory	No Charge	No Charge
Local Law Permit Fee - Category 2	Non-Statutory	\$155.00	\$155.00
Local Law Permit Fee - Category 3	Non-Statutory	\$300.00	\$300.00
<b>ENGINEERING - TRANSPORT</b>			
Works Zone Application Fee (per non-metred parking bay ) - 6 days per week for minimum 26 weeks	Non-Statutory	\$700 signage and administration + \$1,450.80 per parking bay	\$700 signage, \$107 administration + \$1,716 per parking bay
Works Zone Application Fee (per metred parking bay ) - 6 days per week for minimum 26 weeks	Non-Statutory	N/A	\$700 signage, \$107 administration + \$7,956 per parking bay
Temporary Street Closure permits (full and partial closures excluding street parties)	Statutory	\$395.00	\$395.00
Temporary Street Closure permits - administration fee (full and partial closures excluding street parties)	Non-Statutory	\$104.80	\$107.00

Fees and Charges	Fee Type	2025-26 Fee (incl GST) \$	2026-27 Fee (incl GST) \$
<b>ENGINEERING - ASSETS APPROVAL</b>			
After Hours Driveway Inspections	Non-Statutory	\$340.00	\$349.35
Asset Protection Permits - carports, pools, garages, restumping, internal renovations	Non-Statutory	\$397.00	\$408.00
Asset Protection Permits - Demolitions only. House additions, Single Dwellings, Dual Occupancy or Multi-Unit Developments (excl. apartment buildings)	Non-Statutory	\$566.00	\$606.00
Asset Protection Permits - Multi-storey developments and developments requiring Construction Management Plan	Non-Statutory	\$795.00	\$851.00
Asset Protection Permit Extension - carports, pools, garages, restumping, internal renovations	Non-Statutory	\$193.00	\$198.31
Asset Protection Permits Extension - Demolitions only. House additions, Single Dwellings, Dual Occupancy or Multi-Unit Developments (excl. apartment buildings). If demolition is included in the application together with the building works, no separate fee required for demolition.	Non-Statutory	\$276.00	\$303.00
Asset Protection Permit Extension - Multi-storey developments and developments requiring Construction Management Plan	Non-Statutory	\$387.00	\$425.50
Additional inspections for various permits	Non-Statutory	\$340.00	\$349.35
Build over Easements	Statutory	\$329.60	\$329.60
Flood Level Information	Statutory	\$329.60	\$329.60
Legal Points of Discharge	Statutory	\$238.00	\$238.00
Plan and subdivision checking fee (statutory)	Statutory	3.25% of value of civil works for plan checking and supervision	3.25% of value of civil works for plan checking and supervision
Plan checking fee for 2 and 3 Lot developments with common property	Non-Statutory	\$244.00	\$346.00
Plan checking fee for 4 - 9 Lot developments with common property	Non-Statutory	\$612.00	\$665.00
Plan checking fee for 10+ developments with common property	Non-Statutory	\$915.00	\$940.20
Plan checking fee for apartment buildings	Non-Statutory	\$303.00	\$500.00
Plan checking fee for small commercial developments <500 m2 and single - 5 industrial/ factory/ warehouse developments	Non-Statutory	\$244.00	\$400.00
Plan checking fee for medium and large commercial developments >500 m 2 and 5+ industrial/ factory/ warehouse developments	Non-Statutory	\$490.00	\$700.00
Plan checking fee for outfall drains - single dwellings and any structures that require building permits	Non-Statutory	\$184.00	\$276.00
Plan checking fee Extension for 2 and 3 Lot developments with common property	Non-Statutory	\$119.00	\$173.00
Plan checking fee Extension for 4 - 9 Lot developments with common property	Non-Statutory	\$298.00	\$332.50
Plan checking fee Extension for 10+ developments with common property	Non-Statutory	\$445.00	\$470.10
Plan checking fee Extensions for apartment buildings	Non-Statutory	\$148.00	\$250.00
Plan checking fee Extensions for small commercial developments <500 m2 and single - 5 industrial/ factory/ warehouse developments	Non-Statutory	\$119.00	\$200.00
Plan Checking fee Extension for medium and large commercial developments >500 m 2 and 5+ industrial/ factory/ warehouse developments FEE 3rd AND MULTIPLE SUBMISSIONS	Non-Statutory	\$238.00	\$350.00
Plan checking fee Extensions for outfall drains - single dwellings and any structures that require building permits	Non-Statutory	\$90.00	\$138.00
Drainage works in easement - extending to road reserve - Local Roads	Statutory	\$395.00	\$395.00
Service Connections and Service Authority - Major works >8.5m2 - Local Roads	Statutory	\$395.00	\$395.00
Vehicle crossings or any other works that require permits - Local Roads	Statutory	\$395.00	\$395.00

<b>Fees and Charges</b>	<b>Fee Type</b>	<b>2025-26 Fee (incl GST) \$</b>	<b>2026-27 Fee (incl GST) \$</b>
<b>STATUTORY PLANNING</b>			
<b>PERMIT APPLICATION FEES</b>			
<i>CHANGE OF USE</i>			
Class 1 - Use only	Statutory	\$1,496.10	\$1,496.10
<i>SINGLE DWELLING</i>			
Class 2 - To develop land for a single dwelling per lot or use and develop land for a single dwelling per lot or undertake development ancillary to the use of land for a single dwelling per lot included in the application - \$10,000 or less	Statutory	\$226.90	\$226.90
Class 3 - To develop land for a single dwelling per lot or use and develop land for a single dwelling per lot or undertake development ancillary to the use of land for a single dwelling per lot included in the application - \$10,001 - \$100,000	Statutory	\$714.40	\$714.40
Class 4 - To develop land for a single dwelling per lot or use and develop land for a single dwelling per lot or undertake development ancillary to the use of land for a single dwelling per lot included in the application - \$100,001 - \$500,000	Statutory	\$1,462.50	\$1,462.50
Class 5 - To develop land for a single dwelling per lot or use and develop land for a single dwelling per lot or undertake development ancillary to the use of land for a single dwelling per lot included in the application - \$500,001 - \$1,000,000	Statutory	\$1,580.10	\$1,580.10
Class 6 - To develop land for a single dwelling per lot or use and develop land for a single dwelling per lot or undertake development ancillary to the use of land for a single dwelling per lot included in the application - \$1,000,001 - \$2,000,000	Statutory	\$1,697.80	\$1,697.80
<i>VICSMART</i>			
Class 7 - VicSmart application if the estimated cost of development is \$10,000 or less	Statutory	\$226.90	\$226.90
Class 8 - VicSmart application if the estimated cost of development is more than \$10,000	Statutory	\$487.50	\$487.50
Class 9 - VicSmart application to subdivide or consolidate land	Statutory	\$226.90	\$226.90
Class 10 - VicSmart applications other than class 7,8 or 9	Statutory	\$226.90	\$226.90
<i>OTHER DEVELOPMENT</i>			
Class 11 - To develop land (other than a single dwelling on a lot, VicSmart or to subdivide or consolidate land) including removal of trees and signs - \$100,000 or less	Statutory	\$1,302.80	\$1,302.80
Class 12 - To develop land (other than a single dwelling on a lot, VicSmart or to subdivide or consolidate land) including removal of trees and signs - \$100,001 - \$1,000,000	Statutory	\$1,756.60	\$1,756.60
Class 13 - To develop land (other than a single dwelling on a lot, VicSmart or to subdivide or consolidate land) including removal of trees and signs - \$1,000,001 - \$5,000,000	Statutory	\$3,874.70	\$3,874.70
Class 14 - To develop land (other than a single dwelling on a lot, VicSmart or to subdivide or consolidate land) including removal of trees and signs - \$5,000,001 - \$15,000,000	Statutory	\$9,875.90	\$9,875.90
Class 15 - To develop land (other than a single dwelling on a lot, VicSmart or to subdivide or consolidate land) including removal of trees and signs - \$15,000,001 - \$50,000,000	Statutory	\$29,123.30	\$29,123.30
Class 16 - To develop land (other than a single dwelling on a lot, VicSmart or to subdivide or consolidate land) including removal of trees and signs - \$50,000,001 or more	Statutory	\$65,458.10	\$65,458.10
Class 22 - A permit not otherwise provided for in the regulation	Statutory	\$1,496.10	\$1,496.10
<i>SUBDIVISION</i>			
Class 17 - To subdivide an existing building (other than a class 9 permit)	Statutory	\$1,496.10	\$1,496.10
Class 18 - To subdivide land into 2 lots (other than a class 9 or class 16 permit)	Statutory	\$1,496.10	\$1,496.10
Class 19 - To effect a realignment of a common boundary between lots or consolidate 2 or more lots (other than a class 9 permit)	Statutory	\$1,496.10	\$1,496.10
Class 20 - Subdivide land (other than class 9, 16, 17 or 18 permit) - per 100 lots created	Statutory	\$1,496.10	\$1,496.10
Class 21 - To create, vary or remove a restriction within the meaning of the Subdivision Act 1988, create or remove a right of way, or create, vary or remove an easement other than a right of way, or vary or remove a condition in the nature of an easement (other than a right of way) in a Crown grant	Statutory	\$1,496.10	\$1,496.10

<b>Fees and Charges</b>	<b>Fee Type</b>	<b>2025-26 Fee (incl GST) \$</b>	<b>2026-27 Fee (incl GST) \$</b>
<b>SECTION 72 AMENDMENT FEES</b>			
<i>CHANGE OF USE</i>			
S.72 Class 1 - An amendment for change of use or new use	Statutory	\$1,496.10	\$1,496.10
S.72 Class 2 - An amendment resulting in change of permit condition(s) and/or description (other than single dwelling)	Statutory	\$1,496.10	\$1,496.10
<i>SINGLE DWELLING</i>			
S.72 Class 3 - Amendment re: develop land for a single dwelling per lot or use and develop land for a single dwelling per lot or undertake development ancillary to the use of land for a single dwelling per lot included in the application - \$10,000 or less	Statutory	\$226.90	\$226.90
S.72 Class 4 - Amendment re: develop land for a single dwelling per lot or use and develop land for a single dwelling per lot or undertake development ancillary to the use of land for a single dwelling per lot included in the applic - \$10,001 - \$100,000	Statutory	\$714.40	\$714.40
S.72 Class 5 - Amendment re: develop land for a single dwelling per lot or use and develop land for a single dwelling per lot or undertake development ancillary to the use of land for a single dwelling per lot included in the applic - \$100,001 - \$500,000	Statutory	\$1,462.50	\$1,462.50
S.72 Class 6 - Amendment re: develop land for a single dwelling per lot or use and develop land for a single dwelling per lot or undertake development ancillary to the use of land for a single dwelling per lot included in the applic- \$500,001 or more	Statutory	\$1,580.10	\$1,580.10
<i>VICSMART</i>			
S.72 Class 7 - An amendment to a VicSmart permit if the estimated cost of development is \$10,000 or less	Statutory	\$226.90	\$226.90
S.72 Class 8 - An amendment to a VicSmart permit if the estimated cost of development is more than \$10,000	Statutory	\$487.50	\$487.50
S.72 Class 9 - An amendment to a VicSmart permit to subdivide or consolidate land	Statutory	\$226.90	\$226.90
S.72 Class 10 - An amendment to a VicSmart permit other than class 7,8 or 9	Statutory	\$226.90	\$226.90
<i>OTHER DEVELOPMENT</i>			
S.72 Class 11 - An amendment to a permit issued to develop land (other than a single dwelling on a lot, VicSmart or to subdivide or consolidate land) including removal of trees and signs - \$100,000 or less	Statutory	\$1,302.80	\$1,302.80
S.72 Class 12 - An amendment to a permit issued to develop land (other than a single dwelling on a lot, VicSmart or to subdivide or consolidate land) including removal of trees and signs - \$100,001 - \$1,000,000	Statutory	\$1,756.60	\$1,756.60
S.72 Class 13 - An amendment to a permit issued to develop land (other than a single dwelling on a lot, VicSmart or to subdivide or consolidate land) including removal of trees and signs - \$1,000,001 or more	Statutory	\$3,874.70	\$3,874.70
S.72 Class 19 - An amendment to a permit issued not otherwise provided for in the regulation	Statutory	\$1,496.10	\$1,496.10
<i>SUBDIVISION</i>			
S.72 Class 14 - An amendment to a permit issued to subdivide an existing building (other than a class 9 permit)	Statutory	\$1,496.10	\$1,496.10
S.72 Class 15 - An amendment to a permit issued to subdivide land into 2 lots (other than a class 9 or class 16 permit)	Statutory	\$1,496.10	\$1,496.10
S.72 Class 16 - An amendment to a permit issued to effect a realignment of a common boundary between lots or consolidate 2 or more lots (other than a class 9 permit)	Statutory	\$1,496.10	\$1,496.10
S.72 Class 17 - An amendment to a permit issued to subdivide land (other than class 9, 16, 17 or 18 permit) - per 100 lots created	Statutory	\$1,496.10	\$1,496.10
S.72 Class 18 - An amendment to a permit issued to create, vary or remove a restriction within the meaning of the Subdivision Act 1988, create or remove a right of way or, create, vary or remove an easement other than a right of way or, vary or remove a condition in the nature of an easement (other than right of way) in a Crown grant	Statutory	\$1,496.10	\$1,496.10

Fees and Charges	Fee Type	2025-26 Fee (incl GST) \$	2026-27 Fee (incl GST) \$
<b>SECONDARY CONSENT FEES</b>			
Single dwellings and 2 dwellings on a lot (All secondary consent including consent under a S173 Agreement)	Non-Statutory	\$670.00	N/A
Multi dwellings (3-10) and other commercial / industrial development	Non-Statutory	\$1,339.00	N/A
Multi dwellings (10+) including apartments	Non-Statutory	\$1,785.00	N/A
Single dwelling	Non-Statutory	N/A	\$500.00
2 dwellings	Non-Statutory	N/A	\$690.00
3-10 dwellings and use	Non-Statutory	N/A	\$1,500.00
11-100 dwellings	Non-Statutory	N/A	\$2,500.00
Greater than 100 dwellings	Non-Statutory	N/A	\$3,000.00
<b>OTHER PLANNING FEES</b>			
<b>AMEND AN APPLICATION PRIOR TO DECISION</b>			
Amend a current application for permit under S.57A after notice (prior to decision being made)	Statutory	40% of the application fee for the current class of permit application & any additional fee as required by Note 1	40% of the application fee for the current class of permit application & any additional fee as required by Note 1
Amend a current application to amend a permit under S.57A after notice (prior to decision being made)	Statutory	40% of the application fee for that new class of amendment permit application under S.72 & any additional fee as required by Note 1	40% of the application fee for that new class of amendment permit application under S.72 & any additional fee as required by Note 1
<b>Note 1 - If a request to amend an application for a permit has the effect of changing the class of that permit to a new class, having a higher application fee, the applicant must pay an additional fee being the difference between the original class of application and the amended class of permit</b>			
<b>ADVERTISING FEES</b>			
Advertising (includes up to 10 letters)	Non-Statutory	\$195.00	\$200.00
Additional letters	Non-Statutory	\$8.50	\$9.00
Advertising by applicant	Non-Statutory	\$195.00	\$200.00
<b>ENDORSEMENT FEES</b>			
Condition 1 Plan - each additional review	Non-Statutory	\$170.00	\$175.00
<b>SUBDIVISIONS</b>			
Subdivision Certification and Statement of Compliance	Statutory	\$198.40	\$198.40
Alter a Plan	Statutory	\$126.10	\$126.10
Amendment of a Certified Plan	Statutory	\$159.70	\$159.70
<b>SECTION 173 AGREEMENTS</b>			
Section 173 - amending or ending an agreement under Section 178A	Statutory	\$748.00	\$748.00

