10.2 East Burwood Reserve Masterplan Endorsement

Department	Leisure and Recreation Services Director Community Sevices

Attachment

SUMMARY

The East Burwood Reserve Master Plan (Attachment 1) has been developed to inform Council's future strategic approach to managing the reserve for maximum value to the Whitehorse community.

This report seeks Council's endorsement on the final draft master plan.

East Burwood Reserve has high community use across a wide variety of activities. The master plan has been developed considering the current use of facilities and the existing condition.

To ensure the reserve meets the community's needs for years to come, improvements and enhancement of existing qualities are recommended.

The master plan identifies future infrastructure projects to support current and future community activities with the following key outcomes proposed:

- Combine buildings for best community use and investment.
- Improve and increase structured and unstructured social and recreation opportunities.
- Enhance the identity and visibility of the reserve along Burwood Highway.
- Improve access and circulation for walking, cycling and vehicles including carpark provision.
- Embed environmental initiatives in line with Council's Urban Forest, Integrated Water Management and Sustainability strategies.

Endorsing the East Burwood Reserve Master Plan does not directly commit Whitehorse City Council to a responsibility for funding and implementing the recommended projects, which will be subject to availability of reserve balances at the time. The Master Plan will provide guidance for prioritising Council's future investments on open space and recreation improvements, to be considered in conjunction with other relevant strategic documents.

The endorsed master plan will also provide strong support in advocacy with external funding partners and inform the future Development Contribution Plan.

RECOMMENDATION

That Council endorses the final draft East Burwood Reserve Master Plan.

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KEY MATTERS

East Burwood Reserve supports the most diverse range of sporting activities in the City of Whitehorse. The reserve includes an indoor basketball stadium, an athletic track, a velodrome, two ovals and nine tennis courts. It is also the home of the Whitehorse Club and the heritage listed East Burwood Hall. The reserve is 16 hectares in size and provides open space for a large range of informal social and recreation facilities.

The master plan acknowledges that existing buildings and facilities at the reserve are ageing. They no longer meet modern standards for organised sporting competition and the needs of current users. They are generally single purpose and do not support diverse community usage.

It is also recognised that facilities for organised sport are more extensive than those for informal or passive open space activities. The infrastructure supports sporting activities at the municipal and regional levels while passive components are generally attractive to local users only.

The master plan responds to the above by identifying projects prioritised over fifteen years and beyond. These projects will improve the experience of the local community users for both organised sport and informal activities. There are significant financial implications for Council associated with the priorities of the master plan. These are costed at a high-level within the document however are subject to change following more detailed planning.

STRATEGIC ALIGNMENT

The master plan aligns with the Whitehorse City Council Plan 2021-2025 Strategic Direction 4: Our Built Environment; Movement, and Public Places, particularly Objective 4.1, 4.2 and 4.3 to provide a range of high quality, flexible and accessible facilities and spaces that build connection in the built natural, heritage and social environments for the community.

Similar priorities for Council are contained within Theme 2 – Movement and Public Spaces of the Whitehorse 2040 Community Vision. The document also responds to Theme 5 – Sustainable Climate and Environmental Care.

The master plan informs Council's future approach to managing the reserve and aligns with themes and actions of the Whitehorse Recreation Strategy 2015-2024, namely Theme 1 – Active Communities and Theme 3 – Flexible Facilities.

The upgrade of existing Council indoor sporting facilities is a recommendation of the Whitehorse Indoor Sports Facility Feasibility Study with Nunawading Basketball Stadium identified as a priority across the municipality. The preparation of a master plan for East Burwood Reserve is also a key recommendation of the document.

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BACKGROUNDEast Burwood Reserve is classified as Municipal level open space and is 16 hectares in area. The first parcel of land was acquired in 1925. It has developed since then to become an important place for the community, community groups and sporting clubs.