<b>Fees and Charges</b>	<b>Fee Type</b>	<b>2025-26 Fee (incl GST) \$</b>	<b>2026-27 Fee (incl GST) \$</b>
<i>CONSTRUCTION MANAGEMENT PLAN - ROAD OCCUPATION</i>			
Construction Zone Inspection Fee (per week)	Non-Statutory	\$110.00	\$115.00
Construction Zone Installation of Construction Zone	Non-Statutory	\$540.00	\$550.00
Construction Zone Per Square Metre (per week)	Non-Statutory	\$5.00	\$5.00
Construction Zone Permit Fee	Non-Statutory	\$1,100.00	\$1,150.00
Crane Occupation Inspection Fee (per day)	Non-Statutory	\$110.00	\$115.00
Crane Occupation Out of Hours Inspection	Non-Statutory	\$315.00	\$320.00
Crane Occupation Permit Fee (per day)	Non-Statutory	\$160.00	\$160.00
Crane Occupation Road Closure (per day)	Non-Statutory	\$315.00	\$320.00
Hoarding and Gantry Inspection Fee (min 2)	Non-Statutory	\$105.00	\$110.00
Hoarding and Gantry Per Square Metre (per week)	Non-Statutory	\$5.00	\$5.00
Plant and Equipment Inspection Fee (per day)	Non-Statutory	\$110.00	\$115.00
Plant and Equipment out of Hours Inspection	Non-Statutory	\$340.00	\$350.00
Plant and Equipment Road Closure (per day)	Non-Statutory	\$340.00	\$350.00
Shipping Container Permit Fee (per day)	Non-Statutory	\$125.00	\$130.00
Work Area Inspection Fee	Non-Statutory	\$110.00	\$115.00
Work Area Out of Hours Inspection	Non-Statutory	\$340.00	\$350.00
Work Area Per Square Meter (per week)	Non-Statutory	\$5.00	\$5.00
Work Area Permit Fee	Non-Statutory	\$270.00	\$280.00
Work Zone Inspection Fee x 2	Non-Statutory	\$110.00	\$115.00
Work Zone Installation of Work Zone	Non-Statutory	\$520.00	\$550.00
Work Zone Per Square Metre (per week)	Non-Statutory	\$5.00	\$5.00
Work Zone Permit Fee	Non-Statutory	\$1,100.00	\$1,150.00
<i>OTHER CONSTRUCTION MANAGEMENT PLAN FEES</i>			
Construction Management Plan 1-2 Storeys	Non-Statutory	\$400.00	\$450.00
Construction Management Plan 3-9 Storeys	Non-Statutory	\$750.00	\$750.00
Construction Management Plan 10+ Storeys	Non-Statutory	\$1,450.00	\$1,500.00
Out of Hours Permit Fee	Non-Statutory	\$190.00	\$200.00
Out of Hours Permit Inspection Fee	Non-Statutory	\$340.00	\$350.00
Permanent Vehicle Crossing Inspection Fee x 4	Non-Statutory	\$105.00	\$110.00
Permanent Vehicle Crossing Out of Hours	Non-Statutory	\$315.00	\$325.00
Permanent Vehicle Crossing Permit Fee	Non-Statutory	\$160.00	\$165.00
Road / Footpath Opening - Consent Requirements Inspection Fee (min 3)	Non-Statutory	\$105.00	\$110.00
Road / Footpath Opening - Consent Requirements Out of Hours Inspection	Non-Statutory	\$320.00	\$330.00
Temporary Vehicle Crossing Inspection Fee (min 2 plus 1 per month)	Non-Statutory	\$105.00	\$110.00
Temporary Vehicle Crossing Permit Fee	Non-Statutory	\$160.00	\$165.00
<i>EXTENSION OF TIME REQUEST FEES</i>			
Extension of time request for a planning permit	Non-Statutory	\$370.00	N/A
Extension of Time 1 dwelling and B&W up to \$100k	Non-Statutory	N/A	\$380.00
Extension of Time Development cost >\$100k - \$1m	Non-Statutory	N/A	\$750.00
Extension of Time Development cost >\$1m - \$5m	Non-Statutory	N/A	\$1,000.00
Extension of Time Development cost >\$5m - \$10m	Non-Statutory	N/A	\$2,000.00
Extension of Time Development cost >\$10m - \$50m	Non-Statutory	N/A	\$2,500.00
Extension of Time Development cost >\$50m - \$100m	Non-Statutory	N/A	\$3,000.00
Extension of Time Development cost >\$100m	Non-Statutory	N/A	\$3,500.00
Extension of Time Other	Non-Statutory	N/A	\$580.00
<i>PRE APPLICATION ADVICE FEES</i>			
Pre Application Advice	Non-Statutory	\$320.00	\$0.00
Pre Application Advice Minor - 1 dwelling and B&W	Non-Statutory	N/A	\$330.00
Pre Application Advice Medium - 2-10 dwellings	Non-Statutory	N/A	\$500.00
Pre Application Advice Medium - 11 or more dwellings	Non-Statutory	N/A	\$750.00

Fees and Charges	Fee Type	2025-26 Fee (incl GST) \$	2026-27 Fee (incl GST) \$
<b>OTHER FEES</b>			
Certificates of compliance (Under section 97N of the Planning and Environment Act (Regulation 10))	Statutory	\$369.80	\$369.80
Where a planning scheme specifies that a matter must be done to the satisfaction of a responsible authority, Minister, public authority or municipal council	Statutory	\$369.80	\$369.80
State Government Written Advice (where Minister is the RA)	Non-Statutory	N/A	\$7,000.00
Advice regarding need for permit, planning scheme requirements or approval details	Non-Statutory	\$275.00	\$300.00
Provide a copy of planning permit and endorsed plans	Non-Statutory	\$270.00	\$285.00
Copying plans while planning permit application is on notice - Per sheet for A1 to A0	Non-Statutory	\$40.00	\$45.00
Electronic copy of planning permit and endorsed plans	Non-Statutory	\$212.00	\$218.00
Retrospective planning fee	Non-Statutory	\$550.00	\$565.00
On site compliance checks	Non-Statutory	\$260.00	\$280.00
Tree Removal - non-standard application	Non-Statutory	\$300.00	\$500.00
<b>INFRINGEMENTS</b>			
Planning infringement notice - corporation	Statutory	\$2,035.00	\$2,035.00
Planning infringement notice - individual	Statutory	\$1,018.00	\$1,018.00
<b>STRATEGIC PLANNING</b>			
Advice to Building Surveyors on Heritage Status of Buildings	Statutory	\$96.60	\$96.60
To consider an amendment request: To refer and give notice of the amendment as required by the Act - To consider any submissions which do not seek to change the amendment - To (if applicable) abandon the amendment.	Statutory	\$3,462.90	\$3,462.90
To adopt an amendment (In whole or part) - To submit the adopted amendment to the Minister (paid before Council adopts the amendment).	Statutory	\$546.30	\$546.30
To consider up to and including 10 submissions which seek to change the amendment: To refer submissions to a Panel - To prepare and make a submission to a Panel - To consider the Panel report - To (if applicable) abandon the amendment. <i>Refer to Note 2</i>	Statutory	\$17,163.00	\$17,163.00
To consider 11 to (and including) 20 submissions which seek a change to an amendment and where necessary referring the submissions to a panel. <i>Refer to Note 2</i>	Statutory	\$34,292.40	\$34,292.40
To consider submissions that exceed 20 submissions which seek a change to an amendment, and where necessary referring the submissions to a panel. <i>Refer to Note 2</i>	Statutory	\$45,840.90	\$45,840.90
<b>Note 2 - Including providing assistance to a panel in accordance with section 158 of the Act. - Making a submission to a panel appointed under Part 8 of the Act at a hearing referred to in section 24(b) of the Act. - Considering the panel's report in accordance with section 27 of the Act. - After considering submissions and the panel's report, abandoning the amendment.</b>			
<b>BUILDING</b>			
<b>RESIDENTIAL DEWELLING AND OUT BUILDINGS</b>			
<b>BUILDING PERMIT FEES</b>			
Works estimated up to \$10,000 - Minor Building Works, Small front timber fences - Plus statutory lodgement fee	Non-Statutory	\$638.00	\$655.00
Works estimated between \$10,000 - \$25,000 - Plus levy cost x .0016 & statutory lodgement fee	Non-Statutory	\$1,541.00	\$1,583.00
Works estimated between \$25,000 - \$50,000 - Plus levy cost x .0016 & statutory lodgement fee	Non-Statutory	\$1,798.00	\$1,847.00
Works estimated between \$50,000 - \$100,000 - Plus levy cost x .0016	Non-Statutory	\$2,825.00	\$2,900.00
Works estimated between \$100,000 - \$200,000 - Plus levy cost x .0016	Non-Statutory	\$3,596.00	\$3,695.00
Works estimated between \$200,000 - \$400,000 - Plus levy cost x .0016	Non-Statutory	\$4,212.00	\$4,328.00
Works estimated over \$400,000+ Plus levy cost x .0016 & statutory lodgement fee - To be quoted by MBS	Non-Statutory	Quotation	Quotation
Multi Unit Developments (per unit)	Non-Statutory	Quotation	Quotation
Change of class from 1a to 1b (residential to student accommodation) NOTE: Levy payable if works over \$10K	Non-Statutory	\$2,434.00	\$2,500.00
Change of use/combined allotment Statements	Non-Statutory	\$760.00	\$781.00
Owner Builder Special Charge - Fees can be discounted with MBS approval	Non-Statutory	\$441.00	\$453.00
Additional Mandatory Inspections	Non-Statutory	\$195.00	\$200.00

<b>Fees and Charges</b>	<b>Fee Type</b>	<b>2025-26 Fee (incl GST) \$</b>	<b>2026-27 Fee (incl GST) \$</b>
<b>COMMERCIAL BUILDINGS</b>			
Value up to \$50,000 - to be quoted on application	Non-Statutory	Quotation	Quotation
\$50,000 - \$100,000 - to be quoted on application	Non-Statutory	Quotation	Quotation
\$100,000 - \$500,000 - to be quoted on application	Non-Statutory	Quotation	Quotation
\$500,000 - \$1,000,000 - to be quoted on application	Non-Statutory	Quotation	Quotation
over \$1,000,000 - to be quoted on application	Non-Statutory	Quotation	Quotation
Demolish - Commercial building	Non-Statutory	Quotation	Quotation
<b>PERMIT APPLICATIONS OUTSIDE MUNICIPALITY</b>			
Place of Public Entertainment - Occupancy Permit (where fee for entry events ) to be quoted with MBS approval	Non-Statutory	Quotation	Quotation
<b>PUBLIC ENTERTAINMENT PERMITS - TEMPORARY OCCUPANCY</b>			
1 Structure	Non-Statutory	\$1,058.00	\$1,085.00
Additional Inspections	Non-Statutory	\$256.00	\$263.00
Additional Fees - may be applicable - to be quoted on application	Non-Statutory	Quotation	Quotation
<b>PUBLIC PROTECTION FEES</b>			
Public Protection (Hoarding & Gantry) App Fees - Statutory fee	Statutory	\$334.50	\$334.50
Public Protection Land Lease fee - \$2.30 per m2 per day - min \$425 max \$1000 per week & 30% additional levy for period of occupation without consent	Non-Statutory	Various	Various
<b>OTHER CHARGES</b>			
Application for Council Report and Consent/Delegate Dispensations	Statutory	\$461.40	\$461.40
Amended Plans/Building Permits	Non-Statutory	\$369.00	\$380.00
Lapsed/Expired building permits	Non-Statutory	\$462.00	\$475.00
Special Inspection (house removals) and report/consultancy - To be quoted and invoiced - hourly rate	Non-Statutory	\$195.00	\$200.00
Building inspections for Private Building Surveyors	Non-Statutory	\$211.00	\$0.00
Solicitors Requests- Building Certificates - Per Reg. 51 (1)	Statutory	\$53.60	\$53.60
Property Information - per Reg. 51(2)	Statutory	\$53.60	\$53.60
Detailed Building Certificate (inc inspections- as Per Reg 51(3)	Statutory	\$53.60	\$53.60
Building Property Information Request (PIR) - for advice on Building Permits for sites	Non-Statutory	\$147.00	\$151.00
Copies of Plans & Other building approval documents - Electronic copy of plans and other building approval documents - Charge is per Building Permit	Non-Statutory	\$212.00	\$218.00
Copies of Plans & Other building approval documents - Paper copy - Charge is per Building Permit (For paper first 5 sheets included, any additional A1-A0 \$32.50 each, A4-A3 \$32.50 full set)	Non-Statutory	\$276.00	\$285.00
Swimming Pool Recertification of existing - WITHIN MUNICIPALITY ONLY	Non-Statutory	\$400.00	\$411.00
Report only - Where a Report and Consent has not been issued	Non-Statutory	\$895.00	\$920.00
Report and Consent Advertising - Per Property Charge	Non-Statutory	\$100.00	\$103.00
Report and consent advertising - Additional properties for advertising after first one	Non-Statutory	\$79.00	\$81.00
Report and Consent - Other matter (Reg 132(1), 134(2), Part 6 or 10 of Regs)	Statutory	\$329.60	\$329.60
Report and Consent - Amendment Fee	Non-Statutory	\$218.00	\$224.00
Compliance certificate lodgement - Pool/spa	Statutory	\$23.20	\$23.20
Non-compliance fee - Pool/spa	Statutory	\$437.10	\$437.10
Initial registration and search - Pool/spa	Statutory	\$89.80	\$89.80
Initial registration (new pool) - Pool/spa	Statutory	\$36.10	\$36.10

Fees and Charges	Fee Type	2025-26 Fee (incl GST) \$	2026-27 Fee (incl GST) \$
<b>CORPORATE SERVICES</b>			
<b>RATING</b>			
Land Information Certificates	Statutory	\$30.60	\$30.60
Land Information Certificates - urgent	Non-Statutory	\$72.90	\$80.00
Duplicate Rate Notices from per property per year for years from 2020/21 to current	Non-Statutory	\$16.45	\$16.90
Duplicate rates record per property or years from 2001/02 to 2019/20	Non-Statutory	\$16.45	\$16.90
Financial Statements per property up to 7 years	Non-Statutory	\$41.10	\$42.25
Financial Statements per property for more than 7 years - POA	Non-Statutory	POA	POA
<b>INFORMATION GOVERNANCE</b>			
Building Permits Externally Certified	Statutory	\$138.30	\$138.30
Freedom of Information Inspection Fee	Statutory	\$25.20	\$25.20
Freedom of Information Lodgement Fee	Statutory	\$33.60	\$33.60
Freedom of Information Photocopy Fee	Statutory	\$0.20	\$0.20
Freedom of Information Search Fee	Statutory	\$25.20	\$25.20
<b>COMMUNITY LIFE</b>			
<b>FY&amp;C MANAGEMENT &amp; FAMILY CENTRES</b>			
Room Hire - Burgess Centre	Non-Statutory	\$29.50	\$31.00
Room Hire - Box Hill South	Non-Statutory	\$29.50	\$31.00
<b>CHILDREN'S SERVICE CENTRES - BLACKBURN, LUCKNOW STREET, VERMONT SOUTH</b>			
Childcare Fees			
<i>Under 3 Years Old:</i>			
<i>Full Time per week</i>	Non-Statutory	\$751.00	\$781.00
<i>Part Time per day</i>	Non-Statutory	\$161.00	\$168.00
<i>Over 3 Years Old:</i>			
<i>Full Time per week</i>	Non-Statutory	\$727.00	\$756.00
<i>Part Time per day</i>	Non-Statutory	\$155.00	\$161.50
Whitehorse Early Learning Services Enrolment Fee	Non-Statutory	N/A	\$50.00
Kindergarten Bond	Non-Statutory	\$400.00	\$420.00
Late fee	Non-Statutory	\$27.50	\$30.00
<b>ENV HEALTH IMMUNISATION PUBLIC PGRM</b>			
Bexsero (Meningococcal B) Vaccine	Non-Statutory	\$142.00	\$146.00
Flu Vaccine	Non-Statutory	N/A	\$29.00
Chickenpox	Non-Statutory	\$78.00	\$80.00
Diphtheria, tetanus and Pertussis (Boostrix)	Non-Statutory	\$55.00	\$57.00
Human papillomavirus (HPV)	Non-Statutory	\$235.00	\$240.00
Meningococcal ACWY	Non-Statutory	\$80.00	\$83.00
Immunisation Catch Up Plans	Non-Statutory	\$36.00	\$37.00
<b>ENVIRONMENTAL HEALTH OPERATIONS</b>			
Prosecution Fines included as part of Fees and Charges - determined and imposed by the courts	Non-Statutory	Various	Various
Fines as a result of Penalty Infringement Notice (PINs) being issued - vary depending on penalty units for specific offence and whether person or company involvement	Statutory	Various	Various
Pre-Registration Application - New - Food Premises - Class 1 & 2	Non-Statutory	\$382.00	\$394.00
Pre-Registration Application - Alterations - Food Premises - Class 1 & 2	Non-Statutory	\$192.00	\$198.00
Pre-Registration Application - New - Public Health and Wellbeing (PHW) Act - Registered Premises	Non-Statutory	\$238.00	\$245.00
Pre-Registration Application - Alterations - PHW Act - Registered Premises	Non-Statutory	\$95.00	\$98.00
Pre Registration Application - Priority Service (Fee Doubled)	Non-Statutory	Various	Various