The site supports a diverse range of active and passive recreation activities in the municipality. The reserve includes the below facilities:

Club Based Sports Facilities

Nunawading Basketball Centre

- Council-managed through a lease to the Nunawading Amateur Basketball Association (NABA), including Melbourne East Basketball Association (MEBA).
    - Organisation was formed in 1963 after the establishment of member clubs in the 1950s.
- The centre contains five courts and supporting amenities.
    - Originally two courts built in 1969.
    - Additional two courts were built in 1983 with a fifth court added in 1989.
    - NABA completed an extensive renovation to the front of the centre in 1996 worth approximately $1.5 million.
- The stadium is used seven days a week year-round for competition, training and other programs, including:
    - 839 junior, 422 senior domestic teams (1,261 total) with an estimated 11,000 players in 2023.
    - This number has now surpassed the pre-pandemic levels of 745 junior teams.
    - In addition to Nunawading Basketball Centre, another twenty-six courts across nine venues are utilised to accommodate NABA junior competitions.
    - All NABA venues are at full capacity from 4pm-11pm weekdays and 8am-9pm Saturday & 8am-11pm Sunday.
    - Home to MEBA and its highly successful representative teams - the Nunawading Spectres.
    - The Centre and the Nunawading Spectres host a highly successful tournament run over King's Birthday Weekend with:
        - 815 teams in 2023 and 9357 players, including 297 interstate and 4 international teams.
        - Use of 69 courts for 2110 games.
    - Hosts school competitions, clinics and community events.
    - SEDA College use the centre for their education programs.

East Burwood Reserve North and South Ovals

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(cont)

- Council-managed by a seasonal licence allocation.
- Two ovals for football and cricket each with a supporting pavilion and three-lane cricket practice nets (situated adjacent to the southern oval).
  - Both pavilions are aging and are at or approaching end of life.
  - The southern pavilion is used extensively and does not meet Disability Discrimination Act (DDA) standards.
- The two ovals cater primarily for the East Burwood Football Netball Club and the East Burwood Cricket Club as well as several secondary/overflow user groups.
  - East Burwood Football Netball Club currently has two men's and one women's senior football teams as well as 285 junior members from Auskick through to under 16s, playing within the Eastern Football Netball League (EFNL). The club also has seven open age netball teams.
    - During the season the club uses the sports fields and the reserve often hosts EFNL finals matches.
  - East Burwood Football Netball Club was formed in 1911 and has a proud history having won 19 senior premierships including the 2022 Women's Division Three premiership.
  - In season 1993, the new upstairs social and change rooms spaces along with a new ground at the south end of the complex were opened.
  - East Burwood Cricket Club was formed in 1886 and merged with the Bennettswood Cricket Club in 1993. The clubs had been running a joint junior program for the previous two seasons, and with both clubs having declining senior player numbers and the new facilities at East Burwood Reserve it was a decision that made sense for both clubs. In August 2013 the members of the club voted to drop Bennettswood from the club's name. The reasons for this were to:
    - simplify the name
    - align the club with the East Burwood FC and especially its junior program
    - align the club with the local East Burwood community to better attract new players and sponsors.
  - The Club play in the Box Hill Reporter District Cricket Association and has recently won the McIntosh Shield in 2020-21 and 2016-17. It has been based at East Burwood Reserve for more than 100 years. The club has seen some recent decline in team numbers.
    - The club uses the ovals and cricket training nets for training and competition throughout the week.
  - While the two clubs use both ovals in their seasons, there is overflow use for other local football and cricket clubs to maximise the use of the facilities.