<b>Fees and Charges</b>	<b>Fee Type</b>	<b>2025-26 Fee (incl GST) \$</b>	<b>2026-27 Fee (incl GST) \$</b>
EPA Wastewater System Application Permit (new)	Statutory	\$820.00	\$820.00
EPA Wastewater System Application Permit (alteration)	Statutory	\$625.00	\$625.00
Food Act - New / Renewal of registration - Class 1 & 2 - Small	Non-Statutory	\$516.00	\$530.00
Food Act - New / Renewal of registration - Class 1 & 2 - Medium	Non-Statutory	\$705.00	\$725.00
Food Act - New / Renewal of registration - Class 1 & 2 - Large	Non-Statutory	\$1,082.00	\$1,112.00
Food Act - New / Renewal of registration - Community Group - Class 1 & 2	Non-Statutory	\$354.00	\$364.00
Food Act - New / Renewal of registration - Community Group- Class 1 & 2 (6 months)	Non-Statutory	\$177.00	\$183.00
Food Act - New / Renewal of registration - Temporary Food Premises - Class 1 & 2	Non-Statutory	\$179.00	\$183.00
Food Act - Temporary Food Premises Registration - Community Group - Class 1 & 2	Non-Statutory	\$90.00	\$92.00
Food Act - New / Renewal of registration - Class 3 - Small	Non-Statutory	\$446.00	\$458.00
Food Act - New / Renewal of registration - Class 3 - Medium	Non-Statutory	\$580.00	\$596.00
Food Act - New / Renewal of registration - Class 3 - Large	Non-Statutory	\$853.00	\$875.00
Food Act - New / Renewal of registration - Community Group - Class 3	Non-Statutory	\$288.00	\$296.00
Food Act - New / Renewal of registration - Community Group - Class 3 (6 months)	Non-Statutory	\$144.00	\$148.00
Food Act - New / Renewal of registration - Temporary Food Premises - Class 3	Non-Statutory	\$145.00	\$148.00
Food Act - Temporary Food Premises Registration - Community Group - Class 3	Non-Statutory	\$72.00	\$74.00
Food Act - Renewal of Registration - Class 1 & 2 - Small - 1 Star	Non-Statutory	\$775.00	\$796.00
Food Act - Renewal of Registration - Class 1 & 2 - Small - 2 Star	Non-Statutory	\$670.00	\$688.00
Food Act - Renewal of Registration - Class 1 & 2 - Small - 5 Star	Non-Statutory	\$465.00	\$478.00
Food Act - Renewal of Registration - Class 1 & 2 - Medium - 1 Star	Non-Statutory	\$1,056.00	\$1,085.00
Food Act - Renewal of Registration - Class 1 & 2 - Medium - 2 Star	Non-Statutory	\$914.00	\$939.00
Food Act - Renewal of Registration - Class 1 & 2 - Medium - 5 Star	Non-Statutory	\$640.00	\$658.00
Food Act - Renewal of Registration - Class 1 & 2 - Large - 1 Star	Non-Statutory	\$1,618.00	\$1,663.00
Food Act - Renewal of Registration - Class 1 & 2 - Large - 2 Star	Non-Statutory	\$1,404.00	\$1,443.00
Food Act - Renewal of Registration - Class 1 & 2 - Large - 5 Star	Non-Statutory	\$972.00	\$999.00
Food Act - Renewal of Registration - Class 1& 2 - Community Group - 1 Star	Non-Statutory	\$528.00	\$543.00
Food Act - Renewal of Registration - Class 1& 2 - Community Group - 2 Star	Non-Statutory	\$458.00	\$471.00
Food Act - Renewal of Registration - Class 1& 2 - Community Group - 5 Star	Non-Statutory	\$316.00	\$325.00
PHW Act - New / Renewal of Registration - Accommodation 1 - 12 Persons	Non-Statutory	\$325.00	\$334.00
PHW Act - New / Renewal of Registration - Accommodation 13 - 40 Persons	Non-Statutory	\$481.00	\$494.00
PHW Act - New / Renewal of Registration - Accommodation 41+ Persons	Non-Statutory	\$637.00	\$654.00
PHW Act - New / Renewal of Registration - Aqua Facilities - Large	Non-Statutory	\$341.00	\$350.00
PHW Act - New / Renewal of Registration - Aqua Facilities - Small	Non-Statutory	\$228.00	\$234.00
PHW Act - New / Renewal of Registration - Low Risk - Hairdressing and Low Risk Beauty	Non-Statutory	\$176.00	\$182.00
PHW Act - New / Renewal of Registration - Medium Risk - Beauty Therapy	Non-Statutory	\$162.00	\$168.00
PHW Act - New / Renewal of Registration - High Risk - Skin Penetration and Colonic Irrigation	Non-Statutory	\$196.00	\$202.00
PHW Act - Transfer of Registration - Accommodation 1 - 12 Persons	Non-Statutory	\$163.00	\$168.00
PHW Act - Transfer of Registration - Accommodation 13 - 40 Persons	Non-Statutory	\$241.00	\$248.00
PHW Act - Transfer of Registration - Accommodation 41+ Persons	Non-Statutory	\$318.00	\$328.00
PHW Act - Transfer of Registration - Medium Risk - Beauty Therapy	Non-Statutory	\$81.00	\$84.00
PHW Act - Transfer of Registration - High Risk - Skin Penetration and Colonic Irrigation	Non-Statutory	\$98.00	\$102.00
PHW Act - Transfer of Registration Aquatic Facilities (Small)	Non-Statutory	\$114.00	\$117.00
PHW Act - Transfer of Registration Aquatic Facilities (Large)	Non-Statutory	\$171.00	\$176.00
Food Act - Presale Inspection & Report	Non-Statutory	\$318.00	\$327.00
Food Act - Presale Inspection & Report - Priority Service	Non-Statutory	\$636.00	\$654.00
Food Act - Additional Follow Inspection - Performance	Non-Statutory	\$209.00	\$215.00
PHW Act - Presale Inspection & Report	Non-Statutory	\$289.00	\$297.00
PHW Act - Presale Inspection & Report - Priority Service	Non-Statutory	\$576.00	\$592.00

Fees and Charges	Fee Type	2025-26 Fee (incl GST) \$	2026-27 Fee (incl GST) \$
<b>BOX HILL COMMUNITY ARTS CENTRE</b>			
<b>Course/Workshop Fees</b>			
<i>Course fees vary depending on session and term lengths.</i>			
<i>* Fees for 2026-27 reflect the maximum charge that will apply for the financial year.</i>			
Adult Course Fees - Full Course - Ceramics *	Non-Statutory	\$525.00	\$553.00
Adult Course Fees - Full Course - Craft *	Non-Statutory	\$395.00	\$406.00
Adult Course Fees - Full Course - Performing Arts/Lifestyle *	Non-Statutory	\$180.00	\$185.00
Adult Course Fees - Full Course - Visual Arts *	Non-Statutory	\$396.00	\$407.00
Adult Course Fees - Workshops - Various	Non-Statutory	Various	Various
Arty Party - Clay Based Works	Non-Statutory	\$429.00	\$441.00
Children's Course Fee - Ceramics *	Non-Statutory	\$270.00	\$277.00
Children's Course Fee - Performing *	Non-Statutory	\$181.00	\$186.00
Children's Course Fee - Special Event Programs *	Non-Statutory	\$25.00	\$26.00
Children's Course Fee - Visual Arts *	Non-Statutory	\$243.00	\$250.00
School Holiday Program - Ceramics/Vis Arts/Cooking/Craft *	Non-Statutory	\$46.00	\$47.00
School Holiday Program - Full Day Program *	Non-Statutory	\$93.00	\$96.00
School Holiday Program - Kindy Program *	Non-Statutory	\$38.00	\$39.00
School Holiday Program - Performing Arts *	Non-Statutory	\$62.00	\$64.00
School Holiday Program – Special Event Programs *	Non-Statutory	\$55.00	\$57.00
Youth Course Fee - Term - Clay Wheel/Vis Arts *	Non-Statutory	\$350.00	\$360.00
Youth Course Fee - Term - Special Event Programs *	Non-Statutory	\$30.00	\$31.00
<b>BOX HILL COMMUNITY ARTS CENTRE</b>			
<b>Equipment and Materials</b>			
Ceramics - Firing - Bisc & Glaze (per kilo)	Non-Statutory	\$16.00	\$16.50
Ceramics - Firing - Glaze only (per kilo)	Non-Statutory	\$10.00	\$10.30
Materials - Clay Type - LGH	Non-Statutory	\$28.00	N/A
Materials - Clay Type - Feeneys/BRT	Non-Statutory	\$31.00	N/A
Materials - Clay Type - White Raku	Non-Statutory	\$31.00	\$36.00
Materials - Clay Type - RGH	Non-Statutory	\$26.00	\$33.00
Materials - Clay Type - Keanes Toast	Non-Statutory	N/A	\$38.00
Materials - Clay Type - Stoneware 10	Non-Statutory	N/A	\$26.00
Equipment Hire - BBQ	Non-Statutory	\$42.00	\$43.00
Equipment Hire - Light / Sound Equipment Hire	Non-Statutory	\$134.00	\$138.00
Equipment Hire - AV Projector & Screen	Non-Statutory	\$45.00	\$46.00
Equipment Hire - Portable Microphone	Non-Statutory	\$42.00	\$43.00
Equipment Hire - Print Press	Non-Statutory	\$79.00	\$81.00
Equipment Hire - TV & Video	Non-Statutory	\$30.00	\$31.00
Photocopying - per sheet - black and white	Non-Statutory	\$0.50	\$0.50
Photocopying - per sheet - colour	Non-Statutory	\$1.75	\$1.80
<b>Venue Hire</b>			
BHCAC Shed	Non-Statutory	\$7.00	\$7.20
Drycraft East or West - Casual	Non-Statutory	\$74.00	\$76.00
Drycraft East or West - Regular	Non-Statutory	\$35.00	\$36.00
Drycraft Studio (East & West) - Regular	Non-Statutory	\$71.00	\$73.00
Drycraft Studio (East & West) Party Function Rate	Non-Statutory	\$592.00	\$608.00

<b>Fees and Charges</b>	<b>Fee Type</b>	<b>2025-26 Fee (incl GST) \$</b>	<b>2026-27 Fee (incl GST) \$</b>
Exhibition Booking Cancellation Fee	Non-Statutory	\$144.00	\$148.00
Exhibition Foyer Hire	Non-Statutory	\$496.00	\$510.00
Exhibition Invitations (design and print of 30)	Non-Statutory	\$74.00	\$76.00
Meeting Room - Casual	Non-Statutory	\$49.00	\$50.00
Meeting Room - Regular	Non-Statutory	\$37.00	\$38.00
The Arbour Casual Arts Performance / Workshop	Non-Statutory	\$91.00	\$94.00
The Arbour Casual Function / Corporate	Non-Statutory	\$110.00	\$113.00
The Arbour - Regular	Non-Statutory	\$61.00	\$63.00
The Arbour Party Function Rate	Non-Statutory	\$750.00	\$771.00
The Lounge / Kitchen In addition to the Arbour	Non-Statutory	\$203.00	\$209.00
The Lounge / Kitchen Party Function Rate	Non-Statutory	\$495.00	\$509.00
The Lounge / Kitchen - Casual	Non-Statutory	\$85.00	\$87.00
The Lounge / Kitchen - Regular	Non-Statutory	\$50.00	\$51.00
Wetcraft Studio - Casual	Non-Statutory	\$77.00	\$79.00
Wetcraft Studio - Regular	Non-Statutory	\$60.00	\$62.00
<b>Other Fees</b>			
Ad Hoc Bookings - Ceramics	Non-Statutory	\$275.00	\$284.00
Ad Hoc Bookings - Visual Arts	Non-Statutory	\$365.00	\$375.00
Security Guard	Non-Statutory	\$105.00	\$108.00
Tea and Coffee (per cup)	Non-Statutory	\$5.00	\$5.50
Testing & Tagging	Non-Statutory	\$15.00	\$16.00
<b>BOX HILL COMMUNITY ARTS CENTRE</b>		<b>Effective 1 Jan to 30 Jun 2026</b>	<b>Effective 1 Jan to 30 Jun 2027</b>
<b>Equipment and Materials</b>			
Ceramics - Firing - Bisc & Glaze (per kilo)	Non-Statutory	\$17.00	\$17.50
Ceramics - Firing - Glaze only (per kilo)	Non-Statutory	\$10.00	\$10.30
Materials - Clay Type - LGH	Non-Statutory	\$28.00	N/A
Materials - Clay Type - Feeneys/BRT	Non-Statutory	\$32.00	N/A
Materials - Clay Type - White Raku	Non-Statutory	\$33.00	\$36.00
Materials - Clay Type - RGH	Non-Statutory	\$26.00	\$33.00
Materials - Clay Type - Keanes Toast	Non-Statutory	N/A	\$38.00
Materials - Clay Type - Stoneware 10	Non-Statutory	N/A	\$26.00
Equipment Hire - BBQ	Non-Statutory	\$42.00	\$43.00
Equipment Hire - Light / Sound Equipment	Non-Statutory	\$138.00	\$142.00
Equipment Hire - AV Projector & Screen	Non-Statutory	\$46.50	\$48.00
Equipment Hire - Portable Microphone	Non-Statutory	\$44.00	\$45.00
Equipment Hire - Print Press	Non-Statutory	\$82.00	\$84.00
Equipment Hire -TV & Video	Non-Statutory	\$30.00	\$31.00
Photocopying per sheet b/w	Non-Statutory	\$0.50	\$0.50
Photocopying per sheet colour	Non-Statutory	\$1.75	\$1.80

Fees and Charges	Fee Type	2025-26 Fee (incl GST) \$	2026-27 Fee (incl GST) \$
<b>Venue Hire</b>			
BHCAC Shed	Non-Statutory	\$7.25	\$7.50
Drycraft East or West - Casual	Non-Statutory	\$77.00	\$79.00
Drycraft East or West - Regular	Non-Statutory	\$35.00	\$36.00
Drycraft Studio (East & West) - Regular	Non-Statutory	\$69.00	\$71.00
Drycraft Studio (East & West) Party Function Rate	Non-Statutory	\$600.00	\$617.00
Exhibition Booking Cancellation Fee	Non-Statutory	\$144.00	\$148.00
Exhibition Foyer Hire	Non-Statutory	\$509.00	\$523.00
Exhibition Invitations (design and print of 30)	Non-Statutory	\$76.00	\$78.00
Meeting Room - Casual	Non-Statutory	\$50.00	\$51.00
Meeting Room - Regular	Non-Statutory	\$40.00	\$41.00
The Arbour Casual Arts Performance / Workshop	Non-Statutory	\$94.00	\$97.00
The Arbour Casual Function / Corporate	Non-Statutory	\$113.00	\$116.00
The Arbour - Regular	Non-Statutory	\$63.00	\$65.00
The Arbour Party Function Rate	Non-Statutory	\$770.00	\$791.00
The Lounge / Kitchen In addition to the Arbour	Non-Statutory	\$209.00	\$215.00
The Lounge / Kitchen Party Function Rate	Non-Statutory	\$515.00	\$529.00
The Lounge / Kitchen - Casual	Non-Statutory	\$87.00	\$89.00
The Lounge / Kitchen - Regular	Non-Statutory	\$52.00	\$53.00
Wetcraft Studio - Casual	Non-Statutory	\$80.00	\$82.00
Wetcraft Studio - Regular	Non-Statutory	\$63.00	\$65.00
<b>Other Fees</b>			
Staff Cost Recovery	Non-Statutory	\$58.00	\$60.00
Ad Hoc Bookings - Ceramics	Non-Statutory	\$276.00	\$284.00
Ad Hoc Bookings - Visual Arts	Non-Statutory	\$365.00	\$375.00
Fees & Charges - Security Guard	Non-Statutory	\$105.00	\$108.00
Fees & Charges - Tea and Coffee (per cup)	Non-Statutory	\$5.00	\$5.50
Fees & Charges - Testing & Tagging	Non-Statutory	\$15.00	\$16.00
<b>EVENTS</b>			
Major Event - Fast Food Stalls	Non-Statutory	\$430.00	\$445.00
Major Event - Sweets and Drinks Stalls	Non-Statutory	\$270.00	\$280.00
Neighbourhood Events - Fast Food Stalls	Non-Statutory	\$175.00	\$180.00
Neighbourhood Events - Sweets and Drinks Stalls	Non-Statutory	\$120.00	\$125.00
Market Stall	Non-Statutory	\$100.00	\$105.00
Power for Market Stall	Non-Statutory	\$50.00	\$52.00
Political Stall	Non-Statutory	\$200.00	\$210.00
Bond for Low Impact Events	Non-Statutory	N/A	\$1,000.00
Bond for Medium Impact Events	Non-Statutory	N/A	\$2,000.00
Bond for High Impact Events	Non-Statutory	N/A	\$4,000.00
Event Power Fee	Non-Statutory	N/A	\$150.00
Site Fee - High Impact Events	Non-Statutory	N/A	\$1,500.00
Site Fee - Low Impact Events	Non-Statutory	N/A	\$500.00
Site Fee - Medium Impact Events	Non-Statutory	N/A	\$1,000.00