Bill Sewart Athletics Track

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- Council-managed through a lease with Bill Sewart Track Association.
- Contains a 10 lane synthetic athletics track with a 12 lane front straight and electronic timing gates.
- Associated field discipline facilities include throwing cages, jump pits, pole vault runway and high jump area.
- The infield also has a soccer pitch in the infield.
- The sporting infrastructure is supported by floodlighting, spectator terracing and pavilion, originally built in the early 1980s.
    - The athletics track was upgraded to a synthetic surface in 1996/1997 and Council upgraded the floodlighting in 2020.
- The facility hosts club training, club competition and school use year-round including:
    - Nunawading Athletics Club has 80 members from juniors (under 14's) to seniors (+ 50 years) with equal representation across men and women.
    - Little Athletics Nunawading has 200 members (U7 to U16) with equal participation between boys and girls. Club competitions are run on Saturday morning during Summer (October – April) with a Winter Cross Country season running from April – July.
    - Victorian Masters Athletics - East Burwood host weekly events every Thursday evening averaging 30 to 70 participants with equal representation across both men and women with the median age between 50-60 years.
    - Nunawading Triathlon Club started in 1990 and offer Adult, Student, Junior (15-17) and social memberships The Club utilises the track on Wednesday evenings for training.
    - The track is used for training Monday to Friday and competition Saturday and Sunday.
    - The infield soccer pitch is used by various clubs as an overflow venue.
    - 87 schools and 12 district athletics competitions estimated to total of 50,000 school students per annum.

Velodrome and sports pavilion

- Council-managed through a lease with Blackburn Cycling Club.
- The velodrome is the only velodrome in South-East Melbourne (next competition track is Warragul).
- The Blackburn Cycling Club is 76 years old and has been based at East Burwood Reserve for 74 years.

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- The Blackburn Cycling Club has 280 members (75% male/ 25% female; 40% adult/ 60% juniors) and has seen growth in the past 4 years, led by junior growth.
- Blackburn Cycling Club offers track, road (criterion) and cyclo-cross cycling disciplines throughout the week.
- The concrete velodrome was built in the 1950s and supporting pavilion built in 1987, recently:
    - $700,000 has been secured by the club to extend the pavilion.
    - $200,000 has been secured by the club to install floodlighting.
- The pavilion is not able to meet existing training activity demand.
- The velodrome complies with intra club racing standards but can only accommodate one pursuit rider at a time.
- The club also use the Darebin Indoor Sports Centre to meet their participation requirements.

Tennis Courts and Clubrooms

- Council-managed through a lease to East Burwood Tennis Club.
- Nine en-tout-cas and synthetic courts and supporting clubrooms.
    - Two en-tout-cas courts are not used and have become overgrown.
- East Burwood Tennis Club was formed in 1923, the original courts consisted of 2 asphalt courts which are now the current courts 8 & 9 and the clubhouse was a wooden shed with a tin roof.
- In 1966 with funding from membership contribution an additional five courts were added. The East Burwood Tennis Club continued to experience strong membership growth so an additional two clay courts were added along with an upgrade to the Clubhouse. The renovation was mainly carried out and completed mostly by volunteer club members.
- Since the late 1990s a number of court renewals and upgrades have been undertaken with the assistance of funding from Council and the State Government.
- The club is a multi-cultural and community diverse club with an estimated 200 members using the courts every day of the week for practice and competition. The club has historically been a large club but prior to the pandemic participation had been in decline.

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Community Facilities

Burwood Hall (Heritage listed)

- Managed by Council's Arts and Cultural Services department.
- The hall seats up to 100 people and has kitchen facilities, polished timber floors and can be divided into two spaces, it also has disability access.
- The hall is used by community and commercial groups for activities such as dance classes, church services, yoga sessions, seniors programs, private functions, training workshops and seminars.
- The building and land within the surrounding two metres is subject to Heritage overlay controls.

Whitehorse Club

- Council-managed through a lease to The Whitehorse Club.
- The Whitehorse Club building has spaces for functions and convertible to sporting activity.
- The Whitehorse Club is a members based Social club.
- The club currently provides weekly member events on Tuesday evenings and Thursday lunches.
- Whitehorse Club Social functions are a mixture of social, sporting, musical, regional and religious nature. Some are in celebration of Italian history and tradition.
- The Whitehorse Club has a senior's group known as the 'Circolo Anziani' who hold luncheons with live music numerous times of the year.
- The Whitehorse Club was formed in 1985 as The Eastern Suburbs Italian Club, and was situated in Blackburn. The club relocated to East Burwood Reserve in 1988 and constructed a building on land leased from Council for 25 years.
    - The building was extended in the 1990s, funded by a loan taken by the club. The loan has been serviced by revenue raised from commercial bookings for events and other commercial arrangements with organisations such as the Manhattan 8ball Pool Club, Blacklords Fencing Club, Wendon Dance Studio, Boxing Victoria and Battle Championship Wrestling.
- At its peak the club was home to over 700 members and currently has an estimated 300 members.
- The building has been maintained by dedicated volunteers and now the structural elements of the building are in poor condition and are approaching end of life.

The lease for the building has been in over holding for 4-5 years and membership of the club has been in decline.

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Public Open Space and Amenities

- Two play spaces – north and south
- Pedestrian paths
- Informal open space
- Informal mountain bike track
- Car parking
- Public Toilets

The reserve is immediately adjacent to Tally Ho Business Park where significant change and growth is anticipated in the next 15 to 25 years.

Discussion and Options

Community needs – Stakeholders (Structured sporting facilities)

A key theme identified through stakeholder consultation was that many of the existing sports pavilions and assets are aging and may no longer meet modern standards for organised sports competition and current user needs. Additionally, the location and design of the buildings do not promote joint or community use and impact the layout of the open space of the reserve.

The master plan provides the following commentary and recommendations regarding the facilities of the current sport and recreation and community stakeholders of the reserve. The recommendations have received strong community support in general during the second round of community engagement on the draft master plan.

Nunawading Basketball Centre

The stadium is well used but ageing, no longer meeting modern building standards or compliance with state sporting association standards. The master plan has identified its redevelopment as a high priority. To meet current and future demand the redevelopment of the stadium is proposed to have up to eleven indoor courts. A redevelopment of this size will have significant financial implications. A detailed business case will need to be developed in the near future to determine the feasibility of the proposed redevelopment.

Second round of community engagement on the draft masterplan has demonstrated significant community support for both preparing the business case and redeveloping the Basketball stadium to meet current and future needs.

East Burwood Reserve North and South Ovals

The two ovals are serviced by separate pavilions. The northern oval pavilion had previously been decommissioned but has been maintained to be able to be allocated to sports clubs to support ongoing participation. Likewise, the

10.2
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southern pavilion is ageing and does not meet Disability Discrimination Act (DDA) standards.

The master plan has identified the replacement of the two pavilions with one new pavilion as a high priority. A nominal future budget allocation has been apportioned for design and construction in Council's future capital works program. Both primary sporting clubs have expressed that their preferred pavilion location would be on the wing of the southern sports field for best spectator and participant viewing.

Following the second round of stakeholder and community engagement, the master plan adjusted the proposed building location and concept floorplan. It now facilitates equal and safe access to both ovals while prioritising viewing opportunity towards the south oval on the first level from the multipurpose social room. The existing terraced spectator zone on the western wing of the south oval will be upgraded to further support viewing experience towards the south oval. The pavilion design will continue as part of the building redevelopment project once the master plan has been endorsed. It will follow the process of finalising concept design, detailed design, funding advocacy and delivery.

The sports field floodlighting on the northern oval does not meet the required Australian Standards and association guidelines. The master plan identifies the upgrade of floodlighting as a high priority. 100 lux metal halide lighting is currently being provided on the southern oval, meeting the Australian Standards and AFL Victoria facility guidelines for community level football. Council will explore the opportunity to replace the metal halide lighting with an LED alternative as part of the northern oval lighting upgrade in line with sustainability objectives, subject to funding availability.

The East Burwood Cricket Club would like a new location for the cricket training nets to be considered due to concerns about the trees located on the west creating shade when used in the afternoons. The master plan identifies relocation as a high priority and also considers the opportunity to develop a multiuse training facility that caters for cricket, netball and other sporting activities.

Bill Sewart Athletics Track

The athletics track requires resurfacing and the sub-surface structure needs rectification while drainage and irrigation would improve the condition of the infield. Track works are identified as a high priority in the master plan.

The pavilion is aging and does not meet contemporary building and DDA standards. Access and inclusion to the track has been identified as a high priority.

In addition to these works a number of other assets have been identified to improve the overall precinct including the redevelopment of the associated sporting pavilion.