<b>Fees and Charges</b>	<b>Fee Type</b>	<b>2025-26 Fee (incl GST) \$</b>	<b>2026-27 Fee (incl GST) \$</b>
6 x 3m Marquee Hire	Non-Statutory	\$420.00	\$435.00
3 x 3m Marquee Hire	Non-Statutory	\$210.00	\$220.00
Marquee Weights	Non-Statutory	\$60.00	\$62.00
Chair Hire	Non-Statutory	\$10.00	\$10.50
Display Board Hire	Non-Statutory	\$50.00	\$52.00
Fire Extinguisher Hire - Pre-ordered	Non-Statutory	\$45.00	N/A
Trestle Table Hire	Non-Statutory	\$21.00	\$22.00
<b>HERITAGE</b>			
Adult Group Booking Fees	Non-Statutory	\$9.00	\$9.00
Student Group Booking Fees	Non-Statutory	\$7.00	\$7.00
<b>STRATHDON HOUSE</b>			
<i>Course fees vary depending on session and term lengths.</i>			
<i>* Fees for 2026-27 reflect the maximum charge that will apply for the financial year.</i>			
Course Fees *	Non-Statutory	\$115.00	\$120.00
Retail Sales	Non-Statutory	Various	Various
Catering	Non-Statutory	N/A	Various
Hire clients: tea & coffee & biscuits	Non-Statutory	N/A	\$7.00
Hire clients: tea & coffee station	Non-Statutory	\$7.00	\$5.00
Café site hire - per month	Non-Statutory	\$300.00	\$300.00
Front Lawn site hire - 4 hour	Non-Statutory	N/A	\$300.00
Garden View Room - per hour (commercial)	Non-Statutory	\$40.00	\$42.00
Garden View Room - per hour (not for profit)	Non-Statutory	\$34.00	\$35.00
Mountain View Room - per hour (commercial)	Non-Statutory	\$55.00	\$57.00
Mountain View Room - per hour (not for profit)	Non-Statutory	\$50.00	\$51.00
Packing Shed - per 3 hour (weekdays daytime)	Non-Statutory	\$85.00	\$90.00
Packing Shed - per hour (evening or weekend) - minimum 3hrs	Non-Statutory	\$55.00	\$57.00
Data projector - 4 hours	Non-Statutory	\$56.00	\$56.00
Portable PA & Mic	Non-Statutory	\$55.00	\$56.00
Waste free party games kit	Non-Statutory	\$44.00	\$45.00
Cleaning Levy (per event)	Non-Statutory	\$200.00	\$200.00
Facility Attendant support - per hour (weekdays)	Non-Statutory	\$58.00	\$58.00
<b>ART COLLECTION &amp; PROGRAMS</b>			
Cards - Pack of 10 / Exhibition Card	Non-Statutory	\$7.00	\$7.00
Prelude to Heidelberg	Non-Statutory	\$23.00	\$24.00
Suburban Heartland Book - Soft	Non-Statutory	\$33.00	\$34.00
50 Years of Friendship Book	Non-Statutory	\$0.00	\$34.00
Annemieke Mein Cards Pack	Non-Statutory	\$12.00	N/A
Workshops & Special Events (maximum)	Non-Statutory	\$45.00	\$50.00
Art Space Foyer Hire	Non-Statutory	\$565.00	\$580.00
Exhibition Hire	Non-Statutory	\$1,027.50	\$1,056.00

Fees and Charges	Fee Type	2025-26 Fee (incl GST) \$	2026-27 Fee (incl GST) \$
<b>BOX HILL TOWN HALL</b>		<b>Effective 1 Jan to 31 Dec 2026</b>	<b>Effective 1 Jan to 31 Dec 2027</b>
<i>* Hall hire fees reflect the maximum charge that will apply for the financial year.</i>			
Catering	Non-Statutory	Various	Various
Full Table Service	Non-Statutory	\$15.00	\$15.50
Booking Fee Function Rooms (Weekday Evening)*	Non-Statutory	\$295.00	\$150.00
Booking Fee Function Rooms (Weekday)*	Non-Statutory	\$165.00	N/A
Booking Fee Function Rooms (Weekend / Public Holiday)*	Non-Statutory	\$520.00	\$450.00
Booking Fee Lower Hall (Weekday)*	Non-Statutory	\$555.00	N/A
Booking Fee Lower Hall (Weekend)*	Non-Statutory	\$997.00	\$1,025.00
Booking Fee Main Hall (Weekday)	Non-Statutory	\$555.00	\$570.00
Booking Fee Main Hall (Weekend)	Non-Statutory	\$997.00	\$1,025.00
Booking Fee Meeting Rooms (Anytime)	Non-Statutory	\$152.00	N/A
Hourly Rate Function Rooms (Evening / Weekend / Public Holiday)*	Non-Statutory	\$150.00	\$156.00
Hourly Rate Meeting Rooms (Evening / Weekend / Public Holiday)	Non-Statutory	\$135.00	\$139.00
Hourly Rate Function/Meeting Rooms (Weekdays only) and Small Meeting Rooms (Anytime)*	Non-Statutory	\$60.00	\$62.00
Hourly Rate Small Meeting Rooms (Daytime / 4 hours)	Non-Statutory	N/A	\$100.00
Hourly Rate Lower Hall*	Non-Statutory	\$300.00	\$309.00
Hourly Rate Main Hall	Non-Statutory	\$300.00	\$309.00
Kitchen Hourly Rate	Non-Statutory	\$50.00	\$52.00
Set up Fee (per hour)	Non-Statutory	\$140.00	\$144.00
Set up Fee - Not For Profit / Community Group rate (per hour)	Non-Statutory	N/A	\$75.00
Town Hall Exclusive Use	Non-Statutory	\$6,750.00	\$6,940.00
Town Hall Front Lawn hire per day - conditions apply	Non-Statutory	N/A	\$570.00
<b>STAFF RECOVERY</b>			
Support Staff - Hourly Rate	Non-Statutory	\$60.00	N/A
Kitchen and Serving Staff - Hourly Rate	Non-Statutory	\$60.00	\$62.00
Front of House or Support Staff - Hourly Rate	Non-Statutory	\$58.00	\$62.00
Technician - Hourly Rate	Non-Statutory	\$65.00	\$67.00
<b>EQUIPMENT HIRE</b>			
Glass (each)	Non-Statutory	\$2.05	\$2.15
Table Cloth (each)	Non-Statutory	\$17.00	\$18.00
Data Projector - per day	Non-Statutory	\$210.00	\$215.00
Audio System	Non-Statutory	\$100.00	\$105.00
Foldback Monitors	Non-Statutory	\$52.00	\$55.00
HDMI Cords / USB C Hub / Remote Clickers <i>(refundable subject to return of equipment in working order)</i>	Non-Statutory	\$30.00	\$32.00
Lecturn with microphone	Non-Statutory	\$50.00	\$52.00
Lighting System	Non-Statutory	\$100.00	\$105.00
Microphone	Non-Statutory	\$50.00	\$52.00
Piano (including Tuning)	Non-Statutory	\$370.00	\$380.00
Portable Staging (2 pieces)	Non-Statutory	\$100.00	\$105.00
Reconfigure Lighting and Sound	Non-Statutory	\$250.00	\$260.00
Star Cloth	Non-Statutory	\$210.00	\$215.00
Additional Lighting / Staging / Audio Equipment - subject to quote	Non-Statutory	\$600.00	\$618.00
Bond (refundable subject to conditions)	Non-Statutory	\$1,000.00	\$1,000.00

Fees and Charges	Fee Type	2025-26 Fee (incl GST) \$	2026-27 Fee (incl GST) \$
<b>COMMUNITY HALLS</b>		<b>Effective 1 Jan to 31 Dec 2026</b>	<b>Effective 1 Jan to 31 Dec 2027</b>
<i>* Hall hire fees reflect the maximum charge that will apply for the financial year.</i>			
East Burwood Hall (Hourly Rate) - Commercial *	Non-Statutory	\$85.00	\$88.00
East Burwood Hall (Hourly Rate) - Community	Non-Statutory	\$59.00	\$61.00
Eley Park (Hourly Rate) - Commercial *	Non-Statutory	\$85.00	\$88.00
Eley Park (Hourly Rate) - Community	Non-Statutory	\$59.00	\$61.00
Forest Hill Hall (Hourly Rate) - Commercial *	Non-Statutory	\$85.00	\$88.00
Forest Hill Hall (Hourly Rate) - Community	Non-Statutory	\$59.00	\$61.00
Horticultural Centre Hire (Hourly Rate) - Commercial *	Non-Statutory	\$85.00	\$88.00
Horticultural Centre Hire (Hourly Rate) - Community	Non-Statutory	\$59.00	\$61.00
North Blackburn Hall (Hourly Rate) - Commercial *	Non-Statutory	\$85.00	\$88.00
North Blackburn Hall (Hourly Rate) - Community	Non-Statutory	\$59.00	\$61.00
Warrawong Community Space (Hourly Rate)	Non-Statutory	N/A	\$61.00
Senior Citizens Centre Room Hire	Non-Statutory	\$6.50	\$6.75
South Blackburn Hall (Hourly Rate)	Non-Statutory	\$59.00	\$61.00
Strabane Ave Chapel Rental (Hourly Rate)	Non-Statutory	\$59.00	\$61.00
Key / Swipe Card Replacements	Non-Statutory	\$45.00	\$46.50
<b>THE ROUND</b>		<b>Effective 1 Jan to 31 Dec 2026</b>	<b>Effective 1 Jan to 31 Dec 2027</b>
<b>THEATRE TICKET SALES</b>			
<i>* All theatre ticket sales are up to a maximum charge.</i>			
Full - Main Theatre Show Price *	Non-Statutory	\$110.00	\$115.00
Concession - Main Theatre Show Price *	Non-Statutory	\$96.00	\$100.00
Full - Midweek Theatre Show Price *	Non-Statutory	\$27.00	\$28.00
Group - Midweek Theatre Show Price *	Non-Statutory	\$26.00	\$27.00
<b>TICKET SALES COMMISSION AND SHOW BUILD</b>			
Booking Fee per Ticket Print - Not For Profit	Non-Statutory	\$1.50	\$1.55
Booking Fee per Ticket Sold - Not For Profit	Non-Statutory	\$3.00	\$3.10
Booking Fee per Ticket Sold - Commercial	Non-Statutory	\$5.50	\$5.65
Booking Fee per Main Stage Season Ticket	Non-Statutory	\$5.50	\$5.65
Booking Fee per Midweek Season Ticket	Non-Statutory	\$3.50	\$3.65
Booking Fee - transaction fee	Non-Statutory	\$4.00	\$4.00
Ticketing Events / Show Build Enhanced	Non-Statutory	\$130.00	\$140.00
Ticketing Events / Show Build Premium	Non-Statutory	\$160.00	\$175.00
Administration Fee	Non-Statutory	3.3% of value	3.3% of value
<b>VENUE HIRE FEES</b>			
<i>* All venue hire fees are up to a maximum charge.</i>			
<b>ROOM HIRE *</b>			
Willis Room - Commercial - 4 Hours	Non-Statutory	\$440.00	\$453.00
Willis Room - Commercial - 9 Hours	Non-Statutory	\$690.00	\$710.00
Willis Room - Not For Profit - 4 Hours	Non-Statutory	\$355.00	\$365.00
Willis Room - Not For Profit - 9 Hours	Non-Statutory	\$550.00	\$565.00
Meeting Room - Commercial - 4 hours	Non-Statutory	\$240.00	\$245.00
Meeting Room - Not For Profit - 4 hours	Non-Statutory	\$140.00	\$145.00

<b>Fees and Charges</b>	<b>Fee Type</b>	<b>2025-26 Fee (incl GST) \$</b>	<b>2026-27 Fee (incl GST) \$</b>
<b>FUNCTION CENTRE HIRE *</b>			
Function Centre Room 1 - Commercial - 4 hours	Non-Statutory	\$950.00	\$975.00
Function Centre Room 1 - Commercial - 8 hours	Non-Statutory	\$1,480.00	\$1,520.00
Function Centre Room 2 - Commercial - 4 hours	Non-Statutory	\$690.00	\$705.00
Function Centre Room 2 - Commercial - 8 hours	Non-Statutory	\$950.00	\$975.00
Function Centre Room 1 - Not for Profit - 4 hours	Non-Statutory	\$680.00	\$695.00
Function Centre Room 1 - Not for Profit - 8 hours	Non-Statutory	\$990.00	\$1,010.00
Function Centre Room 2 - Not for Profit - 4 hours	Non-Statutory	\$470.00	\$480.00
Function Centre Room 2 - Not for Profit - 8 hours	Non-Statutory	\$670.00	\$690.00
Function Centre - Commercial - 4 Hours	Non-Statutory	\$1,600.00	\$1,675.00
Function Centre - Commercial - 8 Hours	Non-Statutory	\$2,300.00	\$2,400.00
Function Centre - Not For Profit - 4 Hours	Non-Statutory	\$1,100.00	\$1,150.00
Function Centre - Not For Profit - 8 Hours	Non-Statutory	\$1,650.00	\$1,720.00
Functions - Studio - Commercial - 4 hours	Non-Statutory	\$1,000.00	\$1,020.00
Functions - Studio - Not for Profit - 4 hours	Non-Statutory	\$700.00	\$715.00
<b>CREATIVE SPACE HIRE *</b>			
Creative Space - Commercial - 4 hours	Non-Statutory	\$540.00	\$540.00
Creative Space - Commercial - 8 hours	Non-Statutory	\$700.00	\$700.00
Creative Space - Not For Profit - 4 hours	Non-Statutory	\$385.00	\$385.00
Creative Space - Not For Profit - 8 hours	Non-Statutory	\$485.00	\$485.00
<b>STUDIO HIRE *</b>			
Studio - Performance fee - Commercial - minimum 5 hours	Non-Statutory	\$1,100.00	\$1,140.00
Studio - Performance fee - Commercial - additional hours	Non-Statutory	\$210.00	\$220.00
Studio - Bump in / out and Rehearsal rate per hour - Commercial	Non-Statutory	\$115.00	\$120.00
Studio - Plotting Rate - hourly	Non-Statutory	\$50.00	\$52.00
Studio - Performance fee - Not for Profit - minimum 5 hours	Non-Statutory	\$560.00	\$582.00
Studio - Performance fee - Not for Profit - additional hours	Non-Statutory	\$120.00	\$126.00
Studio - Bump in / out and Rehearsal rate per hour - Not for Profit	Non-Statutory	\$70.00	\$75.00
<b>THEATRE HIRE *</b>			
Theatre - Performance fee - Commercial - minimum 5 hours	Non-Statutory	\$2,250.00	\$2,335.00
Theatre - Performance fee - Commercial - additional hours	Non-Statutory	\$450.00	\$468.00
Theatre - Bump in / out and Rehearsal rate per hour - Commercial	Non-Statutory	\$235.00	\$245.00
Theatre - Daily Hold Out Rate - Commercial	Non-Statutory	\$580.00	\$650.00
Theatre - Performance fee - Not for Profit - minimum 5 hours	Non-Statutory	\$1,750.00	\$1,820.00
Theatre - Performance fee - Not for Profit - additional hours	Non-Statutory	\$345.00	\$360.00
Theatre - Bump in / out and Rehearsal rate per hour - Not for Profit	Non-Statutory	\$180.00	\$188.00
Theatre - Daily Hold out rate - Not for Profit	Non-Statutory	\$500.00	\$550.00
Additional Cleaning hourly rate (beyond standard clean)	Non-Statutory	\$100.00	\$105.00
Theatre - Plotting Rate - hourly	Non-Statutory	\$100.00	\$110.00
<b>THE ROUND</b>		<b>Effective 1 Jan to 31 Dec 2026</b>	<b>Effective 1 Jan to 31 Dec 2027</b>

<b>Fees and Charges</b>	<b>Fee Type</b>	<b>2025-26 Fee (incl GST) \$</b>	<b>2026-27 Fee (incl GST) \$</b>
<b>EQUIPMENT HIRE</b>			
Corded microphone	Non-Statutory	\$24.00	\$25.00
Wireless microphone	Non-Statutory	\$86.00	\$87.00
Hanging Choir Microphone x 4 per bar	Non-Statutory	\$20.00	\$80.00
Lecturn with microphone	Non-Statutory	\$60.00	\$65.00
Hazer / smoke machine x 2	Non-Statutory	\$95.00	\$100.00
Star cloth	Non-Statutory	\$220.00	\$260.00
Blinders	Non-Statutory	\$54.00	\$56.00
Laptop	Non-Statutory	\$90.00	\$90.00
Staging/risers	Non-Statutory	\$110.00	\$112.00
Piano including tune (per day)	Non-Statutory	\$490.00	\$495.00
Foldback monitor	Non-Statutory	\$54.00	\$55.00
Theatre projector	Non-Statutory	\$485.00	\$495.00
Access Swipe Card Replacement	Non-Statutory	\$50.00	\$50.00
Additional LX fixture conventional - per unit	Non-Statutory	\$50.00	N/A
Moving light package - maximum weekly charge	Non-Statutory	N/A	\$1,350.00
LED Light Uplight (pack of 6)	Non-Statutory	\$100.00	\$102.00
MAC (for projection side of stage)	Non-Statutory	\$50.00	\$52.00
Mirror Ball	Non-Statutory	\$50.00	\$50.00
Music Stand with sconce	Non-Statutory	\$3.00	\$3.50
<b>STAFF RECOVERY</b>			
Duty Officer	Non-Statutory	\$65.00	\$68.00
Missed Meal break - technician	Non-Statutory	\$65.00	\$68.00
Supervising technician - per hour (4 hr minimum)	Non-Statutory	\$65.00	\$68.00
Technician per hour - Second Technician on duty	Non-Statutory	\$55.00	\$62.00
Usher per hour (4 hour minimum)	Non-Statutory	\$55.00	\$58.00
<b>CATERING</b>			
Bar \$ Café Sales	Non-Statutory	Various	Various
Catering	Non-Statutory	Various	Various
<b>MARKETING</b>			
Marketing Package Support (up to a package maximum)	Non-Statutory	N/A	\$3,300.00
<b>ARTS AND CULTURAL SERVICES</b>			
<b>COMMERCIAL STILLS PHOTOGRAPHY</b>			
First Day	Non-Statutory	\$355.00	\$365.00
Subsequent days to a full day	Non-Statutory	\$150.00	\$160.00
Half Day (4 hours)	Non-Statutory	\$220.00	\$225.00
<b>MOTION PICTURE PHOTOGRAPHY</b>			
First Day	Non-Statutory	\$750.00	\$780.00
Half Day (4 hours)	Non-Statutory	\$485.00	\$500.00
Subsequent days to a full day	Non-Statutory	\$180.00	\$185.00
Fremantle Media Regular Filming Block	Non-Statutory	\$330.00	N/A
Low Impact Filming	Non-Statutory	\$150.00	\$160.00
Unit Base on Council Land (Filming on private property)	Non-Statutory	\$265.00	\$275.00

Fees and Charges	Fee Type	2025-26 Fee (incl GST) \$	2026-27 Fee (incl GST) \$
<b>ACTIVE COMMUNITIES</b>		<b>Effective 1 Jul 2025 to 31 Mar 2026</b>	<b>Effective 1 Jul 2026 to 31 Mar 2027</b>
Finals - Sportsfield bookings	Non-Statutory	\$242.50	\$249.20
Turf Wicket maintenance	Non-Statutory	\$16,178.00	\$16,623.00
Centre Wicket Preparation Fees - Visiting internationals, state teams, exhibition matches	Non-Statutory	\$245.60	\$252.30
Simpson Park Community Facility - Casual Community Fee	Non-Statutory	\$25.70	\$26.40
Lost Pavilion Keys	Non-Statutory	\$24.70	\$25.40
Gentle exercise activities in Open Space	Non-Statutory	\$122.30	\$125.70
Personal Trainer Fee for use of Open Space	Non-Statutory	\$242.50	\$249.20
Casual use of Sportsfields - Commercial AA & A	Non-Statutory	\$493.20	\$506.80
Casual use of Sportsfields - Commercial B	Non-Statutory	\$367.90	\$378.00
Casual use of Sportsfields - Commercial C & D	Non-Statutory	\$242.50	\$249.20
Casual use of Sportsfields - Community AA & A	Non-Statutory	\$195.20	\$200.60
Casual use of Sportsfields - Community B	Non-Statutory	\$171.60	\$176.30
Casual use of Sportsfields - Community C & D	Non-Statutory	\$145.90	\$149.90
Casual use of Sportsfields - Schools ext AA & A	Non-Statutory	\$195.20	\$200.60
Casual use of Sportsfields - Schools ext B	Non-Statutory	\$171.60	\$176.30
Casual use of Sportsfields - Schools ext C & D	Non-Statutory	\$145.90	\$149.90
Casual use of Sportsfields - Tenant Club Pro-Rata - Junior/Women's/Vets/Rec Categ AA	Non-Statutory	\$15.40	\$15.80
Casual use of Sportsfields - Tenant Club Pro-Rata - Junior/Women's/Vets/Rec Categ A	Non-Statutory	\$12.30	\$12.60
Casual use of Sportsfields - Tenant Club Pro-Rata - Junior/Women's/Vets/Rec Categ B	Non-Statutory	\$8.20	\$8.40
Casual use of Sportsfields - Tenant Club Pro-Rata - Junior/Women's/Vets/Rec Categ C	Non-Statutory	\$6.20	\$6.40
Casual use of Sportsfields - Tenant Club Pro-Rata - Junior/Women's/Vets/Rec Categ D	Non-Statutory	\$4.10	\$4.20
Casual use of Sportsfields - Tenant Club Pro-Rata - Senior & Junior Categ AA	Non-Statutory	\$47.30	\$48.60
Casual use of Sportsfields - Tenant Club Pro-Rata - Senior & Junior Categ A	Non-Statutory	\$39.10	\$40.20
Casual use of Sportsfields - Tenant Club Pro-Rata - Senior & Junior Categ B	Non-Statutory	\$26.70	\$27.50
Casual use of Sportsfields - Tenant Club Pro-Rata - Senior & Junior Categ C	Non-Statutory	\$20.60	\$21.20
Casual use of Sportsfields - Tenant Club Pro-Rata - Senior & Junior Categ D	Non-Statutory	\$14.40	\$14.80
Casual use of Sportsfields - Tenant Club Pro-Rata - Senior Only Categ AA	Non-Statutory	\$31.90	\$32.80
Casual use of Sportsfields - Tenant Club Pro-Rata - Senior Only Categ A	Non-Statutory	\$23.60	\$24.30
Casual use of Sportsfields - Tenant Club Pro-Rata - Senior Only Categ B	Non-Statutory	\$18.50	\$19.00
Casual use of Sportsfields - Tenant Club Pro-Rata - Senior Only Categ C	Non-Statutory	\$14.40	\$14.80
Casual use of Sportsfields - Tenant Club Pro-Rata - Senior Only Categ D	Non-Statutory	\$8.20	\$8.40
Ground Rentals (Sportsfields) - Junior/Women's/Vets/Rec Categ AA	Non-Statutory	\$2,454.00	\$2,521.00
Ground Rentals (Sportsfields) - Junior/Women's/Vets/Rec Categ A	Non-Statutory	\$1,958.00	\$2,012.00
Ground Rentals (Sportsfields) - Junior/Women's/Vets/Rec Categ B	Non-Statutory	\$1,471.00	\$1,511.00
Ground Rentals (Sportsfields) - Junior/Women's/Vets/Rec Categ C	Non-Statutory	\$1,100.00	\$1,130.00
Ground Rentals (Sportsfields) - Junior/Women's/Vets/Rec Categ D	Non-Statutory	\$735.00	\$755.00
Ground Rentals (Sportsfields) - Senior & Junior Categ AA	Non-Statutory	\$7,350.00	\$7,552.00
Ground Rentals (Sportsfields) - Senior & Junior Categ A	Non-Statutory	\$5,878.00	\$6,040.00
Ground Rentals (Sportsfields) - Senior & Junior Categ B	Non-Statutory	\$4,410.00	\$4,531.00
Ground Rentals (Sportsfields) - Senior & Junior Categ C	Non-Statutory	\$3,308.00	\$3,399.00
Ground Rentals (Sportsfields) - Senior & Junior Categ D	Non-Statutory	\$2,204.00	\$2,265.00
Ground Rentals (Sportsfields) - Senior Only Categ AA	Non-Statutory	\$4,898.00	\$5,033.00
Ground Rentals (Sportsfields) - Senior Only Categ A	Non-Statutory	\$3,916.00	\$4,024.00
Ground Rentals (Sportsfields) - Senior Only Categ B	Non-Statutory	\$2,939.00	\$3,020.00
Ground Rentals (Sportsfields) - Senior Only Categ C	Non-Statutory	\$2,202.00	\$2,263.00
Ground Rentals (Sportsfields) - Senior Only Categ D	Non-Statutory	\$1,472.00	\$1,512.00

<b>Fees and Charges</b>	<b>Fee Type</b>	<b>2025-26 Fee (incl GST) \$</b>	<b>2026-27 Fee (incl GST) \$</b>
Seasonal Fees for Pavilions - Junior / Women's AA	Non-Statutory	\$431.00	\$443.00
Seasonal Fees for Pavilions - Junior / Women's A	Non-Statutory	\$368.00	\$378.00
Seasonal Fees for Pavilions - Junior / Women's B	Non-Statutory	\$307.00	\$315.00
Seasonal Fees for Pavilions - Junior / Women's C	Non-Statutory	\$245.00	\$252.00
Seasonal Fees for Pavilions - Senior & Junior / Women's AA	Non-Statutory	\$1,718.00	\$1,765.00
Seasonal Fees for Pavilions - Senior & Junior / Women's A	Non-Statutory	\$1,472.00	\$1,512.00
Seasonal Fees for Pavilions - Senior & Junior / Women's B	Non-Statutory	\$1,226.00	\$1,260.00
Seasonal Fees for Pavilions - Senior & Junior / Women's C	Non-Statutory	\$977.00	\$1,004.00
Seasonal Fees for Pavilions - Senior Only AA	Non-Statutory	\$1,286.00	\$1,321.00
Seasonal Fees for Pavilions - Senior Only A	Non-Statutory	\$1,100.00	\$1,130.00
Seasonal Fees for Pavilions - Senior Only B	Non-Statutory	\$919.00	\$944.00
Seasonal Fees for Pavilions - Senior Only C	Non-Statutory	\$735.00	\$755.00
Community Pavilion Hire - Utilities Fee	Non-Statutory	\$4.10	\$4.20
Pavilion Commercial Hourly Fee - Option 1	Non-Statutory	\$55.50	\$57.00
Pavilion Commercial Hourly Fee - Option 2	Non-Statutory	\$61.70	\$63.40
Pavilion Commercial Hourly Fee excludes kitchen hire - Option 3	Non-Statutory	\$55.50	\$57.00
Pavilion Commercial Hourly Fee includes kitchen hire - Option 3	Non-Statutory	\$61.70	\$63.40
Pavilion Community Daily Fee - Option 1	Non-Statutory	\$153.10	\$157.30
Pavilion Community Daily Fee - Option 2	Non-Statutory	\$172.60	\$177.40
Pavilion Community Daily Fee excludes kitchen hire - Option 3	Non-Statutory	\$153.10	\$157.30
Pavilion Community Daily Fee includes kitchen hire - Option 3	Non-Statutory	\$172.60	\$177.40
Pavilion Community Hourly Fee - Option 1	Non-Statutory	\$30.80	\$31.70
Pavilion Community Hourly Fee - Option 2	Non-Statutory	\$34.90	\$35.90
Pavilion Community Hourly Fee excludes kitchen hire - Option 3	Non-Statutory	\$30.80	\$31.70
Pavilion Community Hourly Fee includes kitchen hire - Option 3	Non-Statutory	\$34.90	\$35.90
Pavilion Community School Term Fee (Hourly rate) - Option 1	Non-Statutory	\$276.40	\$284.10
Pavilion Community School Term Fee (Hourly rate) - Option 2	Non-Statutory	\$312.40	\$321.00
Pavilion Community School Term Fee (Hourly rate excludes kitchen hire) - Option 3	Non-Statutory	\$276.40	\$284.10
Pavilion Community School Term Fee (Hourly rate includes kitchen hire) - Option 3	Non-Statutory	\$312.40	\$321.00
Pavilion Schools Use Fee (Hourly rate) - Option 1	Non-Statutory	\$24.70	\$25.40
Pavilion Schools Use Fee (Hourly rate) - Option 2	Non-Statutory	\$30.80	\$31.70
Pavilion Schools Use Fee (Hourly rate) - Option 3	Non-Statutory	\$21.60	\$22.20
<b>ACTIVE COMMUNITIES</b>		<b>Effective 1 Apr to 30 Jun 2026</b>	<b>Effective 1 Apr to 30 Jun 2027</b>
Finals - Sportsfield bookings	Non-Statutory	\$249.50	\$256.40
Turf Wicket maintenance	Non-Statutory	\$16,663.00	\$17,121.00
Centre Wicket Preparation Fees - Visiting internationals, state teams, exhibition matches	Non-Statutory	\$252.80	\$259.90
Simpson Park Community Facility - Casual Community Fee	Non-Statutory	\$26.70	\$27.40
Lost Pavilion Keys	Non-Statutory	\$25.70	\$26.40
Gentle exercise activities in Open Space	Non-Statutory	\$126.40	\$129.80
Personal Trainer Fee for use of Open Space	Non-Statutory	\$249.70	\$256.60
Casual use of Sportsfields - Commercial AA & A	Non-Statutory	\$507.60	\$521.60
Casual use of Sportsfields - Commercial B	Non-Statutory	\$379.20	\$389.60
Casual use of Sportsfields - Commercial C & D	Non-Statutory	\$249.70	\$256.60
Casual use of Sportsfields - Community AA & A	Non-Statutory	\$201.40	\$206.90
Casual use of Sportsfields - Community B	Non-Statutory	\$176.70	\$181.60
Casual use of Sportsfields - Community C & D	Non-Statutory	\$150.00	\$154.10
Casual use of Sportsfields - Schools ext AA & A	Non-Statutory	\$201.40	\$206.90
Casual use of Sportsfields - Schools ext B	Non-Statutory	\$176.70	\$181.60
Casual use of Sportsfields - Schools ext C & D	Non-Statutory	\$150.00	\$154.10

<b>Fees and Charges</b>	<b>Fee Type</b>	<b>2025-26 Fee (incl GST) \$</b>	<b>2026-27 Fee (incl GST) \$</b>
Casual use of Sportsfields - Tenant Club Pro-Rata - Junior/Women's/Vets/Rec Categ AA	Non-Statutory	\$15.40	\$15.80
Casual use of Sportsfields - Tenant Club Pro-Rata - Junior/Women's/Vets/Rec Categ A	Non-Statutory	\$12.30	\$12.60
Casual use of Sportsfields - Tenant Club Pro-Rata - Junior/Women's/Vets/Rec Categ B	Non-Statutory	\$8.20	\$8.40
Casual use of Sportsfields - Tenant Club Pro-Rata - Junior/Women's/Vets/Rec Categ C	Non-Statutory	\$6.20	\$6.40
Casual use of Sportsfields - Tenant Club Pro-Rata - Junior/Women's/Vets/Rec Categ D	Non-Statutory	\$4.10	\$4.20
Casual use of Sportsfields - Tenant Club Pro-Rata - Senior & Junior Categ AA	Non-Statutory	\$48.30	\$49.60
Casual use of Sportsfields - Tenant Club Pro-Rata - Senior & Junior Categ A	Non-Statutory	\$40.10	\$41.20
Casual use of Sportsfields - Tenant Club Pro-Rata - Senior & Junior Categ B	Non-Statutory	\$27.70	\$28.50
Casual use of Sportsfields - Tenant Club Pro-Rata - Senior & Junior Categ C	Non-Statutory	\$21.60	\$22.20
Casual use of Sportsfields - Tenant Club Pro-Rata - Senior & Junior Categ D	Non-Statutory	\$14.40	\$14.80
Casual use of Sportsfields - Tenant Club Pro-Rata - Senior Only Categ AA	Non-Statutory	\$32.90	\$33.80
Casual use of Sportsfields - Tenant Club Pro-Rata - Senior Only Categ A	Non-Statutory	\$24.70	\$25.40
Casual use of Sportsfields - Tenant Club Pro-Rata - Senior Only Categ B	Non-Statutory	\$19.50	\$20.00
Casual use of Sportsfields - Tenant Club Pro-Rata - Senior Only Categ C	Non-Statutory	\$14.40	\$14.80
Casual use of Sportsfields - Tenant Club Pro-Rata - Senior Only Categ D	Non-Statutory	\$8.20	\$8.40
Ground Rentals (Sportsfields) - Junior/Women's/Vets/Rec Categ AA	Non-Statutory	\$2,528.00	\$2,598.00
Ground Rentals (Sportsfields) - Junior/Women's/Vets/Rec Categ A	Non-Statutory	\$2,017.00	\$2,072.00
Ground Rentals (Sportsfields) - Junior/Women's/Vets/Rec Categ B	Non-Statutory	\$1,516.00	\$1,558.00
Ground Rentals (Sportsfields) - Junior/Women's/Vets/Rec Categ C	Non-Statutory	\$1,133.00	\$1,164.00
Ground Rentals (Sportsfields) - Junior/Women's/Vets/Rec Categ D	Non-Statutory	\$756.00	\$777.00
Ground Rentals (Sportsfields) - Senior & Junior Categ AA	Non-Statutory	\$7,571.00	\$7,779.00
Ground Rentals (Sportsfields) - Senior & Junior Categ A	Non-Statutory	\$6,055.00	\$6,222.00
Ground Rentals (Sportsfields) - Senior & Junior Categ B	Non-Statutory	\$4,543.00	\$4,668.00
Ground Rentals (Sportsfields) - Senior & Junior Categ C	Non-Statutory	\$3,407.00	\$3,501.00
Ground Rentals (Sportsfields) - Senior & Junior Categ D	Non-Statutory	\$2,270.00	\$2,332.00
Ground Rentals (Sportsfields) - Senior Only Categ AA	Non-Statutory	\$5,045.00	\$5,184.00
Ground Rentals (Sportsfields) - Senior Only Categ A	Non-Statutory	\$4,033.00	\$4,142.00
Ground Rentals (Sportsfields) - Senior Only Categ B	Non-Statutory	\$3,027.00	\$3,110.00
Ground Rentals (Sportsfields) - Senior Only Categ C	Non-Statutory	\$2,268.00	\$2,330.00
Ground Rentals (Sportsfields) - Senior Only Categ D	Non-Statutory	\$1,517.00	\$1,559.00
Seasonal Fees for Pavilions - Junior / Women's AA	Non-Statutory	\$444.00	\$456.00
Seasonal Fees for Pavilions - Junior / Women's A	Non-Statutory	\$379.00	\$389.00
Seasonal Fees for Pavilions - Junior / Women's B	Non-Statutory	\$316.00	\$325.00
Seasonal Fees for Pavilions - Junior / Women's C	Non-Statutory	\$252.00	\$259.00
Seasonal Fees for Pavilions - Senior & Junior / Women's AA	Non-Statutory	\$1,769.00	\$1,818.00
Seasonal Fees for Pavilions - Senior & Junior / Women's A	Non-Statutory	\$1,517.00	\$1,559.00
Seasonal Fees for Pavilions - Senior & Junior / Women's B	Non-Statutory	\$1,263.00	\$1,298.00
Seasonal Fees for Pavilions - Senior & Junior / Women's C	Non-Statutory	\$1,007.00	\$1,035.00
Seasonal Fees for Pavilions - Senior Only AA	Non-Statutory	\$1,325.00	\$1,361.00
Seasonal Fees for Pavilions - Senior Only A	Non-Statutory	\$1,133.00	\$1,164.00
Seasonal Fees for Pavilions - Senior Only B	Non-Statutory	\$946.00	\$972.00
Seasonal Fees for Pavilions - Senior Only C	Non-Statutory	\$756.00	\$777.00
Community Pavilion Hire - Utilities Fee	Non-Statutory	\$4.10	\$4.20
Pavilion Commercial Hourly Fee - Option 1	Non-Statutory	\$57.50	\$59.10
Pavilion Commercial Hourly Fee - Option 2	Non-Statutory	\$63.70	\$65.50
Pavilion Commercial Hourly Fee excludes kitchen hire - Option 3	Non-Statutory	\$57.50	\$59.10
Pavilion Commercial Hourly Fee includes kitchen hire - Option 3	Non-Statutory	\$63.70	\$65.50
Pavilion Community Daily Fee - Option 1	Non-Statutory	\$157.20	\$161.50
Pavilion Community Daily Fee - Option 2	Non-Statutory	\$177.80	\$182.70
Pavilion Community Daily Fee excludes kitchen hire - Option 3	Non-Statutory	\$157.20	\$161.50
Pavilion Community Daily Fee includes kitchen hire - Option 3	Non-Statutory	\$177.80	\$182.70