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(cont)
Blackburn Cycling Club

In addition to the cycling pavilion extension which will be undertaken through funding sourced by the club, the master plan identifies a space for the club to meet their activity needs in the proposed community pavilion located nearby between the two ovals.

The track needs re-surfacing and this is identified as a high priority in the master plan. The club has advocated for a new competition-compliant velodrome as the existing facility only complies with intra club racing standards. However, this redevelopment would require a longer straight and wider track and is not feasible due to the physical constraints of the site.

East Burwood Tennis Club

The pavilion is ageing and needs an electrical and amenity upgrade. The master plan report identifies redevelopment of the pavilion as a low priority based on declining participation numbers.

Whitehorse Club

The Whitehorse Club has a long history with Whitehorse and East Burwood Reserve. Its activities are valued by the community and members. Due to the condition of the building, rising upkeep costs and the Whitehorse Club's financial pressure of operating and maintaining the facilities, the master plan recommends the decommissioning of the Whitehorse Club building. Following working closely with the Whitehorse Club representatives, the master plan project revised the design of the Athletic pavilion to provide an alternative venue that would continue to support the core club activities on site. The revised design utilises the existing level difference to enable autonomous use of the lower and upper levels of the building by Bill Sewart Athletic Association and Whitehorse Club respectively. Contemporary design with weather protected balcony area will greatly enhance the user experience of the building. The large multi-purpose rooms and high-quality amenities provided in the building will also support diverse community uses in addition to the current uses.

The timeframe for the decommissioning of the Whitehorse Club building is likely to be aligned with the redevelopment of the Basketball stadium and improvement of East Burwood Reserve frontage.

East Burwood Hall

Opportunities identified in the master plan include developing the landscape around the hall to create a 'sense of place'. To achieve this, it is recommended to include a covered connection and shared courtyard space with the East Burwood Tennis Club pavilion. These projects have been identified as a low priority. The master plan also calls for further investment in promoting and highlighting the heritage value of the hall.

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Key open space outcomes to support community needs (Unstructured social and recreation amenities)

The broader community and sporting users raised a number of issues regarding the functionality of the whole reserve. This included issues regarding paths of travel, limited car parking when the reserve hosts multiple large events and the need to improve general site amenity and assets.

Five key outcomes have been highlighted in the master plan to address sporting club infrastructure needs and ensure that the development of the East Burwood Reserve precinct caters for the whole community. These outcomes will ensure East Burwood Reserve maximises its potential to provide social and environmental benefits in a financially sustainable way, for the growing local community and others who use the site.

Combine buildings for efficient use and financial sustainability

The master plan recommends consolidating the two sporting oval pavilions into one centrally located community pavilion. It also recommends consolidation of the athletic sporting pavilion and Whitehorse Club building into one Multipurpose Community Building. These options were informed by assessment of the site's space, functionality considerations and stakeholder feedback.

Improve and increase unstructured social and recreation opportunities as appropriate for a reserve with a municipal designation

East Burwood Reserve provides significant areas for both active and passive uses of open space. However, existing facilities provided in the reserve cater for organised sport more than informal usage. The infrastructure supports sporting activities at the municipal and regional levels while passive components are mostly attractive to local users only.

This could be attributed to:

- lack of barbecue facilities
- lack of a permanent public toilet
- no defined 'gathering space' for users to socialise at
- disconnected footpath network around the reserve
- two ageing local-level playgrounds
- designated mountain bike area has minimal bicycle facilities.

The community strongly supports the recommendation to develop unstructured social and recreation amenities to a level on par with the active open space offerings of the reserve appropriate to its municipal designation.

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Identified projects in the master plan include:

- round-reserve walking/cycling circuit track.
- upgrade the existing northern play space to a municipal level with communal space.
- replace the southern play space with a district level active recreation space including pump track, skating area and multi-lined hard court space.

While it is not ideal to provide two disjointed social recreation areas within the one reserve, the space at the north will not be able to accommodate all activities when taking into account the current provision of the area. As a long-term aspiration, it is possible to enhance the Newhaven Road entrance of the reserve to open up and include vehicle access. This would create a dual access frontage which is typically associated with municipal level open spaces.