<b>Fees and Charges</b>	<b>Fee Type</b>	<b>2025-26 Fee (incl GST) \$</b>	<b>2026-27 Fee (incl GST) \$</b>
Pavilion Community Hourly Fee - Option 1	Non-Statutory	\$31.90	\$32.80
Pavilion Community Hourly Fee - Option 2	Non-Statutory	\$36.00	\$37.00
Pavilion Community Hourly Fee excludes kitchen hire - Option 3	Non-Statutory	\$31.90	\$32.80
Pavilion Community Hourly Fee includes kitchen hire - Option 3	Non-Statutory	\$36.00	\$37.00
Pavilion Community School Term Fee (Hourly rate) - Option 1	Non-Statutory	\$284.60	\$292.40
Pavilion Community School Term Fee (Hourly rate) - Option 2	Non-Statutory	\$321.60	\$330.40
Pavilion Community School Term Fee (Hourly rate excludes kitchen hire) - Option 3	Non-Statutory	\$284.60	\$292.40
Pavilion Community School Term Fee (Hourly rate includes kitchen hire) - Option 3	Non-Statutory	\$321.60	\$330.40
Pavilion Schools Use Fee (Hourly rate) - Option 1	Non-Statutory	\$25.70	\$26.40
Pavilion Schools Use Fee (Hourly rate) - Option 2	Non-Statutory	\$31.90	\$32.80
Pavilion Schools Use Fee (Hourly rate) - Option 3	Non-Statutory	\$22.60	\$23.20
<b>NUNAWADING COMMUNITY HUB</b>			
<b>Room Hire - Studios</b>			
Studio 1 - Community Rate	Non-Statutory	\$47.40	\$48.70
Studio 1 - Seniors Rate	Non-Statutory	\$5.80	\$6.00
Studio 1 - Standard Rate	Non-Statutory	\$94.80	\$97.40
Studio 2 - Community Rate	Non-Statutory	\$57.60	\$59.20
Studio 2 - Seniors Rate	Non-Statutory	\$5.80	\$6.00
Studio 2 - Standard Rate	Non-Statutory	\$115.40	\$118.60
Studio 3 - Community Rate	Non-Statutory	\$11.40	\$11.70
Studio 3 - Seniors Rate	Non-Statutory	\$5.80	\$6.00
Studio 3 - Standard Rate	Non-Statutory	\$22.40	\$23.00
Studio 4 - Community Rate	Non-Statutory	\$11.40	\$11.70
Studio 4 - Seniors Rate	Non-Statutory	\$5.80	\$6.00
Studio 4 - Standard Rate	Non-Statutory	\$22.40	\$23.00
Studio 5 - Community Rate	Non-Statutory	\$11.40	\$11.70
Studio 5 - Seniors Rate	Non-Statutory	\$5.80	\$6.00
Studio 5 - Standard Rate	Non-Statutory	\$22.40	\$23.00
Studio 6 - Community Rate	Non-Statutory	\$20.00	\$20.60
Studio 6 - Seniors Rate	Non-Statutory	\$5.80	\$6.00
Studio 6 - Standard Rate	Non-Statutory	\$40.40	\$41.50
Studio 7 - Community Rate	Non-Statutory	\$13.20	\$13.60
Studio 7 - Seniors Rate	Non-Statutory	\$5.80	\$6.00
Studio 7 - Standard Rate	Non-Statutory	\$26.60	\$27.30
Studio 8 - Community Rate	Non-Statutory	\$15.80	\$16.20
Studio 8 - Seniors Rate	Non-Statutory	\$5.80	\$6.00
Studio 8 - Standard Rate	Non-Statutory	\$31.80	\$32.70
Studio 9 - Community Rate	Non-Statutory	\$30.40	\$31.20
Studio 9 - Seniors Rate	Non-Statutory	\$5.80	\$6.00
Studio 9 - Standard Rate	Non-Statutory	\$60.80	\$62.50
Studio 10 - Community Rate	Non-Statutory	\$15.80	\$16.20
Studio 10 - Seniors Rate	Non-Statutory	\$5.80	\$6.00
Studio 10 - Standard Rate	Non-Statutory	\$28.60	\$29.40
<b>Room Hire - Meeting Rooms</b>			
Meeting Room 1 - Community Rate	Non-Statutory	\$8.40	\$8.60
Meeting Room 1 - Seniors Rate	Non-Statutory	\$5.80	\$6.00
Meeting Room 1 - Standard Rate	Non-Statutory	\$17.00	\$17.50
Meeting Room 2 - Community Rate	Non-Statutory	\$20.00	\$20.60
Meeting Room 2 - Seniors Rate	Non-Statutory	\$5.80	\$6.00
Meeting Room 2 - Standard Rate	Non-Statutory	\$39.60	\$40.70
Meeting Room 3 - Community Rate	Non-Statutory	\$8.40	\$8.60
Meeting Room 3 - Seniors Rate	Non-Statutory	\$5.80	\$6.00
Meeting Room 3 - Standard Rate	Non-Statutory	\$17.40	\$17.90

<b>Fees and Charges</b>	<b>Fee Type</b>	<b>2025-26 Fee (incl GST) \$</b>	<b>2026-27 Fee (incl GST) \$</b>
Meeting Room 4 - Community Rate	Non-Statutory	\$17.00	\$17.50
Meeting Room 4 - Seniors Rate	Non-Statutory	\$5.80	\$6.00
Meeting Room 4 - Standard Rate	Non-Statutory	\$34.00	\$34.90
Meeting Room 5 - Community Rate	Non-Statutory	\$17.00	\$17.50
Meeting Room 5 - Seniors Rate	Non-Statutory	\$5.80	\$6.00
Meeting Room 5 - Standard Rate	Non-Statutory	\$34.00	\$34.90
<b>Room Hire - Other</b>			
Kitchen - Community Rate	Non-Statutory	\$28.60	\$29.40
Kitchen - Seniors Rate	Non-Statutory	No charge	No charge
Kitchen - Standard Rate	Non-Statutory	\$58.00	\$59.60
Duty Officer Staff Hire - Ordinary	Non-Statutory	\$52.40	\$53.80
Duty Officer Staff Hire - Penalty	Non-Statutory	\$56.50	\$58.10
Crockery Fee - Large Events	Non-Statutory	\$41.50	\$42.60
Crockery Fee - Small Events	Non-Statutory	\$20.50	\$21.10
<b>Stadium Hire</b>			
Badminton Court - Off Peak	Non-Statutory	\$18.20	\$18.70
Badminton Court - Peak	Non-Statutory	\$25.20	\$25.90
Table Tennis - Off Peak	Non-Statutory	\$17.20	\$17.70
Table Tennis - Peak	Non-Statutory	\$22.00	\$22.60
Casual Basketball Shooting per person	Non-Statutory	\$6.40	\$6.60
Casual Basketball Shooting per person - 10 pass	Non-Statutory	\$57.60	\$59.20
Full Court - Off Peak	Non-Statutory	\$48.80	\$50.10
Full Court - Peak	Non-Statutory	\$66.80	\$68.60
Half Court - Off Peak	Non-Statutory	\$26.60	\$27.30
Half Court - Peak	Non-Statutory	\$36.00	\$37.00
<b>SPORTLINK</b>			
<i>* Court hire and room hire fee units were changed to hourly from 2024-25.</i>			
Merchandise	Non-Statutory	Various	Various
Casual Basketball Shooting per person	Non-Statutory	\$6.40	\$6.60
Casual Basketball Shooting per person - 10 pass	Non-Statutory	\$57.60	\$59.20
Badminton Court - Off Peak	Non-Statutory	\$18.20	\$18.70
Badminton Court - Peak	Non-Statutory	\$25.20	\$25.90
Equipment Hire	Non-Statutory	\$4.30	\$4.40
Full Court - Off Peak	Non-Statutory	\$48.80	\$50.10
Full Court - Peak	Non-Statutory	\$66.80	\$68.60
Half Court - Off Peak	Non-Statutory	\$26.60	\$27.30
Half Court - Peak	Non-Statutory	\$36.00	\$37.00
Outdoor Court - Full Court Peak	Non-Statutory	\$20.60	\$21.20
Outdoor Court - Full Court Off Peak	Non-Statutory	\$17.00	\$17.50
Outdoor Court - Half Court Peak	Non-Statutory	\$11.40	\$11.70
Outdoor Court - Half Court Off Peak	Non-Statutory	\$9.60	\$9.90
Community Room - Commercial Rate	Non-Statutory	\$46.80	\$48.10
Community Room - Community Rate	Non-Statutory	\$31.40	\$32.30
Multi Purpose Room - Commercial Rate	Non-Statutory	\$46.80	\$48.10
Multi Purpose Room - Community Rate	Non-Statutory	\$31.40	\$32.30
Table Tennis - Off Peak	Non-Statutory	\$17.20	\$17.70
Table Tennis - Peak	Non-Statutory	\$22.00	\$22.60

<b>Fees and Charges</b>	<b>Fee Type</b>	<b>2025-26 Fee (incl GST) \$</b>	<b>2026-27 Fee (incl GST) \$</b>
<b>AQUALINK NUNAWADING AQUATICS</b>			
Adult	Non-Statutory	\$9.20	\$9.50
Child/Concession	Non-Statutory	\$7.00	\$7.20
Off Peak Concession swim entry between 11am - 2pm	Non-Statutory	\$0.00	\$4.00
Family	Non-Statutory	\$25.50	\$26.20
Scholars - until 31 Dec	Non-Statutory	\$4.80	\$4.90
Scholars - from 1 Jan	Non-Statutory	\$4.90	\$5.00
Squad	Non-Statutory	\$7.00	\$6.50
Aquatics - Adult	Non-Statutory	\$15.40	\$15.80
Aquatics - Concession	Non-Statutory	\$11.30	\$11.60
Aquatics - Upgrade	Non-Statutory	\$6.80	\$7.00
Multi Pass - 10 Visits - Swim Adult	Non-Statutory	\$82.80	\$85.10
Multi Pass - 10 Visits - Swim Concession / Child	Non-Statutory	\$63.00	\$64.70
Multi Pass - 10 Visits - Family	Non-Statutory	\$229.50	\$235.80
Multi Pass - 10 Visits - Aquatics	Non-Statutory	\$138.60	\$142.40
Multi Pass - 10 Visits - Aquatics Concession	Non-Statutory	\$101.70	\$104.50
<b>AQUALINK NUNAWADING GYM</b>			
Gymnasium Peak - Adult	Non-Statutory	\$30.80	\$31.60
Gymnasium Peak - Concession	Non-Statutory	\$25.90	\$26.60
Gymnasium Off Peak - Adult	Non-Statutory	\$25.50	\$26.20
Gymnasium Off Peak - Concession	Non-Statutory	\$19.50	\$20.00
Health professional entry fee	Non-Statutory	\$20.50	\$21.10
Scanner Hire	Non-Statutory	\$118.00	\$121.20
Strong Body Strong Mind / All fit	Non-Statutory	\$9.90	\$10.20
Lifestyle Consultation	Non-Statutory	\$77.00	\$79.10
Group Booking	Non-Statutory	\$118.00	\$121.20
Personal Training - 1 Hour Member	Non-Statutory	\$82.20	\$84.50
Personal Training - 1 Hour Non Member	Non-Statutory	\$102.75	\$105.60
Personal Training - 1/2 Hour Member	Non-Statutory	\$52.20	\$53.60
Personal Training - 1/2 Hour Non Member	Non-Statutory	\$68.40	\$70.30
Personal Training Starter Pack - 1/2 Hour	Non-Statutory	\$100.00	\$102.80
Personal Training Starter Pack - 1 Hour	Non-Statutory	\$200.00	\$205.50
Small Group Training - 1/2 Hour	Non-Statutory	\$77.00	\$79.10
Small Group Training - 1 Hour	Non-Statutory	\$114.00	\$117.10
Multi Pass - 10 Visits - Gym	Non-Statutory	\$277.20	\$284.80
Multi Pass - 10 Visits - Gym Off Peak	Non-Statutory	\$229.50	\$235.80
Multi Pass - 10 Visits - Gym Concession	Non-Statutory	\$223.10	\$229.20
Multi Pass - 10 Visits - Gym Off Peak Concession	Non-Statutory	\$175.50	\$180.30
Multi Pass - 10 Visits - Strong Body Strong Mind / All fit	Non-Statutory	\$89.10	\$91.60
Multi Pass - 10 Visits - Personal Training - 1/2 Hour	Non-Statutory	\$495.90	\$509.50
Multi Pass - 10 Visits - Personal Training - 1 Hour	Non-Statutory	\$780.90	\$802.40
Multi Pass - 10 Visits - Personal Training - non member 1/2 Hour	Non-Statutory	\$649.80	\$667.70
Multi Pass - 10 Visits - Personal Training - non member 1 Hour	Non-Statutory	\$976.10	\$1,002.90

Fees and Charges	Fee Type	2025-26 Fee (incl GST) \$	2026-27 Fee (incl GST) \$
<b>AQUALINK NUNAWADING FACILITY PROGRAMS</b>			
Pool Parties - Table Hire	Non-Statutory	\$61.60	\$63.30
Lane Hire per Hour - 50m Pool	Non-Statutory	\$58.60	\$60.20
Duty Officer Hire	Non-Statutory	\$52.40	\$53.80
Lifeguard Hire	Non-Statutory	\$47.20	\$48.50
Carnival Hire - Day	Non-Statutory	\$529.40	\$544.00
Nunawading Swimming Club - Carnival Hire	Non-Statutory	\$449.00	\$461.30
Nunawading Swimming Club - Club Pool Hire	Non-Statutory	\$191.00	\$196.30
Nunawading Swimming Club - Inflatable Hire	Non-Statutory	\$63.50	\$65.20
Multi Purpose Room Hire - Courses	Non-Statutory	\$41.00	\$42.10
Multi Purpose Room Hire / Group Fitness Room Hire	Non-Statutory	\$41.00	\$42.10
Physio Room Hire	Non-Statutory	\$15.40	\$15.80
<b>AQUALINK NUNAWADING HEALTH &amp; WELLNESS</b>			
Group Fitness - Adult	Non-Statutory	\$21.60	\$22.20
Group Fitness - Concession	Non-Statutory	\$17.00	\$17.50
Group Fitness - Fab Living	Non-Statutory	\$11.70	\$12.00
Specialist Programs	Non-Statutory	\$17.00	\$17.50
School Groups - Fitness Programs	Non-Statutory	\$118.00	\$121.20
30 min class	Non-Statutory	\$11.40	\$11.70
30 min class - Concession	Non-Statutory	\$9.00	\$9.20
Multi Pass - 10 Visits - Group Fitness	Non-Statutory	\$193.50	\$198.80
Multi Pass - 10 Visits - Group Fitness Concession	Non-Statutory	\$153.00	\$157.20
Multi Pass - 10 Visits - Fab Living	Non-Statutory	\$105.30	\$108.20
Multi Pass - 10 Visits - 30 min class	Non-Statutory	\$102.00	\$104.80
Multi Pass - 10 Visits - 30 min class - Concession	Non-Statutory	\$81.00	\$83.20
<b>AQUALINK NUNAWADING RETAIL</b>			
Merchandise Sales	Non-Statutory	Various	Various
<b>AQUALINK NUNAWADING MEMBERSHIPS</b>			
Swim - Adult - 12 Months	Non-Statutory	\$802.00	\$838.10
Swim - Adult - 3 Months	Non-Statutory	\$260.70	\$272.40
Swim - Concession / Child - 12 Months	Non-Statutory	\$721.80	\$754.30
Swim - Concession / Child - 3 Months	Non-Statutory	\$234.60	\$245.20
Aquatics - 12 Months	Non-Statutory	\$922.87	\$964.50
Aquatics - 3 Months	Non-Statutory	\$289.99	\$303.00
Aquatics - Concession - 12 Months	Non-Statutory	\$830.59	\$868.10
Aquatics - Concession - 3 Months	Non-Statutory	\$260.99	\$272.70
Gym - 12 Months	Non-Statutory	\$1,304.10	\$1,362.80
Gym - 3 Months	Non-Statutory	\$446.20	\$466.30
Gym - Concession - 12 Months	Non-Statutory	\$1,173.70	\$1,226.50
Gym - Concession - 3 Months	Non-Statutory	\$401.60	\$419.70
Gym - Off Peak - 12 Months	Non-Statutory	\$984.90	\$1,029.20
Gym - Off Peak - 3 Months	Non-Statutory	\$304.60	\$318.30
Group Fitness - 12 Months	Non-Statutory	\$1,304.10	\$1,362.80
Group Fitness - 3 Months	Non-Statutory	\$446.20	\$466.30
Group Fitness - Concession - 12 Months	Non-Statutory	\$1,173.70	\$1,226.50
Group Fitness - Concession - 3 Months	Non-Statutory	\$401.60	\$419.70
Total Fitness - 12 Months	Non-Statutory	\$1,480.00	\$1,546.60
Total Fitness - 3 Months	Non-Statutory	\$490.00	\$512.00
Total Fitness - Concession - 12 Months	Non-Statutory	\$1,332.00	\$1,391.90
Total Fitness - Concession - 3 Months	Non-Statutory	\$441.00	\$460.80