The proposed dog park in the draft master plan has been removed in response to objections from local residents in regard to noise and amenity concerns.

Enhance the identity and visibility of the reserve along Burwood Highway

The visual presence of the reserve along Burwood Highway is limited despite a 300-metre long road frontage. The first round of community consultation indicated the reserve is mostly known to residents who live close by and the members and families of the sports clubs. The recommendation of opening up view lines from the Burwood Highway into the green space received strong support from the community during the second round of the engagement. This outcome will be achieved by:

- the removal of the Whitehorse Club building.
- repositioning the Nunawading Basketball Centre.
- considering the number of tennis courts required in the short term with long term provision guided by future tennis strategic planning.
- improve landscape and feature treatments to the reserve frontage.
- upgrade the northern play space to act as a visual clue that invites broader community uses.

Improve access and circulation for walking, cycling and vehicles including carpark provision

Both drivers and pedestrians using East Burwood Reserve have reported unsafe and inconvenient circulation. Not all areas of the reserve have direct connections, there are a few loop paths and there is a limited amount of safe crossing points. Many pathways are not separated or off-road, making them undesirable for users.

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The master plan included traffic analysis to help re-establish a well-organised movement network that can service the various destinations/facilities in the reserve by walking, cycling and driving.

The traffic study undertaken ascertained traffic volume as well as peak and off-peak car parking requirements. The proposed network outlined in the master plan comprises a clearly defined vehicle circulation route with temporary exit route for large events. The pedestrian/cycling circuit track is separated from the vehicle route. A pedestrian precinct is introduced between the athletic track and the northern oval to provide safe movement space for large school events. Existing secondary entry of athletic track at the north end of the spectator area is identified to be improved as a main entrance to enable direct access from bus bays and universal access into the area.

An undercroft carpark would be explored as part of the stadium redevelopment project to provide adequate carpark to the current and future uses of the reserve.

Embed environmental initiatives in line with Council's Urban Forest, Integrated Water Management and Sustainability strategies

The reserve is home to significant trees and vegetation, including an area covered by a Significant Landscape Overlay. The master plan proposes a range of environmental initiatives including a mini arboretum to test climate resilient tree species. Water Sensitive Urban Design elements would be considered in the carpark with the potential to connect with the drainage reserve in the neighbouring Tally Ho Business Park. Building redevelopments will incorporate Environmental Sustainable Design Guidelines and Council will continue to work with Yarra Valley Water to explore opportunities to use recycled water as available.

Endorsing the final draft master plan

The development of the master plan identifies and prioritises a number of projects that complement and impact each other. For these to be delivered successfully over time, careful planning and coordination by Council is required. A long-term vision for the site will assist Council and stakeholders to advocate for funding.

Officers are seeking endorsement of the final master plan, informed by two rounds of community engagement. Once endorsed, it will be used to plan and prepare detailed design documents, facilitate advocacy for the external funding required to deliver on the priorities and inform the Development Contribution Plan review in three to four years' time.

The endorsement of this Master Plan helps guide the approach to the future development and management of East Burwood Reserve for the community and does not commit Council to the delivery of any project(s) identified within it.

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SUPPORTING REPORT DETAILS

Legislative and Risk Implications

There are no legal or risk implications arising from the recommendation contained in this report.

Equity, Inclusion, and Human Rights Considerations

In developing this report to Council, the subject matter has been considered in accordance with the requirements of the *Charter of Human Rights and Responsibilities Act 2006*.

It is considered that the subject matter does not raise any human rights issues.

Community Engagement

Stakeholder and community engagement occurred during two different phases of the project:

- ***1st round consultation (July – August 2022): information gathering, assessment of the adequacy of existing facilities and outdoor spaces, suggestions for improvements***
- ***2nd round consultation (May – June 2023): review and feedback of the draft East Burwood Reserve Masterplan***

The master plan has been informed by input from East Burwood Reserve user groups, local residents, the broader Whitehorse community, Councillors, Council staff and other stakeholders.