<b>Fees and Charges</b>	<b>Fee Type</b>	<b>2025-26 Fee (incl GST) \$</b>	<b>2026-27 Fee (incl GST) \$</b>
Total Fitness Plus - 12 Months	Non-Statutory	\$1,862.00	\$1,945.80
Total Fitness Plus - 3 Months	Non-Statutory	\$615.00	\$642.70
Total Fitness Plus - Concession - 12 Months	Non-Statutory	\$1,675.00	\$1,750.40
Total Fitness Plus - Concession - 3 Months	Non-Statutory	\$553.00	\$578.40
Express Membership	Non-Statutory	\$100.00	\$100.00
Teen Fitness - 12 Months	Non-Statutory	\$840.70	\$878.50
Teen Fitness - 3 Months	Non-Statutory	\$270.00	\$282.10
Fab Living - 12 Months	Non-Statutory	\$1,058.80	\$1,090.60
Fab Living - 3 Months	Non-Statutory	\$323.10	\$332.80
Fab Living - 1 Month	Non-Statutory	\$81.60	\$84.00
<b>DIRECT DEBIT MEMBERSHIP FEES</b>			
<i>* Direct debit frequency - fortnightly</i>			
Direct Debit - Swim	Non-Statutory	\$27.90	\$29.20
Direct Debit - Swim - Concession / Child	Non-Statutory	\$25.10	\$26.20
Direct Debit - Aquatics	Non-Statutory	\$32.70	\$34.20
Direct Debit - Aquatics - Concession	Non-Statutory	\$29.45	\$30.80
Direct Debit - Gym	Non-Statutory	\$44.10	\$46.10
Direct Debit - Gym - Concession	Non-Statutory	\$39.70	\$41.50
Direct Debit - Gym - Off Peak	Non-Statutory	\$34.90	\$36.50
Direct Debit - Group Fitness	Non-Statutory	\$44.10	\$46.10
Direct Debit - Group Fitness - Concession	Non-Statutory	\$39.70	\$41.50
Direct Debit - Total Fitness	Non-Statutory	\$50.60	\$52.90
Direct Debit - Total Fitness - Concession	Non-Statutory	\$45.55	\$47.60
Direct Debit - Total Fitness Plus	Non-Statutory	\$65.00	\$67.90
Direct Debit - Total Fitness Plus - Concession	Non-Statutory	\$58.50	\$61.10
Direct Debit - Teen Fit	Non-Statutory	\$29.40	\$30.70
Direct Debit - Fab Living	Non-Statutory	\$37.70	\$38.80
Direct Debit Family - Swim	Non-Statutory	\$24.75	\$25.90
Direct Debit Family - Aquatics	Non-Statutory	\$29.45	\$30.80
Direct Debit Family - Gym	Non-Statutory	\$39.70	\$41.50
Direct Debit Family - Group Fitness	Non-Statutory	\$39.70	\$41.50
Direct Debit Family - Total Fitness	Non-Statutory	\$45.55	\$47.60
Direct Debit Family - Total Fitness Plus	Non-Statutory	\$58.50	\$61.10
Direct Debit Family - Teen	Non-Statutory	\$26.45	\$27.60
Direct Debit Family - Fab Living	Non-Statutory	\$33.95	\$35.00
Direct Debit - Personal Training - 30 Minutes	Non-Statutory	\$47.00	\$49.10
Direct Debit - Personal Training - 60 Minutes	Non-Statutory	\$74.00	\$77.30
Direct Debit Joining Fee - Aquatics / Swim	Non-Statutory	\$49.00	\$49.00
Direct Debit Joining Fee - Teen Fit / Off Peak	Non-Statutory	\$49.00	\$49.00
Direct Debit Joining Fee - Total / Gym / GF	Non-Statutory	\$49.00	\$49.00
Cancellation Fee	Non-Statutory	\$60.00	\$0.00
Card Replacement	Non-Statutory	\$10.00	\$10.00

Fees and Charges	Fee Type	2025-26 Fee (incl GST) \$	2026-27 Fee (incl GST) \$
<b>AQUALINK BOX HILL AQUATICS</b>			
Adult	Non-Statutory	\$9.20	\$9.50
Child/Concession	Non-Statutory	\$7.00	\$7.20
Off Peak Concession swim entry between 11am - 2pm	Non-Statutory	\$0.00	\$4.00
Family	Non-Statutory	\$25.50	\$26.20
Scholars - until 31 Dec	Non-Statutory	\$4.80	\$4.90
Scholars - from 1 Jan	Non-Statutory	\$4.90	\$5.00
Aquatics - Adult	Non-Statutory	\$15.40	\$15.80
Aquatics - Concession	Non-Statutory	\$11.30	\$11.60
Aquatics - Upgrade	Non-Statutory	\$6.80	\$7.00
Multi Pass - 10 Visits - Swim Adult	Non-Statutory	\$82.80	\$85.10
Multi Pass - 10 Visits - Swim Concession / Child	Non-Statutory	\$63.00	\$64.70
Multi Pass - 10 Visits - Family	Non-Statutory	\$229.50	\$235.80
Multi Pass - 10 Visits - Aquatics	Non-Statutory	\$138.60	\$142.40
Multi Pass - 10 Visits - Aquatics Concession	Non-Statutory	\$101.70	\$104.50
<b>AQUALINK BOX HILL GYM</b>			
Gymnasium Peak - Adult	Non-Statutory	\$30.80	\$31.60
Gymnasium Peak - Concession	Non-Statutory	\$25.90	\$26.60
Gymnasium Off Peak - Adult	Non-Statutory	\$25.50	\$26.20
Gymnasium Off Peak - Concession	Non-Statutory	\$19.50	\$20.00
Physio / Health Professional Entry	Non-Statutory	\$20.50	\$21.10
ALL FIT	Non-Statutory	\$9.90	\$10.20
Lifestyle Consultation / Program Show	Non-Statutory	\$77.00	\$79.10
Scanner Hire	Non-Statutory	\$118.00	\$121.20
Group Booking	Non-Statutory	\$118.00	\$121.20
Personal Training - 60 Minutes Member	Non-Statutory	\$82.20	\$84.50
Personal Training - 60 Minutes Non Member	Non-Statutory	\$102.75	\$105.60
Personal Training - 30 Minutes Member	Non-Statutory	\$52.20	\$53.60
Personal Training - 30 Minutes Non Member	Non-Statutory	\$68.40	\$70.30
Personal Training Starter Pack - 30 Minutes	Non-Statutory	\$100.00	\$102.80
Personal Training Starter Pack - 60 Minutes	Non-Statutory	\$200.00	\$205.50
Personal Training - 60 Minutes - direct debit	Non-Statutory	\$74.00	\$76.00
Personal Training - 30 Minutes - direct debit	Non-Statutory	\$47.00	\$48.30
Small Group Training - 60 Minutes	Non-Statutory	\$114.00	\$117.10
Small Group Training - 30 Minutes	Non-Statutory	\$77.00	\$79.10
Multi Pass - 10 Visits - Gym Adult	Non-Statutory	\$277.20	\$284.80
Multi Pass - 10 Visits - Gym Adult Off Peak	Non-Statutory	\$229.50	\$235.80
Multi Pass - 10 Visits - Gym Concession	Non-Statutory	\$233.10	\$239.50
Multi Pass - 10 Visits - Gym Concession Off Peak	Non-Statutory	\$175.50	\$180.30
Multi Pass - 10 Visits - ALLFIT	Non-Statutory	\$89.10	\$91.60
Multi Pass - 10 Visits - Personal Training - 60 Minutes - Member	Non-Statutory	\$780.90	\$802.40
Multi Pass - 10 Visits - Personal Training - 30 Minutes - Member	Non-Statutory	\$495.90	\$509.50
Multi Pass - 10 Visits - Personal Training - 60 Minutes - Non Member	Non-Statutory	\$976.10	\$1,002.90
Multi Pass - 10 Visits - Personal Training - 30 Minutes - Non Member	Non-Statutory	\$649.80	\$667.70

Fees and Charges	Fee Type	2025-26 Fee (incl GST) \$	2026-27 Fee (incl GST) \$
<b>AQUALINK BOX HILL FACILITY PROGRAMS</b>			
Lane Hire extra fee per person	Non-Statutory	\$4.90	\$5.00
Lane Hire per Hour - 25m	Non-Statutory	\$41.00	\$42.10
Duty Officer Hire	Non-Statutory	\$52.40	\$53.80
Lifeguard Hire	Non-Statutory	\$47.20	\$48.50
Carnival Rate - All Outdoor Areas per hour	Non-Statutory	\$360.00	\$369.90
Warm Water Pool - per hour	Non-Statutory	\$74.40	\$76.40
Dive Pool Hire per Hour	Non-Statutory	\$75.00	\$77.10
LTS inflatable hire	Non-Statutory	\$63.50	\$65.20
Party Room Hire	Non-Statutory	\$61.60	\$63.30
Pavilion - Daily	Non-Statutory	\$277.00	\$284.60
Pavilion Meeting Room - Hourly	Non-Statutory	\$61.60	\$63.30
Crèche/Wellness room Room Hire	Non-Statutory	\$46.20	\$47.50
Group Fitness Room Hire	Non-Statutory	\$63.30	\$65.00
Equipment Hire	Non-Statutory	\$4.30	\$4.40
Badminton Court - Off Peak	Non-Statutory	\$18.20	\$18.70
Badminton Court - Peak	Non-Statutory	\$25.20	\$25.90
Casual Basketball Shooting	Non-Statutory	\$6.40	\$6.60
Casual Basketball Shooting - 10 Pass	Non-Statutory	\$57.60	\$59.20
Full Court - Peak	Non-Statutory	\$66.80	\$68.60
Full Court - Off Peak	Non-Statutory	\$48.80	\$50.10
Half Court - Off Peak	Non-Statutory	\$26.60	\$27.30
Half Court - Peak	Non-Statutory	\$36.00	\$37.00
Table Tennis - Off Peak	Non-Statutory	\$17.20	\$17.70
Table Tennis - Peak	Non-Statutory	\$22.00	\$22.60
Tennis / Soccer Court - Day - Off Peak	Non-Statutory	\$30.80	\$31.60
Tennis / Soccer Court - Day - Peak	Non-Statutory	\$37.40	\$38.40
<b>AQUALINK BOX HILL HEALTH &amp; WELLNESS</b>			
Group Fitness - Adult	Non-Statutory	\$21.60	\$22.20
Group Fitness - Concession	Non-Statutory	\$17.00	\$17.50
Group Fitness - Fab Living	Non-Statutory	\$11.70	\$12.00
Specialist Programs	Non-Statutory	\$17.00	\$17.50
School Groups - Fitness Programs	Non-Statutory	\$118.00	\$121.20
Virtual Fitness - Adult	Non-Statutory	\$11.30	\$11.60
Virtual Fitness - Concession	Non-Statutory	\$8.20	\$8.40
30 min class	Non-Statutory	\$11.40	\$11.70
30 min class - Concession	Non-Statutory	\$9.00	\$9.20
Multi Pass - 10 Visits - Group Fitness	Non-Statutory	\$193.50	\$198.80
Multi Pass - 10 Visits - Group Fitness Concession	Non-Statutory	\$153.00	\$157.20
Multi Pass - 10 Visits - Fab Living	Non-Statutory	\$105.30	\$108.20
Multi Pass - 10 Visits - 30 min class	Non-Statutory	\$102.00	\$104.80
Multi Pass - 10 Visits - 30 min class Concession	Non-Statutory	\$81.00	\$83.20
<b>AQUALINK BOX HILL RETAIL</b>			
Merchandise Sales	Non-Statutory	Various	Various

<b>Fees and Charges</b>	<b>Fee Type</b>	<b>2025-26 Fee (incl GST) \$</b>	<b>2026-27 Fee (incl GST) \$</b>
<b>AQUALINK BOX HILL MEMBERSHIPS</b>			
Swim - Adult - 12 Months	Non-Statutory	\$802.00	\$838.10
Swim - Adult - 3 Months	Non-Statutory	\$260.70	\$272.40
Swim Child / Concession - 3 Months	Non-Statutory	\$234.60	\$245.20
Swim Child / Concession - 12 Months	Non-Statutory	\$721.80	\$754.30
Aquatics - 12 Months	Non-Statutory	\$923.00	\$964.50
Aquatics - 3 Months	Non-Statutory	\$289.99	\$303.00
Aquatics - Concession - 12 Months	Non-Statutory	\$830.70	\$868.10
Aquatics - Concession - 3 Months	Non-Statutory	\$260.99	\$272.70
Gym - 12 Months	Non-Statutory	\$1,304.10	\$1,362.80
Gym - 3 Months	Non-Statutory	\$446.20	\$466.30
Gym - Concession - 12 Months	Non-Statutory	\$1,173.70	\$1,226.50
Gym - Concession - 3 Months	Non-Statutory	\$401.58	\$419.70
Off Peak - 12 Months	Non-Statutory	\$984.90	\$1,029.20
Off Peak - 3 Months	Non-Statutory	\$304.60	\$318.30
Group Fitness - 12 Months	Non-Statutory	\$1,304.10	\$1,362.80
Group Fitness - 3 Months	Non-Statutory	\$446.20	\$466.30
Group Fitness - Concession - 12 Months	Non-Statutory	\$1,173.70	\$1,226.50
Group Fitness - Concession - 3 Months	Non-Statutory	\$401.60	\$419.70
Total Fitness - 12 Months	Non-Statutory	\$1,480.00	\$1,546.60
Total Fitness - 3 Months	Non-Statutory	\$490.00	\$512.00
Total Fitness - Concession - 12 Months	Non-Statutory	\$1,332.00	\$1,391.90
Total Fitness - Concession - 3 Months	Non-Statutory	\$441.00	\$460.80
Total Fitness Plus - 12 Months	Non-Statutory	\$1,862.00	\$1,945.80
Total Fitness Plus - 3 Months	Non-Statutory	\$615.00	\$642.70
Total Fitness Plus - Concession - 12 Months	Non-Statutory	\$1,675.00	\$1,750.40
Total Fitness Plus - Concession - 3 Months	Non-Statutory	\$553.00	\$578.40
Teen Fitness - 12 Months	Non-Statutory	\$840.70	\$878.50
Teen Fitness - 3 Months	Non-Statutory	\$270.00	\$282.10
Express membership	Non-Statutory	\$100.00	\$100.00
Fab Living - 12 Months	Non-Statutory	\$1,058.80	\$1,090.60
Fab Living - 3 Months	Non-Statutory	\$323.10	\$332.80
Fab Living - Monthly over counter	Non-Statutory	\$81.60	\$84.00
<b>DIRECT DEBIT MEMBERSHIP FEES</b>			
<i>* Direct debit frequency - fortnightly</i>			
Direct Debit - Swim	Non-Statutory	\$27.90	\$29.20
Direct Debit - Swim Child / Concession	Non-Statutory	\$25.10	\$26.20
Direct Debit - Aquatics	Non-Statutory	\$32.70	\$34.20
Direct Debit - Aquatics - Concession	Non-Statutory	\$29.45	\$30.80
Direct Debit - Gym	Non-Statutory	\$44.10	\$46.10
Direct Debit - Gym - Concession	Non-Statutory	\$39.70	\$41.50
Direct Debit - Off Peak	Non-Statutory	\$34.90	\$36.50
Direct Debit - Group Fitness	Non-Statutory	\$44.10	\$46.10
Direct Debit - Group Fitness - Concession	Non-Statutory	\$39.70	\$41.50
Direct Debit - Total Fitness	Non-Statutory	\$50.60	\$52.90
Direct Debit - Total Fitness - Concession	Non-Statutory	\$45.55	\$47.60
Direct Debit - Total Fitness Plus	Non-Statutory	\$65.00	\$67.90
Direct Debit - Total Fitness Plus - Concession	Non-Statutory	\$58.50	\$61.10
Direct Debit - Teen Fitness	Non-Statutory	\$29.40	\$30.70
Direct Debit - Fab Living	Non-Statutory	\$37.70	\$38.80

<b>Fees and Charges</b>	<b>Fee Type</b>	<b>2025-26 Fee (incl GST) \$</b>	<b>2026-27 Fee (incl GST) \$</b>
Direct Debit - Swim - Family	Non-Statutory	\$25.10	\$26.20
Direct Debit - Aquatics - Family	Non-Statutory	\$29.45	\$30.80
Direct Debit - Gym - Family	Non-Statutory	\$39.70	\$41.50
Direct Debit - Group Fitness - Family	Non-Statutory	\$39.70	\$41.50
Direct Debit - Total Fitness - Family	Non-Statutory	\$45.55	\$47.60
Direct Debit - Total Fitness Plus - Family	Non-Statutory	\$58.50	\$61.10
Direct Debit - Teen - Family	Non-Statutory	\$26.45	\$27.60
Direct Debit - Fab Living - Family	Non-Statutory	\$33.95	\$35.00
Direct Debit - Personal Training - 30 Minutes	Non-Statutory	\$47.00	\$49.10
Direct Debit - Personal Training - 60 Minutes	Non-Statutory	\$74.00	\$77.30
Direct Debit Joining Fee - Aquatics/Swim	Non-Statutory	\$49.00	\$49.00
Direct Debit Joining Fee - Teen Fit/Off Peak	Non-Statutory	\$49.00	\$49.00
Direct Debit Joining Fee - Total / Gym / Group Fitness	Non-Statutory	\$49.00	\$49.00
Cancellation Fee	Non-Statutory	\$60.00	\$0.00
Card replacement	Non-Statutory	\$10.00	\$10.00
<b>INFRASTRUCTURE</b>			
<b>ARBOR</b>			
Tree Amenity Valuation	Non-Statutory	Quotation	Quotation
<b>RECYCLING AND WASTE CENTRE</b>			
<b>ACCOUNT CUSTOMERS</b>			
Commercial Account Customers (per tonne)	Non-Statutory	\$372.00	\$398.00
<b>RUBBISH</b>			
External Tipping Fees - Car Boot Load	Non-Statutory	\$57.00	\$62.00
External Tipping Fees - Station Wagon / Car Load	Non-Statutory	\$74.00	\$80.00
External Tipping Fees - Utes, Vans, Trailers, or Trucks - disposal up to 300kg (minimum charge)	Non-Statutory	\$120.00	\$125.00
External Tipping Fees - Bulk (per tonne) - disposal greater than 300 kg	Non-Statutory	\$380.00	\$407.00
<b>CLEAN GREEN WASTE</b>			
Clean Green - disposal up to 460kg (minimum charge)	Non-Statutory	\$65.00	\$70.00
Clean Green - Bulk (per tonne) - disposal greater than 460kg	Non-Statutory	\$147.00	\$152.00
<b>CLEAN CONCRETE</b>			
Concrete - disposal up to 500kg (minimum charge)	Non-Statutory	\$54.00	\$60.00
Concrete - Bulk (per tonne) - disposal greater than 500kg	Non-Statutory	\$114.00	\$122.00
<b>OTHER RECYCLABLES</b>			
BBQ Gas Bottles (up to 9kg)	Non-Statutory	\$22.00	\$24.00
Mattresses and Bases	Non-Statutory	\$38.00	\$40.00
Tyre and Rim - Passenger Vehicles	Non-Statutory	\$30.00	\$31.00
Tyre and Rim - Four Wheel Drives	Non-Statutory	\$44.00	\$46.00
Tyres - Four Wheel Drives	Non-Statutory	\$28.00	\$30.00
Tyres - Passenger Vehicles	Non-Statutory	\$20.00	\$21.00

Fees and Charges	Fee Type	2025-26 Fee (incl GST) \$	2026-27 Fee (incl GST) \$
<b>SUSTAINABILITY, WASTE &amp; RECYCLING</b>			
<b>WASTE MANAGEMENT SERVICES</b>			
Kerbside Waste Service Charge (1 x 80 litre garbage bin and 1 x recycling bin)	Non-Statutory	\$181.25	\$175.50
Public Waste Service Charge	Non-Statutory	\$82.00	\$84.79
<b>SUPPLEMENTARY BIN FEES</b>			
<b>GARBAGE</b>			
80 litre initial garbage bin (one per premises)	Non-Statutory	Part of kerbside waste service charge	Part of kerbside waste service charge
120 litre initial garbage bin (instead of 80 litre)	Non-Statutory	\$74.55	\$77.00
240 litre initial garbage bin (instead of 80 litre)	Non-Statutory	\$384.30	\$396.00
Additional garbage bins (per 120 litre increase in capacity)	Non-Statutory	\$309.75	\$319.00
<b>RECYCLING</b>			
Additional recycling bin (240 litre) - per bin	Non-Statutory	\$60.00	\$60.00
<b>FOOD AND GARDEN ORGANICS (FOGO)</b>			
140 litre FOGO bin	Non-Statutory	\$74.00	\$75.00
240 litre FOGO bin	Non-Statutory	\$98.00	\$99.50
<b>EXEMPTIONS</b>			
Additional bin capacity due to medical or disability	Non-Statutory	No charge	No charge

## Appendix B | Glossary of terms



<b>Act</b>	means the <i>Local Government Act 2020</i>
<b>Annual report</b>	means a report of the council's operations of the previous financial year and contains a report of operations, audited financial statements and an audited performance statement
<b>Australian Accounting Standards (AAS)</b>	means the accounting standards published by the Australian Accounting Standards Board
<b>Better practice</b>	means that in the absence of legislation or a relevant Australian Accounting Standard this commentary is considered by Local Government Victoria to reflect better practice reporting
<b>Budget</b>	means a plan setting out the services and initiatives to be funded for the financial year and the subsequent three financial years and how they will contribute to achieving the strategic objectives specified in the council plan. It is to be a 'rolling' budget with an outlook of at least 4-years.
<b>Council Plan</b>	means a plan setting out the medium-term strategic objectives, strategies, strategic indicators and resources reflecting vision and aspirations of the community for the next four years
<b>Asset Plan</b>	a plan which has an outlook of at least ten years setting out information about maintenance, renewal, acquisition, expansion, upgrade, disposal and decommissioning of each class of infrastructure under Council's control
<b>Community Vision</b>	Council must develop, maintain, and review a Community Vision with its municipal community using deliberative engagement practices which has an outlook of at least 10-years and describes the municipal community's social, economic, cultural and environmental aspirations for the future.

## Appendix B | Glossary of terms

<b>Financial statements</b>	means the financial statements and notes prepared in accordance with the <i>Local Government Model Financial Report</i> , Australian Accounting Standards and other applicable standards as they apply to the general purpose financial reports and statement of capital works, included in the annual report
<b>Financial Plan</b>	means a plan of the financial and non-financial resources for at least the next ten years required to achieve the Council Plan and other strategic plans of Council. The Financial Plan defines the broad fiscal boundaries for the Council Plan, Asset Plan, other subordinate policies and strategies and budget processes
<b>Financial year</b>	means the period of 12 months ending on 30 June each year
<b>Forecast</b>	means the predicted outcome for the financial year based on available information as at 31 March 2026
<b>Heritage asset</b>	means an asset with historic, artistic, scientific, technological, geographical or environmental qualities that is held and maintained principally for its contribution to knowledge and culture and this purpose is central to the objectives of the entity holding it
<b>Initiative</b>	means an action which is one-off in nature and/or leads to improvements in service performance or service levels.
<b>Integrated Strategic Planning and Reporting framework</b>	means the key statutory planning and reporting documents that are required to be prepared by councils to support strategic decision making and ensure accountability to local communities in the performance of functions and exercise of powers under the Act
<b>Major Initiative</b>	means a significant initiative that the Council has identified as a priority and that directly contributes to the achievement of the <i>Council Plan</i> during the current financial year and has a major focus in the budget.
<b>Minister</b>	means the Minister for Local Government

## Appendix B | Glossary of terms



<b>Performance statement</b>	means a statement including the results of the prescribed service outcome indicators, financial performance indicators and sustainable capacity indicators for the financial year and included in the annual report
<b>Principal accounting officer</b>	means the person designated by a council to be responsible for the financial management of the council
<b>Regulations</b>	means the <i>Local Government (Planning and Reporting) Regulations 2020</i>
<b>Report of operations</b>	means a report containing a description of the operations of the council during the financial year and included in the annual report
<b>Revenue and Rating Plan</b>	provides a medium-term plan for how Council will generate income to deliver on the Council Plan, program and services and capital works commitments over a 4-year period
<b>Specialised assets</b>	means assets designed for a specific limited purpose. Specialised assets include buildings such as schools, hospitals, court houses, emergency services buildings (police, fire, ambulance and emergency services), specialised buildings to house infrastructure (pump stations, etc.), some heritage properties and most infrastructure assets
<b>Workforce Plan</b>	a plan which describes the organisational structure of the Council, specifies the projected staffing requirements for a period of at least 4 years, and sets out measures to seek to ensure gender equity, diversity and inclusiveness.





# Appendix C | Service Performance Indicators Measurement

Domain	Indicator	Definition	Calculation
<b>Governance</b>	<b>Community engagement</b>	Satisfaction with the opportunities offered by Council to be consulted on or engaged in Council decisions  (The community satisfaction rating out of 100 with the consultation and engagement efforts of Council.)	[Community satisfaction rating out of 100 with how Council has performed on community consultation and engagement]
<b>Governance</b>	<b>Financial Decisions</b>	Total unpaid rates and charges  (The total unpaid rates and charges and unpaid interest on rates and charges for all financial years as a percentage of all rates and charges for the financial year)	[Sum of unpaid rates and charges and unpaid interest on rates and charges for all financial years / Sum of all rates and charges for the financial year] x100
<b>Community</b>	<b>Library Services</b>	Library membership  (The percentage of resident municipal population who are registered library members.)	[Number of registered library members / Municipal population] x100
<b>Community</b>	<b>Maternal and child health services</b>	Participation in MCH service  (The percentage of children enrolled who participate in the MCH service.)	[Number of children who attend the MCH service at least once (in the year) / Number of children enrolled in the MCH service] x100





# Appendix C | Service Performance Indicators Measurement

Domain	Indicator	Definition	Calculation
<b>Community</b>	<b>Maternal and child health services</b>	Participation in MCH service by Aboriginal children  (The percentage of Aboriginal children enrolled who participate in the MCH service.)	[Number of Aboriginal children who attend the MCH service at least once (in the year) / Number of Aboriginal children enrolled in the MCH service] x100
<b>Environment</b>	<b>Roads</b>	Sealed local roads maintained to condition standards  (The percentage of sealed local roads that are below the renewal intervention level set by Council and not requiring renewal.)	[Number of kilometres of sealed local roads below the renewal intervention level set by Council / Kilometres of sealed local roads] x100
<b>Environment</b>	<b>Waste Management</b>	Kerbside collection waste to landfill per serviced property  (amount of waste collected from kerbside waste collection services that is sent to landfill per serviced property)	[Amount of waste in tonnes (t) collected from kerbside waste collection services that is sent to landfill / Number of serviced properties]
<b>Responsive-ness</b>	<b>Statutory Planning</b>	Planning applications decided within the relevant required time.  (The percentage of regular and VicSmart planning application decisions made within the relevant required time)	[Number of planning application decisions made within 60 days for regular permits and 10 days for VicSmart permits / Number of planning application decisions made] x100





# Appendix C | Service Performance Indicators Measurement

Domain	Indicator	Definition	Calculation
<b>Responsive-ness</b>	<b>Food safety</b>	<p>Critical and major non-compliance outcome notifications</p> <p>(The percentage of critical and major non-compliance outcome notifications that are followed up by Council.)</p>	<p>[Number of critical non-compliance outcome notifications and major non-compliance outcome notifications about a food premises followed up / Number of critical non-compliance outcome notifications and major non-compliance outcome notifications about food premises] x100</p>
<b>Cost</b>	<b>Library Services</b>	<p>Cost of library services</p> <p>(The direct cost of library services per head of population)</p>	<p>[Direct cost of library services / Population]</p>
<b>Cost</b>	<b>Waste Management</b>	<p>Cost of kerbside waste collection services</p> <p>(The direct cost of kerbside waste collection services per serviced property)</p>	<p>[Direct cost of kerbside waste collection services / Number of serviced properties]</p>



# Appendix D

## Council Reserve governing principles



The following sets out Council's amended reserve principles to be applicable to the 2024/25 financial year and 2025/26 onwards. The 2025/26 Budget plus three years of projections (including 2024/25 Full Year Forecast) included in this document reflects the reserve principles outlined below.

### Public Open Space Reserve

Public open space requirement contributions (i.e. cash contributions) are collected by Council for the purposes provided under the *Subdivision Act 1988* and the *Planning and Environment Act 1987*.

Council must use the contributions received to:

- a) Buy land for use for public recreation or public resort, as parklands or for similar purposes; or
- b) Improve land already set aside, zoned or reserved (by the Council, the Crown, a planning scheme or otherwise) for use for public recreation or public resort as parklands or for similar purposes; or
- c) With the approval of the Minister administering the *Local Government Act 2020*, improve land (whether set aside on a plan or not) used for public recreation or public resort as parklands or for similar purposes.

Whitehorse City Council recognises statutory public open space contributions as income under the Income Statement category 'Contributions – Monetary'.

Whitehorse City Council shall endeavour to acquit public open space contributions received within the financial year of their receipt, against capital renewal, upgrade works and tree expenditure now in operating (previously in capital) undertaken in that financial year.

At the end of each financial year, the balance of any unspent public open space contributions collected are to be transferred into the reserve account titled 'Public Open Space Reserve'.

The interest generated by the Open Space Reserve will be transferred annually to the Reserve.



## Appendix D

# Council Reserve governing principles



Council will allocate public open space reserve funds to fund capital expenditure (including some tree expenditure previously in capital) within Whitehorse for improvements to passive open space and active recreation infrastructure in line with the adopted Council Plan, Open Space Strategy, Recreation Strategy and associated action plans. This includes new and upgraded assets, renewal of assets where the improvement will enable the asset to be more extensively used and disposal of decommissioned assets. Contributions received from public open space reserve shall not be used for any maintenance works.

The Open Space Strategy, Recreation Strategy and associated action plans will identify opportunities to respond to the changing demand on the public open space network.

Council will from time to time, review and update these documents to ensure funded projects align with changes in demographic data and area growth within the municipality.

All determinations in respect of the allocation of public open space reserves to fund eligible works will be made either:

- (a) by Council through the formal annual Budget adoption process;
- (b) by Council through the formal resolution to adopt an annual report and progress reports; or
- (c) by a formal Council resolution after having considered a comprehensive report from a relevant Council Officer.



# Appendix D

## Council Reserve governing principles



### Development Reserve

Whitehorse City Council by Council resolution maintains a funding reserve named the Development Reserve.

The Development Reserve exists to provide funding or part funding for major capital projects that support strategic objectives of the Council Vision and Council Plan. Funded projects must demonstrate that they are:

- meaningful to a broad section of the community;
- aligned with Council's strategic intent; and
- of a meaningful consequence and scale.

All determinations in respect of the allocation of public open space reserves to fund eligible works will be made either:

- (a) by Council through the formal annual Budget adoption process;
- (b) by Council through the formal resolution to adopt an annual report and progress reports, or
- (c) by a formal Council resolution after having considered a comprehensive report from a relevant Council Officer.



# Appendix D

## Council Reserve governing principles



### Principles for application

The following definitions provide guidance on the application of Financial Reserves for funding capital improvement projects.

**Open Space Acquisition** – The purchase of land within Whitehorse for the purposes of open space/recreation use. This can include purchases of new open space or extension of existing open space to address areas of undersupply as identified in the Open Space Strategy.

**Open Space Improvements** – Improvements to existing open space where the improvement will provide for a new or improved open space / recreation outcome or increase the capacity / utilisation of existing open space / recreation outcomes beyond their original design capacity or service potential and/or provision of an asset situated in open space to support a new or improved recreation outcome or increase the capacity/utilisation of existing recreation outcomes in line with Council's Recreation Plan objectives.

**Open Space Planning** – Planning activity where the planning outcome will lead to a direct capital improvement of the open space. i.e. expenditure is able to be capitalised in the Council's annual accounts in accordance with audit and accounting guidelines.

**Major Projects (Recreation)** – Major Projects that support development of built infrastructure to support a new or improved open space/recreation outcome or increase the capacity/utilisation of existing open space/recreation outcomes in line with the Council's Open Space Strategy and/or Recreation Strategy objectives.

**Major Project (Municipal)** – Major Project that supports development of built infrastructure to support strategic objectives of the Council Vision and Council Plan. Funded projects must demonstrate outcomes with a broad benefit to residents of the municipality.

**Recreation Infrastructure Projects** – Provision of built infrastructure to support a new or improved recreation outcome or increase the capacity / utilisation of existing recreation outcomes in line with Council's Recreation Strategy objectives.



# Appendix D

## Council Reserve governing principles



**Table 1:** Application of funding split for Reserve funded Capital improvement projects. The exact funding splits will be assessed and applied for each individual project based on scope and alignment to the reserve principles.

Project Type	Funding Split		
	Open Space Reserve*	Development Reserve*	Rates / External Funding
Open Space Acquisition	100%	0%	0%
Open Space Improvements	100%	0%	0%
Open Space Planning	50%	0%	50%
Major Project (Recreation)	0%	50%	50%
Major Project (Municipal)	0%	75%	25%
Recreation Infrastructure Project	25%	25%	50%

*\*Funding splits are based on an 'up to percentage' and may vary depending on the capital improvement.*



## Acknowledgement of Country

Whitehorse City Council acknowledges the Wurundjeri Woi-wurrung people of the Kulin Nation as the Traditional Owners of the land. We pay our respects to their Elders past, present and emerging.

## Contacting Council

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