Community awareness of the surveys was achieved by a combination of letterbox drops to local residents, signs erected in East Burwood Reserve, and social media post during the survey periods.

Consultation included one-on-one meetings (stakeholders), 'Your Say' surveys (community), two community drop-in sessions (residents) and a stakeholder workshop.

A total of 2521 survey responses were received from the community through Council's 'Your Say' page. Six email submissions were received during second round of the community engagement, including a signed petition by 148 residents objecting to the proposed fenced dog park.

Further details regarding stakeholder and community engagement activities and outcomes are provided in the Engagement Report as appendix to the Masterplan Report.

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Financial and Resource Implications

The master plan contains high, medium and low priority projects that if implemented will impact on Council's Capital and Recurrent budgets.

- High priority projects are proposed from years 1-7 (2023/24-2029/30)
- Medium priority projects are proposed from year 8-12 (2030/31-2034/35)
- Long term projects are proposed for beyond 13 years (2035/36-onwards).

Indicative costs for high priority projects are estimated around $130 million. Over $100 million of this is attributed to the design and construction of the Basketball stadium which will require significant funding contribution from external funding partners. The proposed approach to implementation is for Council's contribution to be capped at $35 million. Over $9 million is attributed to the design and construction of a consolidated community pavilion between the two sport fields, out of which $5 million is currently identified in Council's 10 year capital works program with the balance requiring external funding contribution. These cost estimates are preliminary only and are subject to a detailed feasibility and design process which will identify what the cost for each component.

In order to deliver on the Master Plan objectives and works, it is anticipated that all identified projects will require a combination of funding sources, including Council contributions from rates and open space and development reserves and external funding contributions by the sports clubs, user groups and other levels of government.

A proposed targeted funding mix is proposed to indicate the potential funding sources and the proposed percentage. The percentage are developed based on the *Principles for Application of Financial Reserves for Capital Improvement Projects* which is adopted by Council as part of the Council Budget FY23/24 (Table 1), potential user group contributions were discussed with club and user group stakeholders during masterplan engagement process. All identified projects will be subject to availability of reserve balances and require a combination of funding sources.

Table 1: Recommended application of funding split for Reserve funded Capital improvement projects. Exact funding split will be assessed and applied for each individual project based on scope and alignment to the reserve principles. Relevant project categories are highlighted in green.

Project Type	Funding Split		
	Open Space Reserve	**Development Reserve**	**Rates / External Funding**
Open Space Acquisition	100%	0%	0%
Open Space Improvements	100%	0%	0%
Open Space Planning	50%	0%	50%
Major Project (Recreation)	25%	50%	25%
Major Project (Municipal)	0%	75%	25%

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Recreation Infrastructure Project	25%	25%	50%

Further details regarding cost estimates of different projects are provided in the master plan report.

Innovation and Continuous Improvement

There are no Innovation and Continuous Improvement matters arising from the recommendation contained in this report.

Collaboration

The project managers of the Recreation and Open Space Development team have collaborated with officers in the below departments:

- Project Delivery and Assets
- Parks and Natural Environment
- Community Engagement and Strategic Communications
- Transport Engineering
- Arts and Cultural Services
- Leisure and Recreation Services
- Strategic Planning
- Finance
- Property and Leasing

Conflict of Interest

The *Local Government Act 2020* requires members of Council staff, and persons engaged under contract to provide advice to Council, to disclose any direct or indirect interest in a matter to which the advice relates.

Council officers involved in the preparation of this report have no conflict of interest in this matter.

Conclusion

The East Burwood Reserve Master Plan has been developed in consultation with the community and other key stakeholders and provides a long-term approach for planning for the benefit for the local and broader community.

The endorsed master plan will be used to plan and prepare detailed design documents, facilitate advocacy for the external funding required to deliver on the priorities and inform the Development Contribution Plan review in three to four years' time.

ATTACHMENT

1 East Burwood Reserve FINAL Masterplan Report - October 2023